July 14th, 2026

Camden County Senate Bill 40 Board

(dba) Camden County Developmental Disability Resources

Open Session Board Meeting

Agenda

Camden County Senate Bill 40 Board
DBA Camden County Developmental Disability Resources (CCDDR)
100 Third Street
Camdenton, MO 65020

Tentative Agenda for Open Session Board Meeting on July 14th, 2026, at 6:00 PM

This Board Meeting will be held at:

255 Keystone Industrial Park Drive
Camdenton, MO 65020

Participants can also Join via WebEx/Phone:

Click Here for WebEx Meeting Link

To Join by Phone: 1-415-655-0001
Meeting Number (Access Code): 2553 189 4540
Meeting Password: 79398395

Call to Order/Roll Call

Approval of Agenda

Approval of Open Session Board Meeting Minutes for June 9th, 2026

Acknowledgement of Distributed Materials to Board Members

- April & May 2026 Our Savior's Lighthouse Child & Family Development Center Monthly Reports (OSL)
- May 2026 I Wonder Y Preschool (IWYP) Monthly Reports
- May 2026 Children's Learning Center (CLC) Monthly Reports
- May 2026 Lake Area Industries (LAI) Monthly Reports
- May 2026 Support Coordination Report
- May 2026 Agency Economic Report
- May 2026 Credit Card Statement
- Resolutions 2026-29, 2026-32, 2026-33, 2026-34, & 2026-35

Speakers/Special Guests/Announcements

- NONE

Monthly Reports

- OSL
- IWYP
- CLC
- LAI

Committee Meetings (Updates)

- Human Resource Committee (July 8th, 2026)

Old Business for Discussion

- NONE

New Business for Discussion

- NONE

CCDDR Reports

- May 2026 Support Coordination Report
- May 2026 Agency Economic Report

May 2026 Credit Card Statements

Discussion & Conclusion of Resolutions

- Resolution 2026-29: LAI Special Funding Request
- Resolution 2026-32: OATS Contract Renewal July 1st, 2026, to June 30th, 2027 - Employment Transportation
- Resolution 2026-33: Approval of Amended Policy 12
- Resolution 2026-34: Approval of Amended Policy 33
- Resolution 2026-35: Approval of Amended Client-Family Handbook

Open Discussions

Public Comment

Pursuant to **ARTICLE IV, "**Meetings", Section 5. Public Comment:

"The Board values input from the public. There shall be opportunity for comment by the public during the portion of the Board agenda designated for "Public Comment". Public comment shall be limited to no more than 3 minutes per person to allow all who wish to participate to speak. It is the policy of the Board that the Board shall not respond to public comment at the Board meeting."

"Only comments related to agency-related matters will be received, however such comments need not be related to specific items of the Board's agenda for the meeting. The Board shall not receive comments related to specific client matters and/or personnel grievances, which are addressed separately per Board policies and procedures."

Adjournment of Open Session

Closed Session Pursuant to Section 610.021 RSMo, subsections (1), (3), (13), and (14)

The news media may obtain copies of this notice, and a direct link to the WebEx meeting can be submitted to anyone requesting access by contacting:

Ed Thomas, CCDDR Executive Director
100 Third Street (Physical Address), P.O. Box 722 (Mailing Address), Camdenton, MO 65065
Office: 573-317-9233 Fax: 573-317-9332 Email: director@ccddr.org

June 9th, 2026

Open Session Minutes

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES

Open Session Minutes of June 9th, 2026

Members Present Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

Members Absent Kym Jones, Elizabeth Perkins, Brian Willey, Ro Witt

Others Present Ed Thomas, Executive Director

Guests Present Natalie Couch, Robert Bixby, Debrah Phillips, Angela St. Joan (LAI)
Adrienne Anderson, Megan Thurman (CLC)
Jeanna Booth, Nicole Whittle (CCDDR)
Amber Cope (Mid America Bank)
Johna Stanfield, Shawna Phillips (Central Bank)
Kayla Paterson
Angie Richardson

Approval of Agenda

Motion by Paul DiBello, second Mary Hayslett to approve the agenda as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

Approval of Open Session Board Meeting Minutes for May 12th, 2026

Motion by Brent Simpson, second Mary Hayslett to approve the Open Session Board Meeting Minutes for May 12th, 2026, as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

Acknowledgement of Distributed Reports & Documents to Board Members

- April 2026 I Wonder Y Preschool (IWYP) Monthly Reports
- April 2026 Children’s Learning Center (CLC) Monthly Reports
- April 2026 Lake Area Industries (LAI) Monthly Reports
- April 2026 Support Coordination Report
- April 2026 Agency Economic Report
- April 2026 Credit Card Statement
- Resolutions 2026-29, 2026-30, & 2026-31

Speakers/Special Guests/Announcements

None

Monthly Reports

Our Saviors Lighthouse (OSL)

Reports were not available in time for the meeting packet but there will be two months of reports included in the July meeting packet. They are serving the same number of clients as they were last month.

I Wonder Y Preschool (IWYP)

There were two new clients approved to attend IWYP last week. That brings the total number of clients served up to six. They do have one client attending when school is out.

Children's Learning Center (CLC)

The Step Ahead Program currently serves 37 children with 29 having special needs or developmental delays. There are five one-on-one children attending full-time, one part-time one-on-one child, and 19 day hab children with varying schedules.

The end of year celebration and graduation was held indoors on May 22nd due to bad weather in the forecast. There was great turnout for the event. Donuts for Dads is on Friday, June 19th and is open to all CLC families. CLC will receive $5,000 from the United Way tomorrow. The funds are designated for the playground resurfacing repairs and ongoing maintenance of the playground equipment. Most of the playground sealing has already been completed. More buckets of sealer had to be ordered. CLC was also awarded a $2,000 grant from the Community Foundation of the Lake for repairs to the playground fence.

Lake Area Industries (LAI)

LAI employed a total of 59 employees in May. There were 55 CCDDR clients and 4 were DESE-only. Progress is being made on bagging for Keefe. All the creamer in house has been completed and there is none coming at the moment. For Innovative Procurement, there have been rod and reel combos for Father's Day and ammo cans. There is also a saltwater tacklebox job. Bullet packing is all caught up and Springfield Strapping and Packaging has another order of targets that will be packaged in the next week or two.

The offsite work crews are going well. There is a new supervisor named Mason who has worked assessing children for autism and is comfortable with farm work. Camden on the Lake will be full-time the next week and will probably be the same in July. The Trapshooting Association had the weeklong event that brought in a little under $8,000 in revenue and LAI will be back out there this weekend. LAI helped the Shootout inventory t-shirts for the offshore races that are coming up and helped pack volunteer bags. They are also helping set up for the offshore races on Friday. Some people will help with parking. If anyone is interested in volunteering, they can register at shootouthelpers.com and choose a nonprofit to benefit from your hours.

DMH employment services are officially up and running. There have been two benefits planning meetings and goal setting meetings. LAI delivered its first supported employment group services. There will be two individuals participating so far. It looks like they can work about 2 days a week with the services and not exceed income limits. LAI learned that benefits planning services are being denied because they must go through a planner through Social Security first. They expected that hiccup but hoped it could be justified. They are working with their vendor services coordinator to try to figure that out. In the meantime, they will be doing benefits planning out of the kindness of their hearts so that they can continue moving forward with the supported employment group. LAI changed its payroll database so it could track the different types of hours.

Shredding has been happening anytime there is a supervisor and employees available to do it. There is some shredding to catch up on. Another full load of electronics is ready to go out, and the third event of the season was held. The event was slow but there is another scheduled for July 1st. The garden center is winding down, and everything is 25% off. There are still nice-looking plants available. It will probably be closed on weekends to help limit the labor expense.

An employee, not a CCDDR client, unexpectedly passed away on May 21st. His celebration of life will be held later this summer. He was one of the best helpers at the gun club and will be greatly missed. Required Section 511 WIOA training was completed last Friday. Today, 35 employees went to the Make a Wish boat rides. It was a great time and there were lots of smiles.

LAI has held off on awarding a bid for the recycling building since the average cost was $1.3 million. Robert has been working hard to revise the plan and scope of work with all the savings that can be found. He is looking at relocating the building, taking out the bathrooms, and eliminating plumbing. They hope to have a revised scope of work out to the contractors by the end of the month. They will also know if any NAP tax credit grants will be received by July 1st and the outcome of the special funding request that was submitted.

Ed Thomas asked if people coming back to the workshop after community employment can collect DESE funding. Natalie asked if he meant working in the community with LAI or working in the community on their own. Ed said he meant either one. Natalie said that if people work in the community with LAI, then DESE will pay the reimbursement. LAI cannot bill DMH and DESE at the same time though. Ed asked if the people doing community and supported employment are paid minimum wage or better. Natalie said that is correct if they are under the DMH umbrella.

Ed asked if someone working 3 hours a day in the work groups and 3 hours a day in supported employment would be paid minimum wage or higher for the 3 hours of supported employment and paid subminimum for the other 3 hours. Natalie said yes, but it would probably be by the day. She has checked with all her sources, and they are following all the rules. So far, she has gotten everyone's blessing on doing things that way. Ed said he was asking because he was not sure how all of that worked. Natalie said her vendor services coordinator is still checking with her boss about it, but they had a big conference call last week and she has not heard back yet.

Laura said she noticed the payroll was significantly different than what was budgeted. Natalie said one of her board members is a CFO and she wanted to see any PTO that could be paid out to be reflected as an accrual. LAI's policy was just redone to cap the amount at 80 since there was not really a limit to what they could be liable for. The PTO is front loaded because it makes so much sense for staff to take off in January and February and not in the middle of summer. There will be a $7,000-$8,000 credit coming in May that will help offset that. It is not normal for LAI's reports.

Committee Meetings (Updates)

Joint CCDDR/LAI Committee Meeting (May 18th, 2026)

Mary said the meeting was well attended. She thought Ed summarized the meeting well in his recommendations and analysis. She said her only contention would be that anyone who has not visited LAI and toured the recycling building should try to do so. It was her first time seeing the building and her initial reaction is that those are despicable and deplorable working conditions. Ed commented that some minor improvements have been made to the recycling building since he has been at CCDDR, but nothing significant.

Discussion & Conclusion of Resolution

Resolution 2026-29: LAI Special Funding Request

Ed said it was a very interesting tour. The $1.3 million does not include some components such as a baler. Since LAI is revising the building design, his recommendation would be to not approve the current special funding request or to table it until more information is available. His recommendation is based on several things. More time and planning are needed by LAI and CCDDR before any funding commitments should be pledged toward the project. Definitive project cost estimates and at least a 3-year pro forma detailing the financial impact should be developed. A SWOT analysis should also be developed for the project. The SB 40 funding source would need to be identified beforehand, and those funds would need to be allocated and restricted. If the SB 40 funding source is not identified, allocated, and restricted, then funding for a special funding request would need to be allocated from the operation reserve fund which would reduce the current balance well below the targeted amount identified in Policy 29 and what has already been approved by the Board. There is a lot to consider and more time is needed.

Mary asked Ed to clarify what a SWOT analysis is so it will be clear in the minutes. Ed said SWOT stands for strengths, weaknesses, opportunities, and threats. Mary said that in addition to that, an analysis of the return on investment and what the payback period might be is needed for a capital expenditure of this size. She is more than happy to assist Natalie with an analysis.

Brent asked if LAI had looked at the idea of potential financing. It may be easier from a cash flow perspective and possibly allow LAI to get more in the building than they are currently considering in the redesign. He also understands wanting to stay away from getting loans and paying interest. Natalie responded that the cost coming in so high really made them think outside the box. The original plan included a lean-to. An alternative would be to use the old building as a lean-to and access it through a breezeway. Eventually it could be knocked down and replaced with something nicer. There could be a phase one and then later on, a second phase to expand the outdoor storage and give the warehouse a facelift.

Laura asked if LAI had an architect. Natalie responded that they did and he volunteered his time to do the first set of building plans. Laura said that CCDDR had an architect involved from the very beginning that would make suggestions and adjustments as things went along. Natalie responded that they had to start somewhere and they really had no idea what the cost might be.

Robert Bixby said that throughout the process, LAI has been meeting with each of the potential suppliers and going through their different proposals and ideas. The original plans were great, but they will not work out financially. The scope of work is very detailed. Each part has been analyzed and adjusted to get closer to affordability. They will be going through the scope of work again tomorrow so it will be consistent and can go back out to the suppliers for new bids. Hopefully the bids will come back by the end of June. The employees need to be in a much better environment. That has been recognized for years, and Natalie has been working to put together the reserves LAI does have for this purpose. It is expensive and is only going to get more expensive as time goes on.

Ed said that he can only speak on the context of what was done with the Keystone building. There is no doubt a lot of time and research has gone into what LAI is trying to accomplish. For comparison purposes, CCDDR started moving forward on plans to remodel Keystone in July of 2022. It took six months to get an idea of what that would look like. Then an architect was procured. He thinks it is great that an architect donated the first set of plans. He thinks more time is needed. From the first mention of the project at a Board meeting, this was an 8-month process before the project was put out to bid. For comparison, the entire process for Keystone from the planning to actual doors opening took 28 months. In his opinion, paying for an architect and the service they bring can be very beneficial, especially if there is the option to move forward with them in a project management capacity. The architect can help make sure everything is done to specifications. Not having a final set of plans and conclusive reports makes it difficult to ascertain what the actual costs are going to be.

Robert said that LAI's building may be simpler than Keystone was. It is essentially a factory floor and a space where you need to consider the flow of traffic and how people and equipment will move around. The real expertise comes from Natalie, Travis, and Lillie who have had years and years of experience with those things. In these situations, you can spend more time educating an architect than you would actually getting results.

Ed said that he appreciates that and understands Robert has expertise. His point was that an architect is money well spent and everything that is paid for can be used in the future. It also ensures there are no surprises. The Board does not have a large cash flow, so if anything gets out of control cost-wise, he is not sure where the money would come from. Robert said he has a different perspective on the usefulness of architects in some instances. Laura asked if adequate bids could be obtained without a new architectural rendering. Robert responded that the suppliers are giving fixed-cost bids. A lot of suppliers like to make cost-plus bids and then you have to deal with change orders.

Brent asked if LAI has been to a bank to do a financial analysis on the capacity for financing for the project. Robert said they have done an overview. Their board president is a financial manager, and he has looked at that process. They are really looking to see what the options are for funding the project and they are doing due diligence on that side. They are not to the point where they know where all the funding will come from outside of reserves. Natalie said she does not feel good about going out to get a loan because she does not feel they are coming out ahead these days. It does not make business sense for them to take out a loan because she does not know that they will have the income to make payments. There is no guarantee that DESE is going to increase funding. She has not been able to get a raise from SB 40. That leaves the customers and she has done price increases all she can. She does not anticipate being able to afford more.

Ed did an analysis on 2022-2025 of each program based on audited financials and then removed the capital funding from CCDDR that was recorded as income. He also removed the depreciation, which is a non-cash expense. The recycling is LAI's best moneymaker and has been over the last four years. It is obvious that if the recycling was more efficient, income could probably be increased. There is potential for growth. He wondered if production would be able to increase if the number of employees working in recycling could not be increased. There was a moderate increase from 52 to 55 employees from 2022 to 2025. The client growth CCDDR has experienced has mostly been people not of working age. Close to 50% of clients are now children. In 2012, that was closer to 25-30%. If there is more space, better space, and better equipment, efficiency and productivity could still be increased with the current number of employees. There are 8-12 employees working in recycling and two to three times more than that working in contract packaging. Natalie said that there are more employees who can do the packaging than can do the recycling.

Ed said that he thinks it does need a more definite plan before it moves forward. That is from the standpoint of the current special funding request. It will help once LAI learns if they will get the tax credits. He was not sure how the design or any changes would play into the tax credits, but he thinks a bank or any other donor would probably want to see some of the things he is recommending they produce. Natalie said that with the tax credits, it is flexible. They did not require bids or an architectural drawing to be submitted. The contractors and the city did not require a drawing. They were more interested in a site survey. Natalie also noted that a lot of LAI's admin allocation goes to contract packaging, so the expenses are more heavily weighted toward contract packaging. She would say packaging is more profitable and recycling is number two. Ed said that since 2022, recycling has done $20,000 to $30,000 better than the contract packaging over the same time. Since 2022, there was $268,000 of total income in contract packaging. It went down to $250,000 in 2023, $218,000 in 2024, and $217,000 in 2025. Recycling was around $84,000 in 2022, $53,000 in 2023, $87,000 in 2024 and $91,000 in 2025. It looks like LAI is producing what it can produce based on what is available to them. Any increase in productivity from improving the environment or equipment would probably drive those up. Natalie said that a new refurbished cardboard baler would allow them to process at least 3 times more volume. Ed said that would be critical to include in the return on investment information. Robert added that not having a climate-controlled area affects their ability to even do the recycling.

Mary said that a loan application is a learning process. Whether the loan is taken out or not it would help them step through the process of projecting what the next three years might look like after the project. It also raises awareness in the community that there is intent to do a project. They may have other suggestions for other funding sources or ways to raise funds. She would encourage LAI to pursue the loan angle not necessarily to commit to borrowing, but to know all their options.

Brent said he asked about the financing option because everyone knows the project is mission-aligned. Everyone knows it is a legitimate need and there will never be any pushback about that at all. He would like to see LAI get what they need and have the potential to get what they want considering the cash flow situation and the policies in place. He would like to see how it could be stretched at a 20-year loan at 6.5% or 7% if there is not a penalty for early payoff. It might allow them to get the building they really want to have. Mary said she would also consider other sources of income, either through the City, or the County outside of SB 40 because this is a service that serves the City and the County residents. There is no avenue for recycling anywhere else.

Laura redirected the conversation back to the Board. She said she could not approve a $500,000 request. The only place there is that amount of money is in the operational reserves, and policy says that money must be there. It may look like there is a lot of money in the bank, but it is already spoken for this year. She wondered what it would even look like moving forward. There has been lots of talk about the carryover funds, but no one knows what those are going to be. The hope is always that the funded agencies can bill the POS agreement more and that would also have to come from any carryover funds. She asked Ed what he thought would be possible. Ed responded that it would be the last quarter of the year before there would be an idea of what the carryover funds would be. Tax money is not going to increase to the level where there is going to be a lot of carryover. From a standpoint of TCM revenues, CCDDR is looking at breaking even at the end of this year. There are also other things to take into consideration. For example, CLC is already $12,000 over budget so far this year. That would indicate that CLC will hit their allocation cap in the last quarter. There may also be overages from other agencies. It is too early in the year for him to accurately project how much will be available in carryover. He is usually able to come up with an estimate by the time the budget is approved in November, but is very unlikely that there will be $500,000 in carryover. Last year, there was about $85,000 in carryover in the SB 40 Tax funds.

Mary asked if Ed intends to revise the budget in July. He said yes. Mary asked if a reserve account could be started for an LAI expansion of around $75,000 for the balance of the year and see what that looks like before presenting the revised budget. She wants to see what it looks like to start that process of $75,000 and maybe $75,000 again next year. Ed responded that it would be difficult to do because a reserve cannot just be considered an expense. Monies are generally reallocated to different categories because not as much was expended as was expected. For example, if there was $5,000 extra in one category by June, that could be allocated to CLC's overages to that point. The goal is to have a zero-balance budget. He is not sure how a reserve could be categorized as an expense to try to allocate that money. It would have to come from what is already restricted and then he would make a recommendation to the Board. For example, if the Board wanted to start a restricted account of $75,000, it would probably have to come directly from the current reserves, and the current reserves would have to be reduced from $575,000 that was originally allocated to $500,000 if that is what the Board wanted to do. Those discussions typically take place in the committee after the draft revised budget is prepared. It will probably be August before it gets in front of the Board because there are so many things that have changed in the first four or five months of the year that he will probably wait until after June 30th to have as much information as possible.

Mary said she had suggested $75,000 because there is a positive variance right now between the two departments of almost $150,000 so maybe half of that could be allocated. More will be discussed by the committee. Ed said he can do a rough projection based on actual expenses anticipated based on the revised budget to get an estimate of what it might look like in a year. He does not usually have a concrete idea until November.

Laura said she would prefer the request be revised because she does not see the Board allocating $500,000. She would prefer an approve or deny but is open to just tabling it and making a decision later. For her, it makes more sense for them to figure out what the new version of the building is going to be.

Motion by Mary Hayslett, second Brent Simpson, to table Resolution 2026-29.

(Discussion)

Ed asked when the Board would like to revisit the resolution so he can put it on the appropriate agenda. Natalie said they hope to get revised bids back by the end of the month and they will know about the tax credits July 1st. She hopes she can get a revised request for the July meeting but does not know if they will be able to meet that deadline. Ed asked if her intent is to revise the request. Natalie responded that they would give updated information when they have it. Ed asked if the request would still be standing at $500,000. Natalie said she submitted the request for that amount to get the conversation started. She never really thought the Board would be able to do $500,000. She would love for LAI to keep the reserves they have worked so hard to build. There is always the possibility that 14(c) goes away or the minimum wage increases. She wanted the Board to know they are serious about moving forward with the project. Their plans have changed but they are going to gather more information and if the Board can keep it on the agenda, they can just give updates with any progress they have made each month.

Brent said a $500,000 loan at 7% over 20 years and the annual principal plus interest debt service and it comes out to $46,519 per year. It would be $3,876 a month. If there is a financing component and you take into consideration the Senate Bill 40 has, it is a much more feasible amount if financed. Laura said to be careful with that scenario because the Board may end up being the ones that fund repayment for that loan. Brent responded that he is not for or against the financing, he is just saying that is what the numbers come out to be.

Ed said he thinks that is why a SWOT analysis is so important. Things like changes to 14(c) would be a huge blow and the amount of funding that would be needed to continue operations at the current level would be huge. Laura said she was not sure to what degree the Board would be involved with something if there is financing of an organization that is being supported. If they apply for a loan and a lot of funding comes from tax dollars, she was not sure if that would somehow involve the Board in securing the loan or making a promise toward it. Brent said that would depend on the financial stability of LAI and their capacity to get a loan for $500,000.

Amended motion made by Mary Hayslett, second Brent Simpson to table Resolution 2026-29 until July.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

Old Business for Discussion

RFP 2026-1: Banking Services

A few of the bidders attended the meeting. Ed spoke to all four banks that submitted proposals. This is the best response the agency has received to an RFP. He thanked the bidders for their proposals and said they were all great proposals. To help narrow down the decision for the Board, he provided two different options for the Board to consider for each proposal. Both options had the best immediate possible rates and the best options for immediate access to funds without penalties. The ranking order for the top two proposals was OakStar as the top option and Heritage Bank as the second-best option. Heritage Bank did guarantee a locked in interest rate of 3.1% regardless of any fluctuations to published rates. The other three institutions did base the offered rates on whatever the published interest rates were at the time. The difference between OakStar and Heritage in those scenarios was a difference of about $1,500.

Given the minimal differences in those scenarios, his recommendation would be to select Heritage Bank. The Board currently utilizes Heritage Bank for banking services. The guarantee of a 3.1% interest rate over the life of the agreement is appealing. There is also a familiarity with Heritage Bank and there would be no processes needed to change banking services. Heritage Bank was also committed to converting the money market account to a different account with the 3.1% interest rate and guarantee the rate for the life of the agreement if the money market rate ever falls below that amount. The money market account currently holds the operational reserves. Everything would remain the same and it would be business as usual. OakStar Bank would also be a viable choice.

Mary Hayslett asked if the length of service was two years. Ed responded that it is two years, but statute says the Board has an option to continue the agreement for an additional two years. The Board has never rebid the banking after two years, but it is an option of the Board. Mary asked if there was an estimate of the costs involved with switching banks. Ed said the time and effort would probably be the biggest expense. The checks are not that expensive, but it was quite an ordeal to get new paperwork submitted for opening the money market account. It took about a month to get everything switched over when the officers changed. Mary asked if Brian had any input as Treasurer. Ed responded that he had not spoken to Brian. Mary asked if any of the bankers present had anything additional to add. None had additional comments. Ed said that the Board is really under the gun to get this done before July 1st because the 4-year period has expired.

Mary asked if there is any way of knowing if any Board members have a conflict of interest with any of the banks. Ed said that there are Board conflict disclosures and disclosures through the Missouri Ethics Commission for officers. Board members should self-disclose any conflict or perceived conflict when they arise. If anyone present at the meeting has a conflict or perceived conflict, they need to disclose it. The particulars of the conflict do not necessarily need to be disclosed. The person would need to abstain from the vote and should have recused themselves from the conversations. That would have been the best option.

Discussion & Conclusion of Resolution

Resolution 2026-30: Award for Banking Services

Motion by Mary Hayslett, second Paul DiBello to award banking services to Heritage Bank of the Ozarks.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Kelly Vernetti

NO: None

ABSTAIN: Brent Simpson

Motion carries.

New Business for Discussion

None

CCDDR Reports

April 2026 Support Coordination Report

CCDDR had 359 clients at the end of April. As of today, there are 367. There were 0 pending intakes, 6 approved intakes, 1 transfer in, 1 transfer out, and 1 discharge during April. Caseload Medicaid eligibility was 81.34%. Year-to-date Medicaid claim submission collection as of today is 98.85%. Another rebilling will occur in July.

Mary asked if there were 17 employees and if Ed intends to hire anyone. Ed said there were 16 employees and there are 15 right now. A new support coordinator will be hired.

April 2026 Credit Card Statement

No questions and a vote not necessary.

April 2026 Agency Economic Report

Total SB 40 Program income as of April year-to-date was higher than projected and total Services Program income year-to-date was higher than projected. SB 40 Tax Program expenses were lower than budgeted in all categories and the overall Services Program expenses were lower than budgeted. Repairs and Maintenance were over budget due to higher than anticipated repairs and preventive maintenance costs in April. That is likely to go up again because there are a couple of units not functioning properly. Other General Administrative expenses were over budget because the final invoice for the 2024 audit was not received and paid until January 2026 but was budgeted for December 2025. Legal expenses were also higher than anticipated. These are good examples of why the budget is revised mid-year. Sometimes the bills do not arrive in the year they are anticipated and end up arriving in the next year.

Motion by Brent Simpson, second Paul DiBello to approve the reports as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

Discussion & Conclusion of Other Resolutions

Resolution 2026-31: 2024 Annual Report

The 2024 audit was approved so now the 2024 Annual Report can be published.

Motion by Paul DiBello, second Mary Hayslett to approve Resolution 2026-31 as presented.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

Open Discussion

Ed asked for permission to use Laura and Paul's stamps on the resolutions and minutes. They gave their permission.

Brent asked Ed if he had heard about amendment 5. Ed said there are some political subdivisions that receive both property tax and sales tax. If the sales tax goes up they have to reduce their property tax. Ed is not sure of the specific details. CCDDR does not receive sales tax. There was a bill introduced this year that would have allowed the collection of sales tax if the property tax reduced. That could have been put in front of the voters under the new law if it had passed.

Public Comment

None.

Adjournment of Open Session

Motion by Brent Simpson, second Paul DiBello to adjourn the Open Session Board meeting.

AYE: Paul DiBello, Mary Hayslett, Laura Martin, Brent Simpson, Kelly Vernetti

NO: None

ABSTAIN: None

Motion carries.

The Open Session Board meeting was adjourned.

______________________________ ______________________________

Board Chairperson/Other Board Member | Secretary/Other Board Member

OSL April 2026 Reports

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Activity

January 1-April 30, 2026

	TOTAL
Revenue	
Subsidy Payment	22,164.04
Tuition	40,008.90
Total for Revenue	**$62,172.94**
Gross Profit	**$62,172.94**
Expenditures	
Activities	15.85
Bank Charges & Fees	1.00
Curriculum	393.32
Food	3,767.33
Insurance	872.00
Interest and Penalty	
Interest	0.24
Penalty	30.05
Total for Interest and Penalty	**$30.29**
Interest Paid	247.45
Job Supplies	554.11
Legal & Professional Services	20.00
Office Supplies & Software	471.56
Payroll Expenses	
Taxes	4,197.34
Wages	55,094.95
Total for Payroll Expenses	**$59,292.29**
QuickBooks Payments Fees	674.00
Repairs & Maintenance	214.69
Staff Functions	180.14
Telephone	112.80
Total for Expenditures	**$66,846.83**
Net Operating Revenue	**-$4,673.89**
Other Revenue	
Other Income	$26.00
Donations	23,200.00
Grant	30,500.00
Total for Other Income	**$53,726.00**
Total for Other Revenue	**$53,726.00**
Other Expenditures	
OS Transfers	19,983.14
Total for Other Expenditures	**$19,983.14**
Net Other Revenue	**$33,742.86**
Net Revenue	**$29,068.97**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Cash Flows

January 1-April 30, 2026

FULL NAME	TOTAL
OPERATING ACTIVITIES	
Net Revenue	29,068.97
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Payable (A/P)	0.00
Direct Deposit Payable	0.00
Payroll Liabilities:Daycare Half Days Employee Discount	1,402.50
Payroll Liabilities:Federal Taxes (941/944)	-402.51
Payroll Liabilities:MO Income Tax	-417.00
Payroll Liabilities:MO Unemployment Tax	0.00
Total for Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**$582.99**
Net cash provided by operating activities	**$29,651.96**
INVESTING ACTIVITIES	
OS941Accrual	259.28
Net cash provided by investing activities	**$259.28**
FINANCING ACTIVITIES	
OakStar Loan	-5,172.06
Net cash provided by financing activities	**-$5,172.06**
NET CASH INCREASE FOR PERIOD	**$24,739.18**
Cash at beginning of period	**$11,286.50**
CASH AT END OF PERIOD	**$36,025.68**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Financial Position Summary

As of Apr 30, 2026

DISTRIBUTION ACCOUNT	TOTAL
Assets	$34,570.63
Current Assets	$36,025.69
Bank Accounts	$36,025.68
Accounts Receivable	$0.00
Other Current Assets	$0.01
Total for Current Assets	**$36,025.69**
Fixed Assets	$0.00
Other Assets	-$1,455.06
Total for Assets	**$34,570.63**
Liabilities and Equity	$34,570.63
Liabilities	$13,997.68
Current Liabilities	$4,140.73
Accounts Payable	$0.00
Other Current Liabilities	$4,140.73
Total for Current Liabilities	**$4,140.73**
Long-term Liabilities	$9,856.95
Total for Liabilities	**$13,997.68**
Equity	$20,572.95
Total for Liabilities and Equity	**$34,570.63**

OSL May
2026 Reports

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Activity

May 1-31, 2026

	TOTAL
Revenue	
Subsidy Payment	6,118.36
Tuition	8,258.20
Total for Revenue	**$14,376.56**
Gross Profit	**$14,376.56**
Expenditures	
Activities	519.08
Curriculum	98.33
Food	948.91
Interest Paid	45.75
Job Supplies	433.71
Legal & Professional Services	15.55
Office Supplies & Software	118.90
Office/General Administrative Expenses	60.00
Payroll Expenses	
Taxes	1,035.15
Wages	13,588.87
Total for Payroll Expenses	**$14,624.02**
QuickBooks Payments Fees	167.00
Staff Functions	202.48
Total for Expenditures	**$17,233.73**
Net Operating Revenue	**-$2,857.17**
Other Revenue	
Other Income	
CD Interest	179.46
Donations	250.00
Total for Other Income	**$429.46**
Total for Other Revenue	**$429.46**
Net Other Revenue	**$429.46**
Net Revenue	**-$2,427.71**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Activity

January 1-May 31, 2026

	TOTAL
Revenue	
Subsidy Payment	28,282.40
Tuition	48,267.10
Total for Revenue	**$76,549.50**
Gross Profit	**$76,549.50**
Expenditures	
Activities	534.93
Bank Charges & Fees	1.00
Curriculum	491.65
Food	4,716.24
Insurance	872.00
Interest and Penalty	
Interest	0.24
Penalty	30.05
Total for Interest and Penalty	**$30.29**
Interest Paid	293.20
Job Supplies	987.82
Legal & Professional Services	35.55
Office Supplies & Software	590.46
Office/General Administrative Expenses	60.00
Payroll Expenses	
Taxes	5,228.55
Wages	68,683.82
Total for Payroll Expenses	**$73,912.37**
QuickBooks Payments Fees	841.00
Repairs & Maintenance	214.69
Staff Functions	382.62
Telephone	112.80
Total for Expenditures	**$84,076.62**
Net Operating Revenue	**-$7,527.12**
Other Revenue	
Other Income	$26.00
CD Interest	179.46
Donations	23,450.00
Grant	30,500.00
Total for Other Income	**$54,155.46**
Total for Other Revenue	**$54,155.46**
Other Expenditures	
OS Transfers	19,983.14
Total for Other Expenditures	**$19,983.14**
Net Other Revenue	**$34,172.32**
Net Revenue	**$26,645.20**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Cash Flows

May 1-31, 2026

FULL NAME	TOTAL
OPERATING ACTIVITIES	
Net Revenue	-2,427.71
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Direct Deposit Payable	0.00
Payroll Liabilities:Daycare Half Days Employee Discount	715.00
Payroll Liabilities:Federal Taxes (941/944)	117.46
Payroll Liabilities:MO Income Tax	215.60
Payroll Liabilities:MO Unemployment Tax	0.00
Payroll Refunds	-630.29
Total for Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**$417.77**
Net cash provided by operating activities	**-$2,009.94**
FINANCING ACTIVITIES	
OakStar Loan	-154.25
Net cash provided by financing activities	**-$154.25**
NET CASH INCREASE FOR PERIOD	**-$2,164.19**
Cash at beginning of period	**$36,025.68**
CASH AT END OF PERIOD	**$33,861.49**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Cash Flows

January 1-May 31, 2026

FULL NAME	TOTAL
OPERATING ACTIVITIES	
Net Revenue	26,645.20
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Payable (A/P)	0.00
Direct Deposit Payable	0.00
Payroll Liabilities:Daycare Half Days Employee Discount	2,117.50
Payroll Liabilities:Federal Taxes (941/944)	-285.05
Payroll Liabilities:MO Income Tax	-205.34
Payroll Liabilities:MO Unemployment Tax	0.00
Payroll Refunds	-630.29
Total for Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**$996.82**
Net cash provided by operating activities	**$27,642.02**
INVESTING ACTIVITIES	
OS941Accrual	259.28
Net cash provided by investing activities	**$259.28**
FINANCING ACTIVITIES	
OakStar Loan	-5,326.31
Net cash provided by financing activities	**-$5,326.31**
NET CASH INCREASE FOR PERIOD	**$22,574.99**
Cash at beginning of period	**$11,286.50**
CASH AT END OF PERIOD	**$33,861.49**

Our Savior Lutheran Church DBA LighthouseCFDC (2)

Statement of Financial Position Summary

As of May 31, 2026

DISTRIBUTION ACCOUNT	TOTAL
Assets	$33,036.73
Current Assets	$34,491.79
Bank Accounts	$33,861.49
Accounts Receivable	$0.00
Other Current Assets	$630.30
Total for Current Assets	**$34,491.79**
Fixed Assets	$0.00
Other Assets	-$1,455.06
Total for Assets	**$33,036.73**
Liabilities and Equity	$33,036.73
Liabilities	$14,887.55
Current Liabilities	$5,184.85
Accounts Payable	$0.00
Other Current Liabilities	$5,184.85
Total for Current Liabilities	**$5,184.85**
Long-term Liabilities	$9,702.70
Total for Liabilities	**$14,887.55**
Equity	$18,149.18
Total for Liabilities and Equity	**$33,036.73**

IWYP May 2026 Reports

Narrative:

I Wonder Y Preschool and WAVE Childcare are not for profit, 501(c)3 Missouri Methodist supported children's programs dedicated to providing exceptional care to children 3 to 12 years of age. Highly qualified staff provide gentle and loving support to children with the primary goal of aiding each child to reach their fullest potential. Independently created curriculum incorporates a skill set geared toward individual goals and is focused on reaching physical, mental, and spiritual growth in a safe environment. I Wonder Y Preschool and WAVE Childcare are housed by Camdenton United Methodist Church and gladly accepts subsidized payments to help support family needs. All child care programs strive to create an environment that is inclusive to the needs of each child while fostering a love of learning and friendships. Inquiries into the various outreach programs supported by Camdenton United Methodist can be made by calling 573-346-5350 or visiting our website at CamUMC.org.

CamUMC currently offers support through several children and youth programs. The current attendance numbers are:
20 I Wonder Y Preschoolers
36 WAVE Summer Care (Elementary Age)
25 CamUMC J-Force (Youth- Elementary Age)
10 CamUMCYF (Youth- Junior High and High School Age)
Currently, six participants qualify for CCDDR assistance for one-on-one care. We offer an avg. of 7 hours of care per child for these children each day (Monday-Friday).

All programs will close July 2nd for the Fourth of July Holiday. We will resume programs on Tuesday July 7th.
J Force and Youth meetings are held every week during the school session months and include special outings.
Preschool is offered Monday - Friday 7:00 am - 5:30 pm
All Day School-Age care is offered Monday - Friday 7:30 am - 5:30 pm, and After-School care is offered Monday - Friday 3:30 pm - 5:30 pm.
All programs follow Camdenton R-III inclement weather closings.

CamUMC I Wonder Y Preschool
Cash Flow Statement May 2026

Inflow:		YTD May, 2026
Tuitions:	$ 11834.48	$ 47861.62
Donations:	$ 400.00	$ 2000.00
DESE:	$ * 2129.05	$ * 8620.00
CCDDR:	$ 5794.89	$ 17223.96
DESE Remittance:	$ 0.0	$ 0.0
Total Income:	$ 20158.42	$ 75705.58
Outflow:		
Staff Expenses:	$ 14102.94	$ 63981.32
Food:	$ 1535.05	$ 5867.65
Supplies:	$ 0.0	$ 1667.18
Misc Expenses: (printer, shared utilities)	$ 350.00	$ 1750.00
Training	$ 00.00	$ 51.00
Total Expenses:	$ 15987.99	$ 73317.15
Total cash in =	$ 20158.42	$ 75705.58
Total cash out =	$ 15987.99	$ 73317.15
Total profit =	$ 4170.43	$ 2338.43
Net liquidity =	$ 14852.00	$ 14852.00
Net Assets =	$ 275439.00	$ 275439.00
Net liabilities =	$ 7996.06	$ 7996.06
Net equity=	$ 6855.94	$ 6855.94
Shareholders equity =	$ 275439.00	$ 275439.00

*Error in processing payments from DESE. Some of these are in remittance review as of 03/03/2025. In February of 2025, we received a total of $4553.09 in remittance payments from DESE and those figures will reflect on the Feb. 2025 Cash Flow statement. For this year, I will include a space for remittance payments to better reflect overall cash flow.

CLC May 2026 Reports

CHILDRENS LEARNING CENTER

SB40/CCDDR
July 2026

CHILDREN'S LEARNING CENTER
AGENCY UPDATE/PROGRESS REPORT
June 9, 2026

Child Count / Attendance:

The Step Ahead program currently serves 37 enrolled children.

Of these, 29 children have identified special needs or developmental delays.

Current attendance includes:

- 5 full-time one-on-one children
- 1 part-time one-on-one child
- 19 day habilitation children with varying schedules

Community Events:

General Program News:

Program Activities:

- We had our end of the year celebration and preschool graduation inside due to forecasted bad weather on May 22nd. We had a great turnout of families for this event.
- We will have Donuts for Dad's on Friday, June 19th. This event is open to all CLC families.

Grants / Fundraisers:

- CLC will receive just over $5,000 from the United Way on June 10th. These grant funds are designated for playground resurfacing, repairs, and ongoing maintenance of our playground equipment. We have already completed sealing on the majority of the playground surface and repaired areas where the surfacing had naturally deteriorated or shrunk over time. These improvements help ensure a safer outdoor environment for the children we serve.
- CLC was also awarded a $2,000 grant from the Community Foundation of the Ozarks to address needed fence repairs. In the meantime, a dedicated volunteer has helped to temporarily secure the affected section of fencing. We are currently exploring options with local contractors to provide a more permanent solution by reinforcing and securing the fence posts in concrete, helping to ensure the safety and longevity of the playground.

CHILDREN'S LEARNING CENTER

Statement of Activity

January - May, 2026

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				$0.00
41000 Contributions & Grants				$0.00
41100 CACFP		9,535.60		$9,535.60
41200 Camden County SB40	5,241.78	114,177.55		$119,419.33
41500 Misc. Grant Revenue		25,000.00		$25,000.00
Total 41000 Contributions & Grants	**5,241.78**	**148,713.15**		**$153,954.93**
42000 Program Services				$0.00
42100 First Steps				$0.00
42130 Natural Environment Mileage	903.56			$903.56
42150 Physical Therapy	**4,977.50**			**$4,977.50**
42170 Speech/Language Therapy	**3,571.25**			**$3,571.25**
Total 42100 First Steps	**9,452.31**			**$9,452.31**
Total 42000 Program Services	**9,452.31**			**$9,452.31**
43000 Tuition				$0.00
43500 Tuition		5,120.00		$5,120.00
43505 Subsidy Tuition		7,224.96		$7,224.96
Total 43500 Tuition		**12,344.96**		**$12,344.96**
Total 43000 Tuition		**12,344.96**		**$12,344.96**
45000 Other Revenue		13,515.00		$13,515.00
45200 Fundraising Income				$0.00
45280 Pizza For A Purpose		6,419.49		$6,419.49
Total 45200 Fundraising Income		**6,419.49**		**$6,419.49**
45300 Donation Income				$0.00
45310 Donations		**5,996.75**		**$5,996.75**
Total 45300 Donation Income		**5,996.75**		**$5,996.75**
Total 45000 Other Revenue		**25,931.24**		**$25,931.24**
Total 40000 INCOME	**14,694.09**	**186,989.35**		**$201,683.44**
Total Revenue	**$14,694.09**	**$186,989.35**	**$0.00**	**$201,683.44**
GROSS PROFIT	**$14,694.09**	**$186,989.35**	**$0.00**	**$201,683.44**
Expenditures				
50000 EXPENDITURES				$0.00
51000 Payroll Expenditures				$0.00
51100 Employee Salaries		**125,836.92**		**$125,836.92**
51400 Employee Retirement		**1,980.00**		**$1,980.00**
51500 Employee Taxes		**10,208.13**		**$10,208.13**
51800 Payroll Bank/Electronic Transaction Fees		9.73		$9.73
51900 Workermans Comp Insurance		4,845.00		$4,845.00
Total 51000 Payroll Expenditures		**142,879.78**		**$142,879.78**
52000 Advertising/Promotional		654.23		$654.23
53000 Equipment		1,759.88		$1,759.88
54000 Fundraising/Grants				$0.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
54510 United Way Grant		2,398.85		$2,398.85
54700 Pizza For A Purpose		1,094.50		$1,094.50
Total 54000 Fundraising/Grants		**3,493.35**		**$3,493.35**
55000 Insurance				$0.00
55200 Commercial General Liability	445.00	1,780.00		$2,225.00
55300 Commercial Property	542.80	2,171.20		$2,714.00
55400 Director's & Officers	90.00	360.00		$450.00
55500 Hired & Non-Owned Auto	113.60	454.40		$568.00
55700 Crime Policy	236.40	945.60		$1,182.00
Total 55000 Insurance	**1,427.80**	**5,711.20**		**$7,139.00**
56000 Office Expenditures				$0.00
56100 Copy Machine	19.16	76.61		$95.77
56300 Office Supplies	27.21	290.50		$317.71
Total 56000 Office Expenditures	**46.37**	**367.11**		**$413.48**
57000 Office/General Administrative Expenditures		143.10		$143.10
57160 QuickBooks Payments Fees	10.00	1,305.86		$1,315.86
57200 Bank Charges				$0.00
57220 Stop Payment/Return Check Fees		470.00		$470.00
Total 57200 Bank Charges		**470.00**		**$470.00**
57400 Child Management Software		175.00		$175.00
57600 License/Accreditation/Permit Fees		150.00		$150.00
57700 Membership/Association Dues		110.00		$110.00
Total 57000 Office/General Administrative Expenditures	**10.00**	**2,353.96**		**$2,363.96**
58000 Operating Supplies				$0.00
58100 Classroom Consumables		172.88		$172.88
58200 Dining		7,237.53		$7,237.53
58400 Sanitizing		514.08		$514.08
Total 58000 Operating Supplies		**7,924.49**		**$7,924.49**
59000 Program Service Fees				$0.00
59100 First Steps				$0.00
59130 Natural Environment Mileage	903.56			$903.56
59150 Physical Therapy	**4,414.99**			**$4,414.99**
59170 Speech/Language Therapy	**2,921.09**			**$2,921.09**
Total 59100 First Steps	**8,239.64**			**$8,239.64**
Total 59000 Program Service Fees	**8,239.64**			**$8,239.64**
62000 Safety & Security	124.00	989.08		$1,113.08
63000 Utilities				$0.00
63100 Electric	404.79	1,619.12		$2,023.91
63200 Internet	102.24	409.05		$511.29
63300 Telephone	150.00	600.00		$750.00
63400 Trash Service		246.75		$246.75
63500 Water Softener		100.79		$100.79
Total 63000 Utilities	**657.03**	**2,975.71**		**$3,632.74**
Total 50000 EXPENDITURES	**10,504.84**	**169,108.79**		**$179,613.63**
Payroll Expenses				$0.00
Company Contributions				$0.00
Retirement		1,100.00		$1,100.00
Total Company Contributions		**1,100.00**		**$1,100.00**

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Total Payroll Expenses		**1,100.00**		**$1,100.00**
Reimbursements		122.08		$122.08
Total Expenditures	**$10,504.84**	**$170,330.87**	**$0.00**	**$180,835.71**
NET OPERATING REVENUE	**$4,189.25**	**$16,658.48**	**$0.00**	**$20,847.73**
NET REVENUE	**$4,189.25**	**$16,658.48**	**$0.00**	**$20,847.73**

CHILDREN'S LEARNING CENTER

Statement of Activity

May 2026

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
Revenue				
40000 INCOME				$0.00
41000 Contributions & Grants				$0.00
41100 CACFP		2,203.23		$2,203.23
41500 Misc. Grant Revenue		25,000.00		$25,000.00
Total 41000 Contributions & Grants		**27,203.23**		**$27,203.23**
42000 Program Services				$0.00
42100 First Steps				$0.00
42130 Natural Environment Mileage	270.69			$270.69
42150 Physical Therapy	**950.00**			**$950.00**
42170 Speech/Language Therapy	**1,137.50**			**$1,137.50**
Total 42100 First Steps	**2,358.19**			**$2,358.19**
Total 42000 Program Services	**2,358.19**			**$2,358.19**
43000 Tuition				$0.00
43500 Tuition		960.00		$960.00
43505 Subsidy Tuition		1,461.38		$1,461.38
Total 43500 Tuition		**2,421.38**		**$2,421.38**
Total 43000 Tuition		**2,421.38**		**$2,421.38**
45000 Other Revenue		2,385.00		$2,385.00
45300 Donation Income				$0.00
45310 Donations		**154.45**		**$154.45**
Total 45300 Donation Income		**154.45**		**$154.45**
Total 45000 Other Revenue		**2,539.45**		**$2,539.45**
Total 40000 INCOME	**2,358.19**	**32,164.06**		**$34,522.25**
Total Revenue	**$2,358.19**	**$32,164.06**	**$0.00**	**$34,522.25**
GROSS PROFIT	**$2,358.19**	**$32,164.06**	**$0.00**	**$34,522.25**
Expenditures				
50000 EXPENDITURES				$0.00
51000 Payroll Expenditures				$0.00
51100 Employee Salaries		**26,133.02**		**$26,133.02**
51400 Employee Retirement		**440.00**		**$440.00**
51500 Employee Taxes		**2,035.20**		**$2,035.20**
Total 51000 Payroll Expenditures		**28,608.22**		**$28,608.22**
52000 Advertising/Promotional		372.98		$372.98
54000 Fundraising/Grants				$0.00
54510 United Way Grant		2,398.85		$2,398.85
Total 54000 Fundraising/Grants		**2,398.85**		**$2,398.85**
56000 Office Expenditures				$0.00
56100 Copy Machine	5.26	21.02		$26.28
56300 Office Supplies		91.67		$91.67
Total 56000 Office Expenditures	**5.26**	**112.69**		**$117.95**
57000 Office/General Administrative Expenditures				$0.00

	FIRST STEPS	STEP AHEAD	NOT SPECIFIED	TOTAL
57160 QuickBooks Payments Fees		232.60		$232.60
57400 Child Management Software		35.00		$35.00
Total 57000 Office/General Administrative Expenditures		**267.60**		**$267.60**
58000 Operating Supplies				$0.00
58100 Classroom Consumables		62.11		$62.11
58200 Dining		1,580.75		$1,580.75
58400 Sanitizing		124.30		$124.30
Total 58000 Operating Supplies		**1,767.16**		**$1,767.16**
62000 Safety & Security	5.80	23.20		$29.00
63000 Utilities				$0.00
63100 Electric	50.92	203.66		$254.58
63200 Internet	15.71	62.86		$78.57
63300 Telephone	30.00	120.00		$150.00
63400 Trash Service		49.35		$49.35
Total 63000 Utilities	**96.63**	**435.87**		**$532.50**
Total 50000 EXPENDITURES	**107.69**	**33,986.57**		**$34,094.26**
Payroll Expenses				$0.00
Company Contributions				$0.00
Retirement		220.00		$220.00
Total Company Contributions		**220.00**		**$220.00**
Total Payroll Expenses		**220.00**		**$220.00**
Reimbursements		122.08		$122.08
Total Expenditures	**$107.69**	**$34,328.65**	**$0.00**	**$34,436.34**
NET OPERATING REVENUE	**$2,250.50**	**$ -2,164.59**	**$0.00**	**$85.91**
NET REVENUE	**$2,250.50**	**$ -2,164.59**	**$0.00**	**$85.91**

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

January - May, 2026

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	20,847.73
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-1,875.00
QuickBooks Tax Holding Account	3,026.26
Accounts Payable (A/P)	1,059.06
21000 CBOLO MasterCard -8027	2,928.49
21200 Kroger-DS1634 CLC	-1,108.94
22300 Payroll Liabilities:Federal Taxes (941/944)	0.00
22400 Payroll Liabilities:MO Income Tax	-64.00
22500 Payroll Liabilities:MO Unemployment Tax	73.83
Direct Deposit Payable	11,287.66
Payroll Liabilities:Ascensus	2,200.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**17,527.36**
Net cash provided by operating activities	**$38,375.09**
FINANCING ACTIVITIES	
Retained Earnings	457.53
Net cash provided by financing activities	**$457.53**
NET CASH INCREASE FOR PERIOD	**$38,832.62**
Cash at beginning of period	248,280.05
CASH AT END OF PERIOD	**$287,112.67**

CHILDREN'S LEARNING CENTER

Statement of Cash Flows

May 2026

	TOTAL
OPERATING ACTIVITIES	
Net Revenue	85.91
Adjustments to reconcile Net Revenue to Net Cash provided by operations:	
Accounts Receivable (A/R)	-1,905.00
QuickBooks Tax Holding Account	-51.05
Accounts Payable (A/P)	-380.35
21000 CBOLO MasterCard -8027	956.78
21200 Kroger-DS1634 CLC	458.69
22300 Payroll Liabilities:Federal Taxes (941/944)	0.00
22400 Payroll Liabilities:MO Income Tax	15.00
22500 Payroll Liabilities:MO Unemployment Tax	36.06
Direct Deposit Payable	0.00
Payroll Liabilities:Ascensus	440.00
Total Adjustments to reconcile Net Revenue to Net Cash provided by operations:	**-429.87**
Net cash provided by operating activities	**$ -343.96**
NET CASH INCREASE FOR PERIOD	**$ -343.96**
Cash at beginning of period	287,456.63
CASH AT END OF PERIOD	**$287,112.67**

CHILDREN'S LEARNING CENTER

Statement of Financial Position

As of May 31, 2026

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
11000 CBOLO Checking	233,990.59
12000 Community Foundation of the Ozarks	53,122.08
Total Bank Accounts	**$287,112.67**
Accounts Receivable	
Accounts Receivable (A/R)	1,845.00
Total Accounts Receivable	**$1,845.00**
Other Current Assets	
14000 Undeposited Funds	0.00
Cash Advance	700.00
Payroll Corrections	-464.47
Prepaid Expenses	7,971.74
QuickBooks Tax Holding Account	698.26
Repayment	
Cash Advance Repayment	-1,000.00
Total Repayment	**-1,000.00**
Total Other Current Assets	**$7,905.53**
Total Current Assets	**$296,863.20**
TOTAL ASSETS	**$296,863.20**
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
Accounts Payable (A/P)	1,347.06
Total Accounts Payable	**$1,347.06**
Credit Cards	
21000 CBOLO MasterCard -8027	2,693.04
21200 Kroger-DS1634 CLC	-485.64
Total Credit Cards	**$2,207.40**
Other Current Liabilities	
22000 Payroll Liabilities	110.29
22100 Anthem	2,191.63
22200 Childcare Tuition	3,141.44
22300 Federal Taxes (941/944)	-8,320.79
22400 MO Income Tax	-2,471.48
22500 MO Unemployment Tax	-1,070.33
22600 Primevest Financial	448.19
Aflac	8,859.15
Aliera	9,354.60
Ascensus	24,935.00
Globe Life - After Tax	147.81

	TOTAL
Globe Life - After Tax Life Insurance Children	157.08
Globe Life Accidental Insurance - Pre-Tax Insurance	903.09
Globe Life After Tax	113.52
Health Care (United HealthCare)	821.87
US Department of Education	1,115.65
Total 22000 Payroll Liabilities	**40,436.72**
Direct Deposit Payable	-50.00
Total Other Current Liabilities	**$40,386.72**
Total Current Liabilities	**$43,941.18**
Total Liabilities	**$43,941.18**
Equity	
30000 Opening Balance Equity	16,194.08
Retained Earnings	215,880.21
Net Revenue	20,847.73
Total Equity	**$252,922.02**
TOTAL LIABILITIES AND EQUITY	**$296,863.20**

CHILDREN'S LEARNING CENTER

A/P Aging Summary

As of May 31, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Camdenton Area Chamber Of Commerce	150.00					$150.00
Kroger/Gerbes	1,122.06					$1,122.06
Lebanon Phone Center & Alarm, Inc.	75.00					$75.00
TOTAL	**$1,347.06**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$1,347.06**

CHILDREN'S LEARNING CENTER

A/P Aging Summary

As of May 31, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
Camdenton Area Chamber Of Commerce	150.00					$150.00
Kroger/Gerbes	1,122.06					$1,122.06
Lebanon Phone Center & Alarm, Inc.	75.00					$75.00
TOTAL	**$1,347.06**	**$0.00**	**$0.00**	**$0.00**	**$0.00**	**$1,347.06**

CHILDREN'S LEARNING CENTER

A/R Aging Summary

As of May 31, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
[redacted]					90.00	$90.00
[redacted]					20.00	$20.00
[redacted]		-270.00				$ -270.00
[redacted]					90.00	$90.00
[redacted]		100.00	100.00			$200.00
[redacted]		50.00				$50.00
[redacted]		100.00				$100.00
[redacted]		255.00				$255.00
[redacted]		150.00				$150.00
[redacted]		50.00				$50.00
[redacted]			50.00		50.00	$100.00
[redacted]			150.00			$150.00
[redacted]		50.00	50.00			$100.00
[redacted]		50.00	50.00	50.00		$150.00
[redacted]		100.00	-160.00	100.00	360.00	$400.00
[redacted]		150.00	60.00			$210.00
TOTAL	**$0.00**	**$785.00**	**$300.00**	**$150.00**	**$610.00**	**$1,845.00**

CHILDREN'S LEARNING CENTER

A/R Aging Summary

As of May 31, 2026

	CURRENT	1 - 30	31 - 60	61 - 90	91 AND OVER	TOTAL
[redacted]					90.00	$90.00
					20.00	$20.00
		-270.00				$ -270.00
					90.00	$90.00
		100.00	100.00			$200.00
		50.00				$50.00
		100.00				$100.00
		255.00				$255.00
		150.00				$150.00
		50.00				$50.00
			50.00		50.00	$100.00
			150.00			$150.00
		50.00	50.00			$100.00
		50.00	50.00	50.00		$150.00
		100.00	-160.00	100.00	360.00	$400.00
		150.00	60.00			$210.00
TOTAL	**$0.00**	**$785.00**	**$300.00**	**$150.00**	**$610.00**	**$1,845.00**

LAI May
2026 Reports

Lake Area Industries

LAI Gifted Gardens

Secure Document Destruction

Monthly Financial Reports

Lake Area Industries, Inc.

June 31, 2026

Lake Area Industries, Inc.
Balance Sheet Comparison

	As of May 31, 2026	As of May 31, 2025 (PY)
ASSETS		
Current Assets		
Total Bank Accounts	**586,209**	**204,432**
Total Accounts Receivable	**77,447**	**148,481**
Other Current Assets		
CASH	785	940
Certificates of Deposit	730,145	968,700
Community Foundation of the Ozarks Agency Partner Account	2,002	1,917
INVENTORY	9,126	10,856
Total Other Current Assets	**742,059**	**982,412**
Total Current Assets	**1,405,714**	**1,335,325**
Fixed Assets		
ACCUMULATED DEPRECIATION	(937,076)	(914,329)
AUTO AND TRUCK	259,947	259,947
BUILDING	392,982	418,508
FURN & FIX ORIGINAL VALUE	19,284	19,284
GH RETAIL STORE	14,355	16,505
GREENHOUSE EQUIPMENT	2,870	2,870
LAND	33,324	33,324
LAND IMPROVEMENT	157,239	179,952
MACHINERY & EQIPMENT	236,691	237,291
OFFICE EQUIPMENT	11,066	9,106
Sewer Equipment	19,354	19,354
SHREDDING EQUIPMENT	71,022	45,572
Total Fixed Assets	**281,056**	**327,382**
Other Assets		
CURRENT CAPITAL IMPROVEMENT	0	0
UTILITY DEPOSITS	554	554
Total Other Assets	**554**	**554**
TOTAL ASSETS	**1,687,325**	**1,663,261**
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Total Accounts Payable	**6,468**	**5,260**
Total Credit Cards	**4,993**	**4,195**
Other Current Liabilities		
ACCRUED WAGES	31,295	6,434
Gift Certificate Payable	0	(100)
Missouri Department of Revenue Payable	4,287	13
Rock Sales @ 80%	832	0
SALES TAX PAYABLE	0	4,589
Total Other Current Liabilities	**36,413**	**10,936**
Total Current Liabilities	**47,874**	**20,390**
Total Liabilities	**47,874**	**20,390**
Equity		
Designated Net Assets for Recycling Building Project	500,000	
Opening Balance Equity	0	0
Unrestricted Net Assets	1,140,264	1,602,828
Net Income	(813)	40,043
Total Equity	**1,639,450**	**1,642,871**
TOTAL LIABILITIES AND EQUITY	**1,687,325**	**1,663,261**

Lake Area Industries, Inc.
2026 Budget v. Actuals

	May 2026			YTD		
	Actual	Budget	over Budget	Actual	Budget	over Budget
Income						
CONTRACT PACKAGING	20,133	16,595	3,538	124,116	82,973	41,142
GREENHOUSE SALES	23,797	4,566	19,231	44,257	22,829	21,428
OFF-SITE WORK	23,193	12,030	11,163	62,309	60,151	2,158
Recycling Income	7,819	7,554	264	27,452	37,771	(10,319)
Total Income	74,941	40,745	34,196	258,134	203,724	54,409
Cost of Goods Sold						
CONTRACT LABOR			0	787	0	787
Cost of Goods Sold	3,614	1,557	2,058	17,663	7,783	9,880
GG PLANTS & SUPPLIES	10,312	2,863	7,449	26,115	14,316	11,799
MANUFACTURING SUPPLIES (deleted)			0	1,114	0	1,114
MTA Food Counter	6,532	1,116	5,416	9,587	5,580	4,007
SHIPPING AND DELIVERY			0	2,266	0	2,266
WAGES-EMPLOYEES	29,384	28,922	462	134,852	144,608	(9,756)
Total Cost of Goods Sold	49,842	34,457	15,385	192,384	172,287	20,097
Gross Profit	25,098	6,287	18,811	65,750	31,437	34,313
Expenses						
ACCTG. & AUDIT FEES		0	0	12,325	12,500	(175)
ALL OTHER EXPENSES	1,992	3,323	(1,332)	11,762	16,617	(4,855)
CASH OVER/SHORT	(10)		(10)	(34)	0	(34)
EQUIP. PURCHASES & MAINTENANCE	1,484	4,332	(2,848)	10,229	21,658	(11,429)
INSURANCE	3,349	3,892	(543)	16,743	19,458	(2,715)
PAYROLL	28,424	33,121	(4,696)	195,774	165,604	30,170
PAYROLL EXP & BENEFITS	11,830	11,706	124	57,550	58,528	(978)
PROFESSIONAL SERVICES	2,238	2,039	199	11,324	10,193	1,131
SUPPLIES	322	318	4	1,509	1,590	(81)
UTILITIES	746	1,910	(1,163)	7,836	9,548	(1,712)
Total Expenses	50,374	60,639	(10,266)	325,019	315,697	9,321
Net Operating Income	(25,276)	(54,352)	29,076	(259,269)	(284,260)	24,991
Other Income						
DMH Employment Services Revenue	387	6,917	(6,529)	387	34,583	(34,196)
INTEREST INCOME	4,843	2,917	1,926	13,632	14,583	(952)
MISCELLANEOUS INCOME	4		4	74	0	74
OTHER CONTRIBUTIONS	821		821	40,478	0	40,478
SB-40 REVENUE	17,024	19,301	(2,277)	87,769	96,503	(8,733)
STATE AID	26,479	26,260	219	136,782	131,299	5,483
Unrealized Gain (Loss) on CDs			0	387	0	387
Total Other Income	49,557	55,394	(5,836)	279,510	276,968	2,542
Other Expenses						
ALLOCATION NON OPERATING EXPENSES	0	0	(0)	0	0	(0)
DEPRECIATION	4,211		4,211	21,055	0	21,055
Total Other Expenses	4,211	0	4,211	21,055	0	21,055
Net Other Income	45,347	55,394	(10,047)	258,455	276,968	(18,513)
Net Income	20,071	1,042	19,029	(813)	(7,292)	6,478

Lake Area Industries, Inc.
Profit and Loss

	May 2026		YTD	
	2026	2025	2026	2025
Income				
CONTRACT PACKAGING	20,133	16,065	124,116	87,456
GREENHOUSE SALES	23,797	30,033	44,257	47,410
OFF-SITE WORK	23,193	23,365	62,309	59,812
Recycling Income	7,819	7,025	27,452	33,542
Total Income	74,941	76,488	258,134	228,220
Cost of Goods Sold				
CONTRACT LABOR			787	2,274
Cost of Goods Sold	3,614	1,441	17,663	7,822
GG PLANTS & SUPPLIES	10,312	14,905	26,115	29,448
MANUFACTURING SUPPLIES (deleted)			1,114	0
MTA Food Counter	6,532	3,267	9,587	6,717
SHIPPING AND DELIVERY		1,261	2,266	2,169
WAGES-EMPLOYEES	29,384	30,288	134,852	125,196
Total Cost of Goods Sold	49,842	51,162	192,384	173,626
Gross Profit	25,098	25,326	65,750	54,594
Expenses				
ACCTG. & AUDIT FEES			12,325	11,700
ALL OTHER EXPENSES	1,992	2,794	11,762	9,465
CASH OVER/SHORT	(10)	(25)	(34)	28
EQUIP. PURCHASES & MAINTENANCE	1,484	1,983	10,229	13,801
INSURANCE	3,349	2,959	16,743	15,433
PAYROLL	28,424	31,070	195,774	146,558
PAYROLL EXP & BENEFITS	11,830	8,097	57,550	49,235
PROFESSIONAL SERVICES	2,238	2,121	11,324	9,997
SUPPLIES	322		1,509	603
UTILITIES	746	1,325	7,836	12,109
Total Expenses	50,374	50,325	325,019	268,929
Net Operating Income	(25,276)	(24,999)	(259,269)	(214,335)
Other Income				
DMH Employment Services Revenue	387		387	0
INTEREST INCOME	4,843	3,426	13,632	19,410
MISCELLANEOUS INCOME	4	3	74	28
OTHER CONTRIBUTIONS	821	446	40,478	30,067
SB-40 REVENUE	17,024	17,600	87,769	75,194
STATE AID	26,479	26,998	136,782	129,678
Unrealized Gain (Loss) on CDs			387	0
Total Other Income	49,557	48,474	279,510	254,378
Other Expenses				
DEPRECIATION	4,211		21,055	0
Total Other Expenses	4,211	0	21,055	0
Net Other Income	45,347	48,474	258,455	254,378
Net Income	20,071	23,474	(813)	40,043

Lake Area Industries, Inc.
Statement of Cash Flows
January - May, 2026

	Total
OPERATING ACTIVITIES	
Net Income	(813)
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	(9,056)
CASH:Employee Store Cash	155
Certificates of Deposit:2025 11.25 CD Sullivan Bank - 4.25%	261,541
Certificates of Deposit:2026 03.14 CD Heritage - 4.5% Acct# 7089	258,441
Certificates of Deposit:2026 05.08 CD Edward Jones - 5.0%	75,320
Certificates of Deposit:2026 08.14 CD Heritage - 4.039% Acct #8166	(245,000)
Certificates of Deposit:2026 10.24 CD OakStar CDARS - 3.975%	(1,527)
Certificates of Deposit:Edward Jones Cash	147,105
Certificates of Deposit:Edward Jones Mutual Fund	(228,183)
Community Foundation of the Ozarks Agency Partner Account	(15)
Interest Receivable	2,610
INVENTORY:GG PLANT & SUPPLIES INVEN	0
INVENTORY:RAW MATERIAL INVENTORY	5,004
Accounts Payable	(1,821)
CBOLO CC - 5044 Natalie	(6,813)
CBOLO CC - 9051 Lillie	2,512
Eagle Stop Gas Cards	312
Sam's Club Mastercard- 2148	542
Accrued Expense	0
ACCRUED WAGES	4,520
ACCRUED WAGES:pto payable	13,659
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	0
Missouri Department of Revenue Payable	4,287
Rock Sales @ 80%	832
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**284,425**
Net cash provided by operating activities	**283,612**
INVESTING ACTIVITIES	
ACCUMULATED DEPRECIATION	21,055
Net cash provided by investing activities	**21,055**
FINANCING ACTIVITIES	
Unrestricted Net Assets	45
Net cash provided by financing activities	**45**
Net cash increase for period	**304,711**
Cash at beginning of period	281,498
Cash at end of period	**586,209**

Lake Area Industries, Inc.
Statement of Cash Flows
May 2026

	Total
OPERATING ACTIVITIES	
Net Income	20,071
Adjustments to reconcile Net Income to Net Cash provided by operations:	
ACCOUNTS RECEIVABLE	16,792
CASH:Employee Store Cash	70
Certificates of Deposit:2026 05.08 CD Edward Jones - 5.0%	75,022
Certificates of Deposit:Edward Jones Cash	7
Certificates of Deposit:Edward Jones Mutual Fund	(78,531)
INVENTORY:GG PLANT & SUPPLIES INVEN	10,658
INVENTORY:RAW MATERIAL INVENTORY	2,540
Accounts Payable	(7,392)
CBOLO CC - 5044 Natalie	(257)
CBOLO CC - 9051 Lillie	1,937
Eagle Stop Gas Cards	(63)
Sam's Club Mastercard- 2148	(7)
ACCRUED WAGES	1,544
ACCRUED WAGES:pto payable	(7,946)
AFLAC DEDUCTIONS PAYABLE	(0)
Gift Certificate Payable	(10)
Missouri Department of Revenue Payable	2,575
Rock Sales @ 80%	488
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**17,427**
Net cash provided by operating activities	**37,498**
INVESTING ACTIVITIES	
ACCUMULATED DEPRECIATION	4,211
Net cash provided by investing activities	**4,211**
Net cash increase for period	**41,709**
Cash at beginning of period	544,500
Cash at end of period	**586,209**

Lake Area Industries, Inc.
A/P Aging Summary
As of May 31, 2026

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	$ 5,347	$ 1,173	-$ 53	$ 0	$ 0	$ 6,468

Lake Area Industries, Inc.
A/R Aging Summary
As of May 31, 2026

	Current	1 - 30	31 - 60	61 - 90	91 and over	Total
TOTAL	$ 53,733	$ 13,969	$ 5,749	-$ 10	$ 4,006	$ 77,447

Support Coordination Report

CAMDEN COUNTY SB40 BOARD OF DIRECTORS
SUPPORT COORDINATION REPORT

May 2026

Client Caseloads

- Number of Caseloads as of May 31, 2026: 367
- Budgeted Number of Caseloads: 335
- Medicaid Billable: 81.20%
- Pending Intakes: 1
- Approved Intakes: 9
- Transfers In: 2
- Transfers Out: 1
- Discharges: 2

Caseload Counts

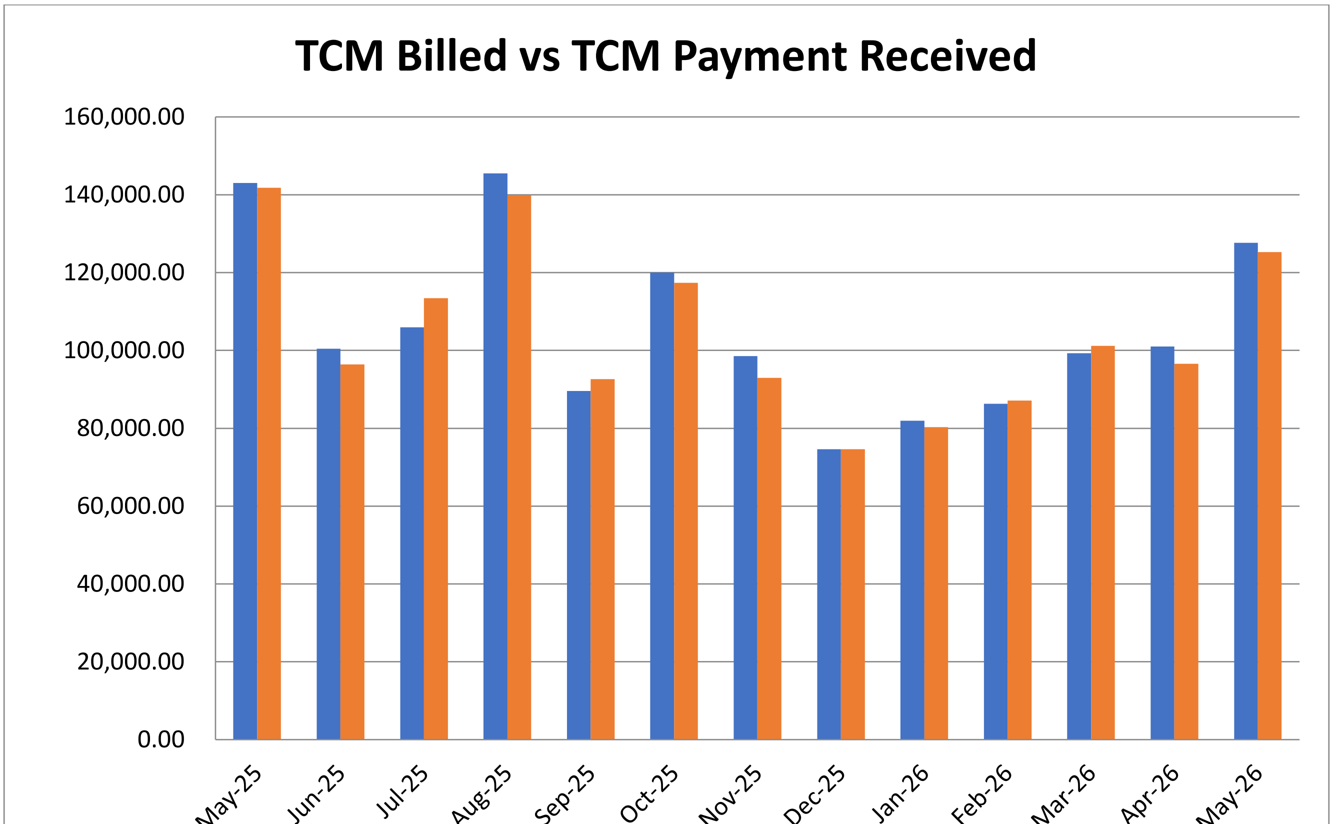
Daniel Burrows – 32
Elizabeth Chambers – 36
Angela Fairchild – 31
Angela Graves – 36
Paige Jackson – 31
Ryan Johnson – 44
Jamie Merryman – 33
Christina Mitchell – 36
Patricia Strouse – 88*

*Non-Medicaid Caseload and/or Not DMH Eligible
as of the End of the Month

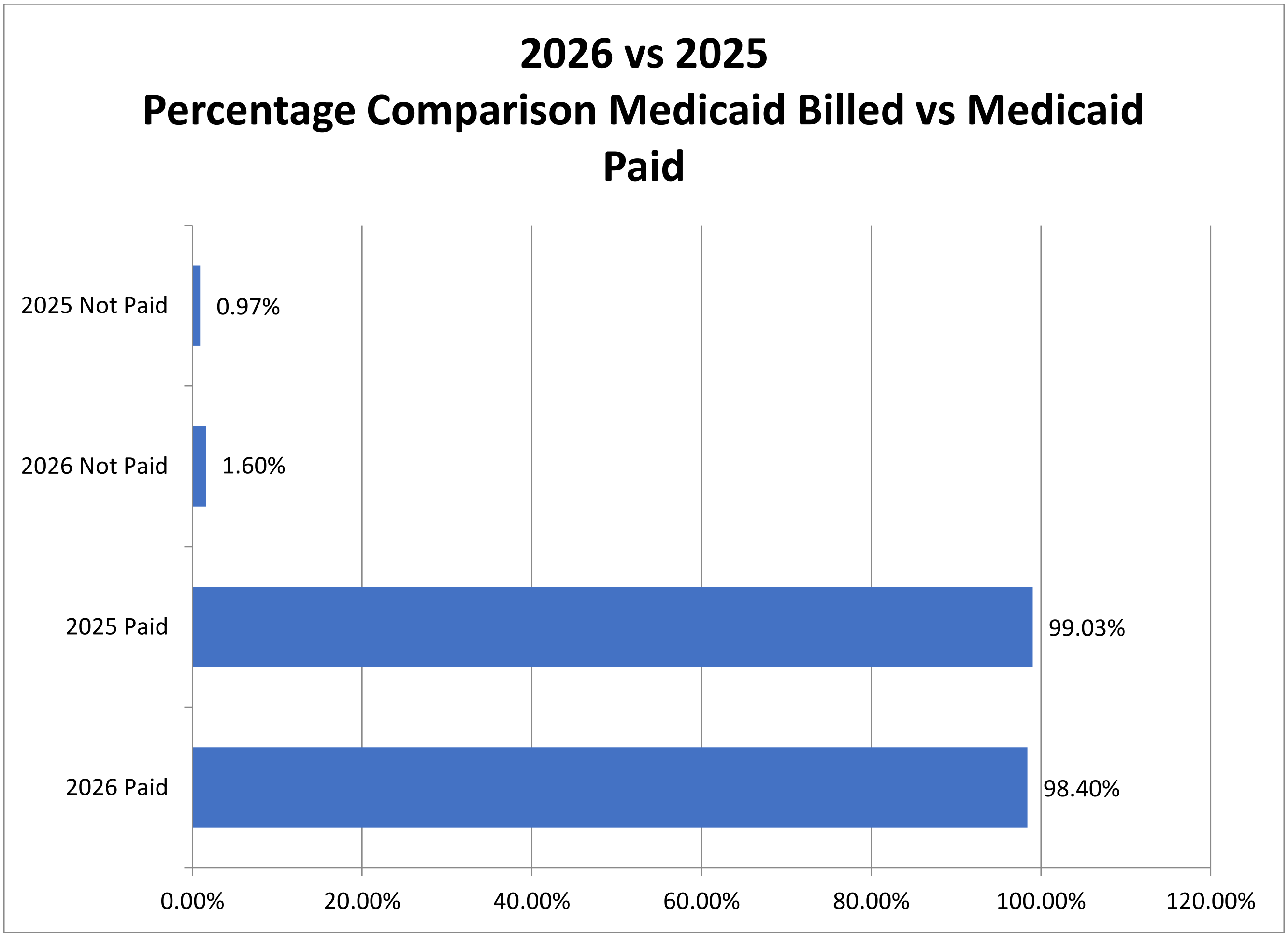
Agency Economic Report (Unaudited)

May 2026

Medicaid Targeted Case Management Income



	May-25	Jun-25	Jul-25	Aug-25	Sep-25	Oct-25	Nov-25	Dec-25	Jan-26	Feb-26	Mar-26	Apr-26	May-26
Total Payable Billed	143,052.48	100,414.08	105,926.40	145,480.32	89,622.72	120,009.60	98,556.48	74,580.48	81,941.76	86,296.32	99,308.16	101,001.60	127,647.36
Total Payment Received	141,825.60	96,413.76	113,460.48	139,890.24	92,603.52	117,391.68	92,975.04	74,649.60	80,274.24	87,143.04	101,174.40	96,603.84	125,271.36


2026 vs 2025
Percentage Comparison Medicaid Billed vs Medicaid Paid
2025 Not Paid
0.97%
2026 Not Paid
1.60%
2025 Paid
99.03%
2026 Paid
98.40%
0.00%
20.00%
40.00%
60.00%
80.00%
100.00%
120.00%

Budget vs. Actuals: May 2026

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	$20,350	$14,401	$5,949			$0
4500 Services Income			$0	$157,593	$145,045	$12,548
Total Income	**$20,350**	**$14,401**	**$5,949**	**$157,593**	**$145,045**	**$12,548**
Gross Profit	**$20,350**	**$14,401**	**$5,949**	**$157,593**	**$145,045**	**$12,548**
Expenses						
5000 Payroll & Benefits			$0	$85,855	$86,097	($242)
5100 Repairs & Maintenance			$0	$840	$285	$555
5500 Contracted Business Services			$0	$10,226	$11,815	($1,589)
5600 Presentations/Public Meetings			$0	$30	$240	($210)
5700 Office Expenses			$0	$1,064	$1,500	($436)
5800 Other General & Administrative		$25	($25)	$948	$2,650	($1,702)
5900 Utilities			$0	$670	$3,000	($2,330)
6100 Insurance			$0	$2,368	$2,400	($32)
6700 Partnership for Hope	$2,941	$3,905	($964)			$0
6900 CCDDR Programs & Services	$29,930	$29,930	$0			$0
7200 Children's Programs	$33,373	$31,350	$2,023			$0
7300 Sheltered Employment Programs	$23,396	$26,410	($3,014)			$0
7900 Special/Additional Needs		$628	($628)			$0
Total Expenses	**$89,640**	**$92,248**	**($2,608)**	**$102,001**	**$107,987**	**($5,986)**
Net Operating Income	**($69,290)**	**($77,847)**	**$8,557**	**$55,592**	**$37,058**	**$18,534**
Other Expenses						
8500 Depreciation			$0	$6,342	$6,779	($437)
Total Other Expenses	**$0**	**$0**	**$0**	**$6,342**	**$6,779**	**($437)**
Net Other Income	**$0**	**$0**	**$0**	**($6,342)**	**($6,779)**	**$437**
Net Income	**($69,290)**	**($77,847)**	**$8,557**	**$49,250**	**$30,279**	**$18,971**

Budget Variance Report

Total Income: In May, SB 40 Tax Program income was higher than projected, and YTD Services Program income was higher than projected.

Total Expenses: In May, overall SB 40 Tax Program expenses were lower than budgeted. The overage in Children's Services was because CLC's program participation rate was higher than anticipated. Overall YTD Services Program expenses were lower than budgeted. Repairs & Maintenance were over budget due to higher than anticipated HVAC repairs/preventative maintenance costs.

Budget vs. Actuals: January to May 2026

	SB 40 Tax			Services		
	Actual	Budget	Variance	Actual	Budget	Variance
Income						
4000 SB 40 Tax Income	$1,161,633	$1,126,059	$35,574			$0
4500 Services Income			$0	$642,711	$558,506	$84,205
Total Income	**$1,161,633**	**$1,126,059**	**$35,574**	**$642,711**	**$558,506**	**$84,205**
Gross Profit	**$1,161,633**	**$1,126,059**	**$35,574**	**$642,711**	**$558,506**	**$84,205**
Expenses						
5000 Payroll & Benefits			$0	$459,271	$473,238	($13,967)
5100 Repairs & Maintenance	$0		$0	$2,456	$1,425	$1,031
5500 Contracted Business Services			$0	$50,905	$62,340	($11,435)
5600 Presentations/Public Meetings			$0	$674	$1,200	($526)
5700 Office Expenses	$0		$0	$6,170	$7,500	($1,330)
5800 Other General & Administrative		$125	($125)	$24,177	$20,800	$3,377
5900 Utilities			$0	$6,016	$15,000	($8,984)
6100 Insurance			$0	$11,839	$12,000	($161)
6700 Partnership for Hope	$15,811	$19,525	($3,714)			$0
6900 CCDDR Programs & Services	$147,274	$149,650	($2,376)			$0
7200 Children's Programs	$146,113	$144,250	$1,863			$0
7300 Sheltered Employment Programs	$109,223	$121,350	($12,127)			$0
7900 Special/Additional Needs	$1,198	$5,740	($4,542)			$0
Total Expenses	**$419,619**	**$440,640**	**($21,021)**	**$561,508**	**$593,503**	**($31,995)**
Net Operating Income	**$742,014**	**$685,419**	**$56,595**	**$81,203**	**($34,997)**	**$116,200**
Other Expenses						
8500 Depreciation			$0	$30,418	$33,895	($3,477)
Total Other Expenses	**$0**	**$0**	**$0**	**$30,418**	**$33,895**	**($3,477)**
Net Other Income	**$0**	**$0**	**$0**	**($30,418)**	**($33,895)**	**$3,477**
Net Income	**$742,014**	**$685,419**	**$56,595**	**$50,785**	**($68,892)**	**$119,677**

Budget Variance Report

Total Income: As of May, YTD SB 40 Tax Program income was higher than projected, and YTD Services Program income was higher than projected.

Total Expenses: As of May, overall YTD SB 40 Tax Program expenses were lower than budgeted. Children's Programs expenses were higher than budgeted due to higher than anticipated client participation in CLC services/supports. Overall Services Program expenses were lower than budgeted. Repairs & Maintenance were over budget due to higher than anticipated HVAC repairs/preventative maintenance costs, and Other General & Administrative expenses were over budget because the final invoice for the 2024 audit was not received and paid until January 2026 (budgeted for December 2025) and legal expenses were higher than anticipated.

Balance Sheet as of May 2026

	SB 40 Tax	Services
ASSETS		
Current Assets		
Bank Accounts		
1000 Bank Accounts		
1005 SB 40 Tax Bank Accounts		
1010 SB 40 Tax Account (County Tax Funds) - First Nat'l Bank	$0	$0
1015 SB 40 Tax Reserve Account (County Tax Funds) - Central Bank	$0	
1020 SB 40 Tax Certificate of Deposit	$0	
1025 SB 40 Tax - Bank of Sullivan	$0	$0
1030 SB 40 Tax Reserve - Bank of Sullivan	$0	
1035 Heritage SB 40 Tax Account	$897,734	
1040 Heritage Money Market Account	$577,692	
Total 1005 SB 40 Tax Bank Accounts	**$1,475,427**	**$0**
1050 Services Bank Accounts		
1055 Services Account - Oak Star Bank (Formerly 1st Nat'l Bank)	$0	$0
1060 Services Certificate of Deposit		$0
1075 Services Account - Bank of Sullivan	$0	$0
1080 Heritage Services Account		$184,966
Total 1050 Services Bank Accounts	**$0**	**$184,966**
Total 1000 Bank Accounts	**$1,475,427**	**$184,966**
Total Bank Accounts	**$1,475,427**	**$184,966**
Accounts Receivable		
1200 Services		
1210 Medicaid Services		$46,699
1215 Non-Medicaid Services		$0
1220 Ancillary Services		$12,119
1225 TCM Support		$17,811
1230 Rent		$0
1235 Other Contracted Services		$2,316
Total 1200 Services	**$0**	**$78,946**
1300 Property Taxes		
1310 Property Tax Receivable	$1,237,308	
1315 Allowance for Doubtful Accounts	($21,689)	
Total 1300 Property Taxes	**$1,215,619**	**$0**
Total Accounts Receivable	**$1,215,619**	**$78,946**
Other Current Assets		
1389 BANK ERROR Claim Confirmations (A/R)	$0	$0
1399 TCM Remittance Advices (In-Transit Payments)	$0	$0
1400 Other Current Assets		
1405 Security Deposits		$300
1410 Other Deposits	$0	
1430 Deferred Outflows Related to Pensions		$162,900
1435 Net Pension Asset (Liability)		($59,288)
Total 1400 Other Current Assets	**$0**	**$103,912**
1450 Prepaid Expenses		$0
1455 Prepaid-Insurance	$0	$28,878
1470 Prepaid Transit Services	$0	
Total 1450 Prepaid Expenses	**$0**	**$28,878**
Total Other Current Assets	**$0**	**$132,790**
Total Current Assets	**$2,691,045**	**$396,701**
Fixed Assets		
1500 Fixed Assets		
1510 100 Third Street Land		$47,400

1511 Keystone Land		$14,000
1520 100 Third Street Building		$431,091
1521 Keystone		$163,498
1525 Accumulated Depreciation - 100 Third Street		($226,181)
1526 Accumulated Depreciation - Keystone		($51,977)
1530 100 Third Street Remodeling		$165,351
1531 Keystone Remodeling	$0	$956,762
1532 Osage Beach Office Remodeling (Leased Space)		$4,225
1535 Acc Dep - Remodeling - 100 Third Street		($115,418)
1536 Acc Dep - Remodeling - Keystone		($54,505)
1537 Acc Dep - Remodeling - Osage Beach Office		($4,225)
1540 Equipment	$0	$179,729
1545 Accumulated Depreciation - Equipment		($135,589)
1550 Vehicles		$0
1555 Accumulated Depreciation - Vehicles		$0
1560 Construction in Progress		$0
Total 1500 Fixed Assets	**$0**	**$1,374,159**
Total Fixed Assets	**$0**	**$1,374,159**
Other Assets		
1600 Right of Use Subscription		
1601 Information Technology (I.T.)		$33,693
Total 1600 Right of Use Subscription	**$0**	**$33,693**
Total Other Assets	**$0**	**$33,693**
TOTAL ASSETS	**$2,691,045**	**$1,804,553**
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Accounts Payable		
1900 Accounts Payable	$49,298	$4,831
Total Accounts Payable	**$49,298**	**$4,831**
Other Current Liabilities		
2000 Current Liabilities		
2004 Medicaid Payable		$0
2005 Accrued Accounts Payable	$0	$0
2006 DMH Payable	$0	
2007 Non-Medicaid Payable	$0	
2008 Ancillary Services Payable	$12,119	
2009 TCM Support	$17,811	
2010 Accrued Payroll Expense	$0	$0
2015 Accrued Compensated Absences	$0	$0
2025 Prepaid Services	$0	
2030 Deposits	$0	$0
2050 Prepaid Tax Revenue	$0	
2055 Deferred Inflows - Property Taxes	$1,128,016	
2060 Payroll Tax Payable		$0
2061 Federal W / H Tax Payable	$0	($144)
2062 Social Security Tax Payable	$0	$354
2063 Medicare Tax Payable	$0	$55
2064 MO State W / H Tax Payable	$0	($386)
2065 FFCRA Federal W/H Tax Credit		($3)
2066 FFCRA Health Insurance Credit		$0
Total 2060 Payroll Tax Payable	**$0**	**($124)**
2070 Payroll Clearing		
2071 Pre-tax W / H	$0	$50
2072 Post-tax W / H	$0	$339
2073 Vision Insurance W / H	$0	$490
2074 Health Insurance W / H	$0	$106
2075 Dental Insurance W / H	$0	($33)

2076 Savings W / H		$0
2078 Misc W / H		$0
2079 Other W / H		$0
Total 2070 Payroll Clearing	**$0**	**$951**
2090 Deferred Inflows		$36,749
2091 Computer Lease Liability		$0
2092 Current Portion of Lease Payable		$0
2093 Less Current Portion of Lease Payable		$0
2095 Subscriptions (Current)		$12,480
Total 2000 Current Liabilities	**$1,157,946**	**$50,057**
Total Other Current Liabilities	**$1,157,946**	**$50,057**
Total Current Liabilities	**$1,207,244**	**$54,887**
Long-Term Liabilities		
2500 Long Term Liabilities		
2520 Subscription (Long-Term)		$40,518
Total 2500 Long Term Liabilities	**$0**	**$40,518**
Total Long-Term Liabilities	**$0**	**$40,518**
Total Liabilities	**$1,207,244**	**$95,406**
Equity		
3000 Restricted SB 40 Tax Fund Balances		
3001 Operational	$0	
3005 Operational Reserves	$577,692	
3010 Transportation	$0	
3015 New Programs	$0	
3025 Housing	$0	
3030 Special Needs	$0	
3035 Childrens Programs	$0	
3040 Sheltered Workshop	$0	
3045 Traditional Medicaid Match	$0	
3050 Partnership for Hope Match	$0	
3055 Building/Remodeling/Expansion	$6,846	
3065 Legal	$0	
3070 TCM	$0	
3075 Community Resource	$0	
3080 Office Machines & Equipment	$70,972	
Total 3000 Restricted SB 40 Tax Fund Balances	**$655,510**	**$0**
3500 Restricted Services Fund Balances		
3501 Operational		$127,351
3505 Operational Reserves		$0
3510 Transportation		$0
3515 New Programs		$0
3530 Special Needs		$0
3550 Partnership for Hope Match		$0
3555 Building/Remodeling/Expansion		$0
3560 Sponsorships		$0
3565 Legal		$0
3575 Community Resources		$0
3599 Other		$1,374,321
Total 3500 Restricted Services Fund Balances	**$0**	**$1,501,672**
3900 Unrestricted Fund Balances	$0	$45,071
3950 Prior Period Adjustment	$0	$0
3999 Clearing Account	$100,575	$97,322
Net Income	$742,014	$50,785
Total Equity	**$1,498,099**	**$1,694,850**
TOTAL LIABILITIES AND EQUITY	**$2,705,343**	**$1,790,255**

Statement of Cash Flows: May 2026

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	($69,290)	$49,250
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Services		$5,288
1215 Services:Non-Medicaid Services		$0
1220 Services:Ancillary Services		$0
1225 Services:TCM Support		$0
1235 Services:Other Contracted Services		($2,316)
1455 Prepaid Expenses:Prepaid-Insurance		$3,481
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		$898
1526 Fixed Assets:Accumulated Depreciation - Keystone		$366
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		$723
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		$2,323
1545 Fixed Assets:Accumulated Depreciation - Equipment		$944
1601 Right of Use Subscription:Information Technology (I.T.)		$1,087
1900 Accounts Payable	$44,616	$2,227
2007 Current Liabilities:Non-Medicaid Payable	$0	
2008 Current Liabilities:Ancillary Services Payable	$0	
2009 Current Liabilities:TCM Support	$0	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		$0
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		$0
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		$0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		$0
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		($20)
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		($75)
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		($8)
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		$70
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**$44,616**	**$14,988**
Net cash provided by operating activities	**($24,675)**	**$64,238**
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	$0	($19,098)
Net cash provided by investing activities	**$0**	**($19,098)**
FINANCING ACTIVITIES		
3005 Restricted SB 40 Tax Fund Balances:Operational Reserves	$1,607	
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	($19,098)	
3501 Restricted Services Fund Balances:Operational		($18,190)
3599 Restricted Services Fund Balances:Other		$14,005
3999 Clearing Account	($1,607)	$5,093
Net cash provided by financing activities	**($19,098)**	**$908**
Net cash increase for period	**($43,773)**	**$46,048**
Cash at beginning of period	$1,519,199	$138,918
Cash at end of period	**$1,475,427**	**$184,966**

Statement of Cash Flows: January to May 2026

	SB 40 Tax	Services
OPERATING ACTIVITIES		
Net Income	$742,014	$50,785
Adjustments to reconcile Net Income to Net Cash provided by operations:		
1210 Services:Medicaid Services		($9,815)
1215 Services:Non-Medicaid Services		$0
1220 Services:Ancillary Services		($377)
1225 Services:TCM Support		($9,517)
1235 Services:Other Contracted Services		($2,316)
1455 Prepaid Expenses:Prepaid-Insurance		$3,369
1525 Fixed Assets:Accumulated Depreciation - 100 Third Street		$4,491
1526 Fixed Assets:Accumulated Depreciation - Keystone		$1,830
1535 Fixed Assets:Acc Dep - Remodeling - 100 Third Street		$3,615
1536 Fixed Assets:Acc Dep - Remodeling - Keystone		$11,097
1537 Fixed Assets:Acc Dep - Remodeling - Osage Beach Office		$6
1545 Fixed Assets:Accumulated Depreciation - Equipment		$3,945
1601 Right of Use Subscription:Information Technology (I.T.)		$5,434
1900 Accounts Payable	$41,654	($13,990)
2007 Current Liabilities:Non-Medicaid Payable	$0	
2008 Current Liabilities:Ancillary Services Payable	$377	
2009 Current Liabilities:TCM Support	$9,517	
2061 Current Liabilities:Payroll Tax Payable:Federal W / H Tax Payable		$0
2062 Current Liabilities:Payroll Tax Payable:Social Security Tax Payable		$0
2063 Current Liabilities:Payroll Tax Payable:Medicare Tax Payable		$0
2064 Current Liabilities:Payroll Tax Payable:MO State W / H Tax Payable		$0
2071 Current Liabilities:Payroll Clearing:Pre-tax W / H		$33
2072 Current Liabilities:Payroll Clearing:Post-tax W / H		$61
2073 Current Liabilities:Payroll Clearing:Vision Insurance W / H		$16
2075 Current Liabilities:Payroll Clearing:Dental Insurance W / H		($314)
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	**$51,548**	**($2,433)**
Net cash provided by operating activities	**$793,562**	**$48,352**
INVESTING ACTIVITIES		
1531 Fixed Assets:Keystone Remodeling	$0	($20,577)
1540 Fixed Assets:Equipment	$0	($16,228)
Net cash provided by investing activities	**$0**	**($36,805)**
FINANCING ACTIVITIES		
3005 Restricted SB 40 Tax Fund Balances:Operational Reserves	$377,692	
3055 Restricted SB 40 Tax Fund Balances:Building/Remodeling/Expansion	($26,685)	
3070 Restricted SB 40 Tax Fund Balances:TCM	($348,975)	
3080 Restricted SB 40 Tax Fund Balances:Office Machines & Equipment	$70,972	
3501 Restricted Services Fund Balances:Operational		$110,078
3599 Restricted Services Fund Balances:Other		$11,983
3900 Unrestricted Fund Balances	($136,007)	$52,926
3999 Clearing Account	$16,290	($229,132)
Net cash provided by financing activities	**($46,713)**	**($54,145)**
Net cash increase for period	**$746,849**	**($42,598)**
Cash at beginning of period	$728,578	$227,563
Cash at end of period	**$1,475,427**	**$184,966**

Check Detail SB 40 Tax Account: May 2026

Date	Transaction Type	Num	Name	Amount
05/08/2026	Bill Payment (Check)	1425	DMH Local Tax Matching Fund	(2,941.33)
05/08/2026	Bill Payment (Check)	1426	Camden County Senate Bill 40 Board	(29,930.00)
05/08/2026	Bill Payment (Check)	1427	Our Saviors Lighthouse Child & Family Development Center	(1,878.47)
05/08/2026	Bill Payment (Check)	1428	OATS, Inc.	(4,682.10)
05/08/2026	Bill Payment (Check)	1429	Lake Area Industries	(19,316.41)
05/08/2026	Bill Payment (Check)	1430	I Wonder Y Preschool	(3,224.37)
05/21/2026	Bill Payment (Check)	1431	Daniel Coleman	(2,150.00)

Check Detail Services Account: May 2026

Date	Transaction Type	Num	Name	Amount
05/01/2026	Expense	7105376073	GoTo Communications, Inc.	(650.26)
05/04/2026	Expense	42126	Charter Communications	(130.00)
05/08/2026	Expense	5/8/26	Connie L Baker	(1,664.49)
05/08/2026	Expense	5/8/26	Myrna Blaine	(1,610.23)
05/08/2026	Expense	5/8/26	Jeanna K Booth	(2,151.04)
05/08/2026	Expense	5/8/26	Daniel Burrows	(1,499.32)
05/08/2026	Expense	5/8/26	Elizabeth L Chambers	(1,346.89)
05/08/2026	Expense	5/8/26	Lori Cornwell	(2,125.00)
05/08/2026	Expense	5/8/26	Angela Fairchild	(1,404.89)
05/08/2026	Expense	5/8/26	Angela D Graves	(1,432.16)
05/08/2026	Expense	5/8/26	Paige Jackson	(1,416.50)
05/08/2026	Expense	5/8/26	Ryan Johnson	(2,078.34)
05/08/2026	Expense	5/8/26	Jennifer Lyon	(2,106.61)
05/08/2026	Expense	5/8/26	Jamie Merryman	(1,396.21)
05/08/2026	Expense	5/8/26	Christina R. Mitchell	(1,579.09)
05/08/2026	Expense	5/8/26	Patricia L. Strouse	(1,284.28)
05/08/2026	Expense	5/8/26	Eddie L Thomas	(3,152.30)
05/08/2026	Expense	5/8/26	Nicole M Whittle	(2,292.60)
05/08/2026	Expense	4/23/26	Camden County PWSD #2	(20.20)
05/08/2026	Bill Payment (Check)	3298	Paige Jackson	(135.34)
05/08/2026	Bill Payment (Check)	3299	Connie L Baker	(33.57)
05/08/2026	Bill Payment (Check)	3300	Elizabeth L Chambers	(339.15)
05/08/2026	Bill Payment (Check)	3301	Ryan Johnson	(204.88)
05/08/2026	Bill Payment (Check)	3302	Angela D Graves	(242.81)
05/08/2026	Bill Payment (Check)	3303	Christina R. Mitchell	(217.08)
05/08/2026	Bill Payment (Check)	3304	Angela Fairchild	(467.41)
05/08/2026	Bill Payment (Check)	3305	Nicole M Whittle	(222.31)
05/08/2026	Bill Payment (Check)	3306	Daniel Burrows	(160.47)
05/08/2026	Bill Payment (Check)	3307	Jamie Merryman	(196.31)
05/08/2026	Bill Payment (Check)	3308	Myrna Blaine	(73.70)
05/08/2026	Bill Payment (Check)	3309	Patricia L. Strouse	(160.73)
05/08/2026	Bill Payment (Check)	3310	SUMNERONE	(4,383.10)
05/08/2026	Bill Payment (Check)	3311	Direct Service Works	(1,195.00)

05/08/2026	Bill Payment (Check)	3312	Happy Maids Cleaning Services LLC	(120.00)
05/08/2026	Expense	05/08/2026	ADP TAX	(9,108.97)
05/18/2026	Expense	06/30/2026	Principal Life Insurance Company	(235.46)
05/19/2026	Expense	5/8/2026	AT&T	(192.60)
05/22/2026	Expense	5/22/26	Connie L Baker	(1,556.22)
05/22/2026	Expense	5/22/26	Myrna Blaine	(1,603.04)
05/22/2026	Expense	5/22/26	Jeanna K Booth	(2,151.05)
05/22/2026	Expense	5/22/26	Daniel Burrows	(1,497.02)
05/22/2026	Expense	5/22/26	Elizabeth L Chambers	(1,359.24)
05/22/2026	Expense	5/22/26	Lori Cornwell	(2,135.71)
05/22/2026	Expense	5/22/26	Angela Fairchild	(1,403.99)
05/22/2026	Expense	5/22/26	Angela D Graves	(1,420.35)
05/22/2026	Expense	5/22/26	Paige Jackson	(1,452.35)
05/22/2026	Expense	5/22/26	Ryan Johnson	(2,026.23)
05/22/2026	Expense	5/22/26	Jennifer Lyon	(2,106.59)
05/22/2026	Expense	5/22/26	Jamie Merryman	(1,395.39)
05/22/2026	Expense	5/22/26	Christina R. Mitchell	(1,578.67)
05/22/2026	Expense	5/22/26	Patricia L. Strouse	(1,283.93)
05/22/2026	Expense	5/22/26	Eddie L Thomas	(3,151.90)
05/22/2026	Expense	5/22/26	Nicole M Whittle	(2,292.61)
05/22/2026	Expense	05/22/2026	ADP TAX	(9,057.77)
05/22/2026	Bill Payment (Check)	3313	All Seasons Services	(835.00)
05/22/2026	Bill Payment (Check)	3314	MO Consolidated Health Care	(18,719.64)
05/22/2026	Bill Payment (Check)	3315	City Of Camdenton	(73.19)
05/22/2026	Bill Payment (Check)	3316	Office Business Equipment	(91.66)
05/22/2026	Bill Payment (Check)	3317	Delta Dental of Missouri	(335.50)
05/22/2026	Bill Payment (Check)	3318	Lake Area Industries	(50.00)
05/22/2026	Bill Payment (Check)	3319	Happy Maids Cleaning Services LLC	(240.00)
05/24/2026	Expense	60222026	AT&T	(612.00)
05/26/2026	Expense	16240	Aflac	(991.64)
05/27/2026	Expense	4/17-5/19/2026	Summit Natural Gas of Missouri, Inc.	(36.76)
05/27/2026	Expense	1020192	Republic Services #435	(142.36)
05/29/2026	Expense	05/29/2026	Bankcard Center	(1,514.26)
05/31/2026	Expense	May 2026	Globe Life Liberty National Division	(248.48)
05/31/2026	Expense	May 2026	Lagers	(5,721.37)
05/31/2026	Expense	05/31/2026-100	LaClede Electric Cooperative	(246.13)
05/31/2026	Expense	05/31/2026-255	LaClede Electric Cooperative	(210.88)
05/31/2026	Expense	05/31/2026-253	LaClede Electric Cooperative	(83.13)
05/31/2026	Check	SVCCHRG		(1.10)

May 2026
Credit Card Statement

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

Central Bank
Strong roots. Endless possibilities.

-expense-

ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** **** **** 9588	05/29/2026	$ 1,514.26	06/23/26	$ 45.42

Ref

BR BRCB X003 YY * 016438

ENTER PAYMENT AMOUNT

01047

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0722

0002oz 999222/4462497 0000230 0001253 I=1000

000454201514260140580949462064

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** **** **** 9588		05/29/2026	06/23/26	10,000.00	8,485.74

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
------	------		PURCHASES			1,511.76	
------	------		MISCELLANEOUS DEBITS			2.50	
------	------		PAYMENTS			-2,535.38	
05/11	05/11	75397356131022222222222	AUTOMATIC PAYMENT			-1,586.77	
05/13	05/13	75397356133022222222222	AUTOMATIC PAYMENT			-948.61	
*	*	* *	* M				
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959. M							
***3515**			**CONNIE BAKER**			**443.63**	
------	------		PURCHASES			443.63	
05/01	04/30	05436846121400044590003	WM SUPERCENTER #89	CAMDENTON	MO	61.81	5720
05/07	05/07	55432866127200269461802	AMAZON MKTPL*BJ0YY09F0	SEATTLE	WA	280.44	5720
05/13	05/12	05436846133400045440253	WM SUPERCENTER #89	CAMDENTON	MO	40.46	5610/5720
05/22	05/21	05436846142400047494679	WM SUPERCENTER #89	CAMDENTON	MO	39.96	5720
05/29	05/28	02305376149000597573934	USPS PO 2812420020	CAMDENTON	MO	20.96	5725
***1306**			**JEANNA BOOTH**			**984.73**	
------	------		PURCHASES			984.73	
05/07	05/06	52653846126718837129629	CORNELL UNIVERSITY YAN	6072552759	NY	20.00	
05/07	05/06	55446416126179554021985	THE COUNCIL ON QUALITY	TOWSON	MD	309.00	
05/07	05/06	55446416126179554021993	THE COUNCIL ON QUALITY	TOWSON	MD	309.00	
05/07	05/06	55446416126179554022033	THE COUNCIL ON QUALITY	TOWSON	MD	309.00	
05/13	05/12	55432866132202191280717	BUSINESS.APPLE.COM	CUPERTINO	CA	17.73	
05/14	05/13	82711166133500058797669	OPENAI *CHATGPT SUBSCR	SAN FRANCISCO	CA	20.00	
***9314**			**EDDIE THOMAS**			**85.90**	
------	------		PURCHASES			83.40	
05/15	05/14	89101786134500290090003	WWW.DOODLE.COM	ZURICH	UN	83.40	5567
------	------		MISCELLANEOUS DEBITS			2.50	
05/15	05/14	89101786134500290090003	FOREIGN TRANSACTION FEE			2.50	

	AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE
PURCHASES	0.00	1.304%	00.00%
CASH ADVANCES	0.00	1.720%	20.65%

ANNUAL PERCENTAGE RATE	
	00.00%
NUMBER OF DAYS IN THE BILLING CYCLE	29
NEW CASH ADVANCES	0.00
CASH ADVANCE FEE	0.00

ACCOUNT SUMMARY		
PREVIOUS BALANCE		2,535.38
PURCHASES	-	1,514.26
CASh ADVANCES	-	0.00
CREDITS	+	0.00
PAYMENTS	+	-2,535.38
OTHER CHARGES	-	0.00
FINANCE CHARGE	+	0.00
NEW BALANCE	=	1,514.26

CURRENT PAYMENT DUE: 45.42 + PAST DUE AMOUNT: 0.00 = TOTAL AMOUNT DUE: 45.42

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/24/25 11:15 AM 3 0000230 20260530 6E0AE101 DXCBRCB1 1 oz DOM 6E0AE10000* 166595 MS

000000230 I=1000

CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722

002oz 999222/4462497 0000230 0001251 I=1000

P.O. BOX 8100
JEFFERSON CITY, MO 65102

Central Bank
Strong roots. Endless possibilities.

ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** **** **** 3515	05/29/2026	$ 0.00	06/23/26	$ 0.00

BR BRCB X003 YY * 015422

ENTER PAYMENT AMOUNT

00044

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020

002oz 999222/4462497 0000209 0001143 I=0000

00000000000000846779949462064

BR * BRCB

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** **** **** 3515		05/29/2026	06/23/26	2,000.00	2,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
05/01	04/30	05436846121400044590003	WM SUPERCENTER #89	CAMDENTON	MO	61.81	5720

ORDER DATE 00/00/00 — FROM POST CD 65020 — TO POST CD — TO COUNTRY
CUSTOMER CODE 000000450110 — SALES TAX AMT/IND 0.00/ — DUTY AMT 0.00 — FREIGHT 0.00

MERCHANT

TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
1000YNNN	65020	710415188	Y	MO	

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
05/07	05/07	55432866127200269461802	AMAZON MKTPL*BJ0YY09F0	SEATTLE	WA	280.44	5720

ORDER DATE — FROM POST CD — TO POST CD — TO COUNTRY
CUSTOMER CODE 113-7320745-22722 — SALES TAX AMT/IND 0.00/N — DUTY AMT 0.00 — FREIGHT 0.00

MERCHANT

TYPE	POSTAL CODE	TAX ID	CD	ST	REFERENCE NUMBER
1000YNNN	98109	202936165	Y	WA	EPGCQLpQbxZiPYDwk0WO

ITEM

PRODUCT CODE	DESCRIPTION	QUANTITY	EXTENDED AMT/IND DISCOUNT AMT/IND	UNIT OF MEAS RATE/TYPE	UNIT PRICE/ SHIP DATE	TOTAL AMOUNT
B0CF279W7J	FOVKSUC Wireless Doorbell, Waterpro	1	8.09 / D 000000000.00 / D	PCE 0.00 /P2	0.0000 / 00/00/00	0
B00006B8FZ	Avery Easy Peel Printable Address L	1	27.44 / D 000000000.00 / D	PCE 0.00 /P2	0.0000 / 00/00/00	0
B07K8WHH5J	Amazon Basics Multipurpose Copy Pri	3.00	119.91 / D 000000000.00 / D	PCE 0.00 /P2	0.0000 / 00/00/00	0
B07MX2HZMW	LCL Compatible Toner Cartridge Repl	4.00	61.12 / D 000000000.00 / D	PCE 0.00 /P2	0.0000 / 00/00/00	0
B013SX3T08	Tork Multifold Hand Towel, Natural,	1	32.39 / D 000000000.00 / D	PCE 0.00 /P2	0.0000 / 00/00/00	0

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
05/13	05/12	05436846133400045440253	WM SUPERCENTER #89	CAMDENTON	MO	40.46	~~5610~~ 5720

ORDER DATE 00/00/00 — FROM POST CD 65020 — TO POST CD — TO COUNTRY

AVERAGE DAILY BALANCE		MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE
PURCHASES	0.00	1.304%	00.00%
CASH ADVANCES	0.00	1.720%	20.65%

ANNUAL PERCENTAGE RATE	00.00%
NUMBER OF DAYS IN THE BILLING CYCLE	29
NEW CASH ADVANCES	0.00
CASH ADVANCE FEE	0.00

ACCOUNT SUMMARY

PREVIOUS BALANCE		0.00
PURCHASES	-	0.00
CASh ADVANCES	-	0.00
CREDITS	+	0.00
PAYMENTS	+	0.00
OTHER CHARGES	-	0.00
FINANCE CHARGE	+	0.00
NEW BALANCE	=	0.00

CURRENT PAYMENT DUE: 0.00 + PAST DUE AMOUNT: 0.00 = TOTAL AMOUNT DUE: 0.00

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722

CAMDENTON, MO 65020

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
		CUSTOMER CODE 000000646938 · SALES TAX AMT/IND 0.00/ · DUTY AMT 0.00 · FREIGHT 0.00					
		MERCHANT — TYPE 1000YNNN · POSTAL CODE 65020 · TAX ID 710415188 · CD Y · ST MO · REFERENCE NUMBER					
05/22	05/21	05436846142400047494679	WM SUPERCENTER #89	CAMDENTON	MO	39.96	5720
		ORDER DATE 00/00/00 · FROM POST CD 65020 · TO POST CD · TO COUNTRY					
		CUSTOMER CODE 000000075383 · SALES TAX AMT/IND 0.00/ · DUTY AMT 0.00 · FREIGHT 0.00					
		MERCHANT — TYPE 1000YNNN · POSTAL CODE 65020 · TAX ID 710415188 · CD Y · ST MO · REFERENCE NUMBER					
05/29	05/28	02305376149000597573934	USPS PO 2812420020	CAMDENTON	MO	20.96	5725
		ORDER DATE 00/00/00 · FROM POST CD 65020 · TO POST CD · TO COUNTRY					
		CUSTOMER CODE None · SALES TAX AMT/IND 0.00/N · DUTY AMT 0.00 · FREIGHT 0.00					
		MERCHANT — TYPE 9000YNNN · POSTAL CODE 65020 · TAX ID 410760000 · CD Y · ST MO · REFERENCE NUMBER					
		ITEM — PRODUCT CODE · DESCRIPTION · QUANTITY · EXTENDED AMT/IND DISCOUNT AMT/IND · UNIT OF MEAS RATE/TYPE · UNIT PRICE/ SHIP DATE · TOTAL AMOUNT					

```
     *          *          *          *          * M
THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S M
ASSOCIATED CENTRAL BILL ACCOUNT.  THE NET BALANCE WAS          443.63 M
     *          *          *          *          * M
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959. M
```

002oz 999222/4462497 0000209 0001145 I=0000

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/24/25 11:15 AM 3 0000209 20260530 6E0AE101 DXCBRCB1 1 oz DOM 6E0AE10000* 166595 MS
000000209 I=0000

CONNIE BAKER
CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722

002oz 999222/4462497 0000209 0001141 I=0000

Connie's Card

Give us feedback @ survey.walmart.com
Thank you! ID #:7WRMGKYYRN

Walmart

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009027 TE# 27 TR# 02541

ITEMS SOLD 6
TC# 7908 8482 7885 0733 1979

Acct #5720

GV 40PK	078742279090 F	5.47 N	water
GV PREM 30M	194346053700	18.93 N	TP
12PK LGL PAD	844106027110	15.78 N	legal pads
Z GRIP 20CT	045888221200	7.68 N	blk ink pens
GV 10OZ 50C	194346391770	4.47 N	paper bowls
ULTRA 6X120	078742351620	9.48 N	Tissues (6pk)

SUBTOTAL	61.81
TOTAL	61.81
MCARD TEND	61.81
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#03957C
61.81 TOTAL PURCHASE
REF # UFM952450110
AID A0000000041010
TERMINAL # 22850356
*No Signature Required
04/30/26 10:46:06

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate

I certify that
CAMDEN COUNTY SENATE BILL 40 BOARD

Order Summary

Order placed April 30, 2026   Order # 113-7320745-2272200

#5720

Ship to
Connie Baker
100 3RD ST #
P O BOX 722
CAMDENTON, MO 65020-7336
United States

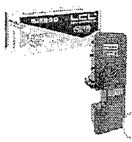
Payment method
Mastercard ending in 3515
View related transactions

Order Summary

Item(s) Subtotal:	$285.31
Shipping & Handling:	$0.00
Promotion Applied:	-$4.87
Total before tax:	$280.44
Estimated tax to be collected:	$0.00
Grand Total:	**$280.44**

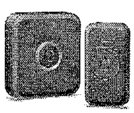
Placed by Connie Baker

Arriving May 6 - May 8



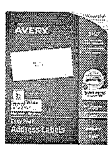
LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232M TK-5232M 1T02R9BUS0 for Kyocera ECOSYS M5521cdn M5521cdw P5021cdn P5021cdw Printer (1-Pack Magenta)
Sold by: StarTech Office Supplies
Supplied by: Other
$16.08

LCL Compatible Toner Cartridge Replacement for Kyocera TK5232 TK-5232 TK5232C TK-5232C 1T02R9CUS0 for Kyocera ECOSYS M5521cdn M5521cdw P5021cdn P5021cdw Printer (1-Pack Cyan)
Sold by: StarTech Office Supplies
Supplied by: Other
$16.58



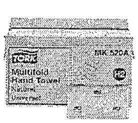
FOVKSUC Wireless Doorbell, Waterproof Door Bell with 60 Chimes, 5 Volume Levels & 2 Mute Modes, Loud Doorbells Wireless for Home Classroom Office (1 Receiver & 1 Button, Black, American Plug)
Sold by: FOVKSUC
Supplied by: Other
$8.09

Arriving May 6 - May 8



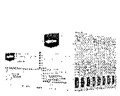
Avery Easy Peel Printable Address Labels with Sure Feed, 1" x 2-5/8" Customizable Stickers, White, 3,000 Blank Mailing Labels, Great for Mailing, Shipping, and More (5160)
Sold by: Amazon
Supplied by: Other
$27.44

Arriving May 6 - May 8



Tork Multifold Hand Towel, Natural, 100% recycled, FSC certified, Compatible with H2 Dispensers, 16 packs x 250 sheets (MK520A)
Sold by: Amazon
Supplied by: Other
$32.39

Arriving May 6 - May 8



Amazon Basics Multipurpose Copy Printer Paper, 20 lb, 8.5 x 11 Inches, 8 Reams (4,000 Sheets), 92 Bright White, Great for Crisp Ink Printing
Sold by: Amazon
Supplied by: Other
$39.97

Back to top

business prime

English

United States

Connie's Card

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Thank you! ID #:7WRX02YXFM

Walmart

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009027 TE# 27 TR# 01269

\# ITEMS SOLD 7
TC# 3767 7287 9973 2216 0555

PARTY TRAY	732313002430 F	11.97 N	
8.1Z WT VEG	044000051090 F	3.74 N	
MKS COOKIE	681131411710 F	5.87 N	
SITE MERCH	194346570710 F		
1.000 oz	@ 1 oz /4.84	4.84 N	
LEM GAR HMUS	854135008260 F	3.48 N	
CLR CUTLERY	078742089400	6.88 N	
CLR CUTLERY	078742116740	3.68 N	

Board Food Acct 5610 $29.90

Acct 5720 $10.56

SUBTOTAL	40.46
TOTAL	40.46
MCARD TEND	40.46
CHANGE DUE	0.00

MASTERCARD- 3515 I 1 APPR#09740C
40.46 TOTAL PURCHASE
REF # UG8W72646938
AID A0000000041010
TERMINAL # 22850356
*No Signature Required
05/12/26 16:11:19

89

CAMDENTON MO 65020-7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate

I certify that
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722
CAMDENTON MO 65020
is engaged as a registered
GOVERNMENT
and is registered with the below listed states and cities within which your firm would deliver purchases to us and that any such purchases are for wholesale, resale, ingredients or components of a new product or service to be resold, leased, or rented in the normal course of business. We are in

Connie's Card

Give us feedback @ survey.walmart.com
Thank you! ID #:7WRXY3Z0D9

Walmart

WM Supercenter
573-346-3588 Mgr. PAUL
94 CECIL ST
CAMDENTON MO 65020
ST# 00089 OP# 009027 TE# 27 TR# 04111

\# ITEMS SOLD 6
TC# 7768 8747 7485 0035 1959

Acct

GV 13G TRASH	194346378130	7.44 N	3rd St #5720
GV 24PK DR	078742114330 F	3.68 N	3rd St #5720
GV 24PK DR	078742114330 F	3.68 N	Keystone #5720
GV 40PK	078742279090 F	5.27 N	Keystone #5720
GV 40PK	078742279090 F	5.27 N	3rd St #5720
GV PREM 18M	194346066800	14.62 N	3rd St #5720

SUBTOTAL 39.96
TOTAL 39.96
MCARD TEND 39.96
CHANGE DUE 0.00

MASTERCARD- 3515 I 1 APPR#09492C
39.96 TOTAL PURCHASE
REF # UGP7QN075383
AID A0000000041010
TERMINAL # 22850356
*No Signature Required
05/21/26 11:42:16

89

CAMDENTON MO 65020 7057

1548510
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722

CAMDENTON MO 65020
Tax ID: 19364199
Members Cig. ID:
GOVERNMENT
GOVERNMENT, LOCAL

Single Purchase Exemption

Multi Jurisdiction
Uniform Sales & Use Tax Certificate

I certify that
CAMDEN COUNTY SENATE BILL 40 BOARD
PO BOX 722
CAMDENTON MO 65020
is engaged as a registered
GOVERNMENT
and is registered with the below
listed states and cities within which
your firm would deliver purchases to
us and that any such purchases are for
wholesale, resale, ingredients or
components of a new product or service
to be resold, leased, or rented in the
normal course of business. We are in

Connie's Card Acct #5725

UNITED STATES POSTAL SERVICE.

CAMDENTON
625 W US HIGHWAY 54
CAMDENTON, MO 65020-9998
www.usps.com

05/28/2026 11:35 AM

TRACKING NUMBERS
9589 0710 5270 0009 5678 77
9589 0710 5270 0009 5678 60

TRACK STATUS OF ITEMS WITH THIS CODE
(UP TO 25 ITEMS)

TRACK STATUS BY TEXT MESSAGE
Send tracking number to 28777 (2USPS)
Standard message and data rates may apply

TRACK STATUS ONLINE
Visit https://www.usps.com/tracking
Text and e-mail alerts available

PURCHASE DETAILS

Product	Qty	Unit Price	Price
First-Class Mail® Letter	1		$0.78
Camdenton, MO 65020 Weight: 0 lb 0.60 oz Estimated Delivery Date Mon 06/01/2026			
Certified Mail® Tracking #: 9589 0710 5270 0009 5678 77			$5.30
Return Receipt Tracking #: 9590 9402 8896 4064 4330 98			$4.40
Total			$10.48
First-Class Mail® Letter	1		$0.78
Camdenton, MO 65020 Weight: 0 lb 0.60 oz Estimated Delivery Date Mon 06/01/2026			
Certified Mail® Tracking #: 9589 0710 5270 0009 5678 60			$5.30
Return Receipt Tracking #: 9590 9402 8896 4064 4331 04			$4.40
Total			$10.48

Grand Total: $20.96

Credit Card Remit $20.96
Card Name: MasterCard
Account #: XXXXXXXXXXXX3515
Approval #: 04488C
Transaction #: 402
AID: A0000000041010 Chip
AL: Mastercard

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710 5270 0009 5678 77

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com

Camdenton MO 65020
OFFICIAL USE

Certified Mail Fee $	$5.30
Extra Services & Fees (check box, add fee as appropriate)	
☐ Return Receipt (hardcopy)	$
☐ Return Receipt (electronic)	$
☐ Certified Mail Restricted Delivery	$
☐ Adult Signature Required	$
☐ Adult Signature Restricted Delivery	$
Postage $	$0.78
Total Postage and Fees	$10.48

0020
03
Postmark Here
CAMDENTON MO 65020
MAY 28 2026
USPS
05/28/2026

45-Day Initial Plan

[redacted]

710 5270 0009 5678 60

U.S. Postal Service™
CERTIFIED MAIL® RECEIPT
Domestic Mail Only

For delivery information, visit our website at www.usps.com

Camdenton MO 65020
OFFICIAL USE

Certified Mail Fee $	$5.30
Extra Services & Fees (check box, add fee as appropriate)	
☐ Return Receipt (hardcopy)	$
☐ Return Receipt (electronic)	$
☐ Certified Mail Restricted Delivery	$
☐ Adult Signature Required	$
☐ Adult Signature Restricted Delivery	$
Postage $	$0.78
Total Postage and Fees	$10.48

0020
03
Postmark Here
CAMDENTON MO 65020
MAY 28 2026
USPS
05/28/2026

45-Day Monthly

[redacted]

P.O. BOX 8100
JEFFERSON CITY, MO 65102

Central Bank
Strong roots. Endless possibilities.

ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** **** **** 9314	05/29/2026	$ 0.00	06/23/26	$ 0.00

BR BRCB X003 YY * 016379

ENTER PAYMENT AMOUNT

00989

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

EDDIE THOMAS
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0000

002oz 999222/4462497 0000205 0001127 I=0000

00000000000000086033294946206 4

BR * BRCB Page 1 of 2

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** **** **** 9314		05/29/2026	06/23/26	5,000.00	5,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
05/15	05/14	89101786134500290090003	WWW.DOODLE.COM	ZURICH	UN	83.40	5567
05/15	05/14	89101786134500290090003	FOREIGN TRANSACTION FEE			2.50	

* * * * * M
THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S M
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 85.90 M
* * * * * M
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959. M

	AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE
PURCHASES	0.00	1.304%	00.00%
CASH ADVANCES	0.00	1.720%	20.65%

ANNUAL PERCENTAGE RATE	00.00%
NUMBER OF DAYS IN THE BILLING CYCLE	29
NEW CASH ADVANCES	0.00
CASH ADVANCE FEE	0.00

ACCOUNT SUMMARY		
PREVIOUS BALANCE		0.00
PURCHASES	-	0.00
CASh ADVANCES	-	0.00
CREDITS	+	0.00
PAYMENTS	+	0.00
OTHER CHARGES	-	0.00
FINANCE CHARGE	+	0.00
NEW BALANCE	=	0.00

CURRENT PAYMENT DUE: 0.00 + PAST DUE AMOUNT: 0.00 = TOTAL AMOUNT DUE: 0.00

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/24/25 11:15 AM 3 0000205 20260530 6E0AE101 DXCBRCB1 1 oz DOM 6E0AE10000* 166595 MS

000000205 I=0000

EDDIE THOMAS
CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722

002oz 999222/4462497 0000205 0001125 I=0000

Ed's card

Doodle

Acct 5567
SVCS TCM

INVOICE

Invoice # DDL-291885241136571
Invoice Date May 14, 2026
Invoice Amount $83.40 (USD)
Customer ID 1380570492348933
Payment Terms Due Upon Receipt
PAID

Doodle AG
Werdstrasse 21

8004 Zurich, Switzerland
https://doodle.com
https://help.doodle.com/hc/en-us/requests/new

UBS AG, CH-8070 Zurich
Clearing Nr. 230
CHF IBAN CH17 0023 0230 8855 9501 D
EUR IBAN CH44 0023 0230 8855 9560 T
USD IBAN CH92 0023 0230 8855 9561 Z
BIC UBSWCHZH80A
USt.-Nr. : CHE-113.479.003 MWST

BILLED TO
Camden County Developmental
Disability Resources
P.O. Box 722
Camdenton, 65020
United States
director@ccddr.org

SUBSCRIPTION
ID 16CW2GSXOJhgg1Htn
Billing Period May 14, 2026 to May 14, 2027

DESCRIPTION	UNITS	UNIT PRICE	AMOUNT (USD)
Pro	1	$83.40	**$83.40**

Total **$83.40**
Payments ($83.40)

Amount Due (USD) **$0.00**

transaction fee + 2.50
$85.90

PAYMENTS

$83.40 (USD) was paid on 14 May, 2026 15:18 CEST by MasterCard card ending 9314.

NOTES

Please include your Invoice number as reference for the bank transfer.

MB

P.O. BOX 8100
JEFFERSON CITY, MO 65102

Central Bank
Strong roots. Endless possibilities.

ACCOUNT NUMBER	BILLING DATE	STATEMENT BALANCE	DUE DATE	MINIMUM PAYMENT DUE
**** **** **** 1306	05/29/2026	$ 0.00	06/23/26	$ 0.00

BR BRCB X003 YY * 015479

ENTER PAYMENT AMOUNT

00100

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722
CAMDENTON, MO 65020 0000

002oz 999222/4462497 0000211 0001155 I=0000

0000000000000009687499494462064

ACCOUNT NUMBER	COMPANY NUMBER	BILLING DATE	DUE DATE	CREDIT LIMIT	AVAILABLE CREDIT
**** **** **** 1306		05/29/2026	06/23/26	2,000.00	2,000.00

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
05/07	05/06	55446416126179554021985	THE COUNCIL ON QUALITY	TOWSON	MD	309.00	5855
		ORDER DATE 00/00/00; CUSTOMER CODE	FROM POST CD 21204; SALES TAX AMT/IND 9.00/Y	TO POST CD; DUTY AMT 0.00	TO COUNTRY USA; FREIGHT 0.00		
		MERCHANT: TYPE 6000YYYY; POSTAL CODE 21204	TAX ID 521156040; CD Y	ST MD	REFERENCE NUMBER 1599296143		
05/07	05/06	55446416126179554021993	THE COUNCIL ON QUALITY	TOWSON	MD	309.00	5855
		ORDER DATE 00/00/00; CUSTOMER CODE	FROM POST CD 21204; SALES TAX AMT/IND 9.00/Y	TO POST CD; DUTY AMT 0.00	TO COUNTRY USA; FREIGHT 0.00		
		MERCHANT: TYPE 6000YYYY; POSTAL CODE 21204	TAX ID 521156040; CD Y	ST MD	REFERENCE NUMBER 1599299338		
05/07	05/06	55446416126179554022033	THE COUNCIL ON QUALITY	TOWSON	MD	309.00	5855
		ORDER DATE 00/00/00; CUSTOMER CODE	FROM POST CD 21204; SALES TAX AMT/IND 9.00/Y	TO POST CD; DUTY AMT 0.00	TO COUNTRY USA; FREIGHT 0.00		
		MERCHANT: TYPE 6000YYYY; POSTAL CODE 21204	TAX ID 521156040; CD Y	ST MD	REFERENCE NUMBER 1610971793		
05/07	05/06	52653846126718837129629	CORNELL UNIVERSITY YAN	6072552759	NY	20.00	5855
		ORDER DATE 00/00/00; CUSTOMER CODE	FROM POST CD 14853; SALES TAX AMT/IND 0.00/N	TO POST CD; DUTY AMT 0.00	TO COUNTRY USA; FREIGHT 0.00		
		MERCHANT					

	AVERAGE DAILY BALANCE	MONTHLY PERIODIC RATE	ANNUAL PERCENTAGE RATE
PURCHASES	0.00	1.304%	00.00%
CASH ADVANCES	0.00	1.720%	20.65%

ANNUAL PERCENTAGE RATE	00.00%
NUMBER OF DAYS IN THE BILLING CYCLE	29
NEW CASH ADVANCES	0.00
CASH ADVANCE FEE	0.00

ACCOUNT SUMMARY		
PREVIOUS BALANCE		0.00
PURCHASES	-	0.00
CASh ADVANCES	-	0.00
CREDITS	+	0.00
PAYMENTS	+	0.00
OTHER CHARGES	-	0.00
FINANCE CHARGE	+	0.00
NEW BALANCE	=	0.00

CURRENT PAYMENT DUE: 0.00 + PAST DUE AMOUNT: 0.00 = TOTAL AMOUNT DUE: 0.00

DIRECT INQUIRIES TO: BANKCARD SERVICES P.O. BOX 8100
JEFFERSON CITY, MO 65102 1-800-472-1959

JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722

CAMDENTON, MO 65020

POST	TRAN	REFERENCE NUMBER	MERCHANT DESCRIPTION			AMOUNT	NOTATIONS
05/13	05/12	55432866132202191280717	BUSINESS.APPLE.COM	CUPERTINO	CA	17.73	5567
05/14	05/13	82711166133500058797669	OPENAI *CHATGPT SUBSCR	SAN FRANCISCO	CA	20.00	5567

TYPE 6000YYYY | POSTAL CODE 14853 | TAX ID 150532082 | CD Y | ST NY | REFERENCE NUMBER 83712962
ORDER DATE | FROM POST CD | TO POST CD | TO COUNTRY
CUSTOMER CODE | SALES TAX AMT/IND 0.00/ | DUTY AMT 0.00 | FREIGHT 0.00

---------- MERCHANT ----------

TYPE 1000YNNN | POSTAL CODE 95014 | TAX ID 942404110 | CD Y | ST CA | REFERENCE NUMBER MZA74B35a0
ORDER DATE 00/00/00 | FROM POST CD | TO POST CD | TO COUNTRY
CUSTOMER CODE | SALES TAX AMT/IND 0.00/ | DUTY AMT 0.00 | FREIGHT 0.00

---------- MERCHANT ----------

TYPE 1000YRRR | POSTAL CODE 94158 | TAX ID 831960637 | CD Y | ST CA | REFERENCE NUMBER cs_live_a1Lgh4szD2ttp5B5f

* * * * * M
THE ABOVE LISTED TRANSACTIONS HAVE BEEN TRANSFERRED TO THIS ACCOUNT'S M
ASSOCIATED CENTRAL BILL ACCOUNT. THE NET BALANCE WAS 984.73 M
* * * * * M
FOR CUSTOMER SERVICE PLEASE CONTACT US AT 1-800-472-1959. M

BANKCARD SERVICES
P.O. BOX 8100
JEFFERSON CITY, MO 65102

7/24/25 11:15 AM 3 0000211 20260530 6E0AE101 DXCBRCB1 1 oz DOM 6E0AE10000* 166595 MS

000000211 I=0000

JEANNA BOOTH
CAMDEN CO DD RES
PO BOX 722
CAMDENTON MO 65020-0722

002oz 999222/4462497 0000211 0001153 I=0000

Outlook

Fw: Receipt

From Nicole Whittle <nicole@ccddr.org>
Date Wed 5/6/2026 12:54 PM
To Jeanna Booth <jeanna@ccddr.org>

Nicole Whittle
Community Relations Director
255 Keystone Industrial Drive
P. O. Box 722
Camdenton, MO 65020
Phone 573-317-9233 ext 1003
Fax 573-317-9332

Camden County Developmental Disability Resources

From: ytionline-org <noreply@ytionline.org>
Sent: Wednesday, May 6, 2026 12:54 PM
To: Nicole Whittle <nicole@ccddr.org>
Subject: Receipt

ytionline-org

Thank you for your order!

Order Date: 05-06-2026
Order Number: YO-107471
Order Total: $20 Acct 5855
##Account Details
Name: Nicole Whittle
Email: nicole@ccddr.org
##Billing Address
Nicole Whittle CCDDR
PO BOX 722
Camdenton, Missouri 65020
You may view the full details of your order at
/account/orders/7471
If you have any questions, you may contact us at ytionline@cornell.edu.
Thank You,
ytionline-org

Receipt

BILLING PERIOD
Apr 12, 2026 - May 12, 2026

DATE
May 12, 2026

ORGANIZATION ID FOR DEVICE MANAGEMENT
78710098

ORDER ID
MZA74B35

DOCUMENT NO.
844132626451

BILLED TO
MasterCard 1306
Jeanna Booth
100 3RD St
Camdenton MO 65020-7336 USA

	PRICE
iCloud with 50 GB of storage User Plan	**$14.58**
1 Device - 50 GB storage User Plan	**$3.15**

Acct 5567
svcs - TCM

Subtotal	**$17.73**
Tax	**$0.00**
TOTAL	**$17.73**

Subscription

	PRICE
iCloud with 50 GB of storage User Plan 448 days from users added or changed during the month $0.99/user/month	**$14.58**

1 Device - 50 GB storage User Plan 32 days from users added or changed during the month $2.99/user/month	**$3.15**

Subscription Subtotal	**$17.73**
Tax	**$0.00**
SUBSCRIPTION TOTAL	**$17.73**

Manage your subscription at any time in Apple Business. For help with payments and billing, visit Apple Support.

Terms of Sale · Privacy Policy

Apple Inc. I.R.S. Employer Identification No. 94-2404110

Receipt

OpenAI

Invoice number **BVLXJL17-0001**
Receipt number 2253-6390-6580
Date paid May 13, 2026

OpenAI OpCo, LLC
1455 3rd Street
San Francisco, California 94158
United States
ar@openai.com

Bill to
Jeanna Booth
PO BOX 722
Camdenton, Missouri 65020
United States
director@ccddr.org

$20.00 paid on May 13, 2026

Description	Qty	Unit price	Amount
ChatGPT Plus Subscription (per seat) May 13–Jun 13, 2026	1	$20.00	$20.00

Subtotal	$20.00
Total	$20.00
Amount paid	**$20.00**

Acct 5567
SVCS -TCM

Payment history

Payment method	Date	Amount paid	Receipt number
Mastercard - 1306	May 13, 2026	$20.00	2253-6390-6580

Outlook

Re: NLCDD: Leadership Essentials Workshop (June 2026) - Lori Cornwell

From Jotform <noreply@jotform.com>
Date Wed 5/6/2026 11:18 AM
To Caitlin Bailey NLC <cbailey@natleadership.org>

Jotform

NLCDD: Leadership Essentials Workshop (June 2026)

Name	Lori Cornwell
Organization	Camden County Developmental Disability Resources
Job Title	TCM Director
Email	lori@ccddr.org

NLCDD Leadership Essentials Workshop	300.00 USD
Subtotal:	300.00 USD
Convenience Fee:	9.00 USD
Total:	$309.00
Transaction ID: 81599296143	
Authorization Code:	07611C

Acct 5855
SVCS -TCM

REGISTER NOW:

Payment Information

First Name:	Jeanna
Last Name:	Booth
E-Mail:	lori@ccddr.org

Address

Street:	PO Box 722
City:	Camdenton
State:	MO
Zip:	65020
Country:	United States

You can edit this submission and view all your submissions easily.

Outlook

Re: NLCDD: Leadership Essentials Workshop (June 2026) - Nicole Whittle

From Jotform <noreply@jotform.com>
Date Wed 5/6/2026 10:38 AM
To Caitlin Bailey NLC <cbailey@natleadership.org>

Jotform

NLCDD: Leadership Essentials Workshop (June 2026)

Name	Nicole Whittle
Organization	Camden County Developmental Disability Resources
Job Title	Community Relations Director
Email	nicole@ccddr.org

NLCDD Leadership Essentials Workshop	300.00 USD
Subtotal:	300.00 USD
Convenience Fee:	9.00 USD
Total:	$309.00
Transaction ID: 121610971793	
Authorization Code:	03250C

Acct 5855
SVCS-TCM

REGISTER NOW:

Payment Information

First Name:	Jeanna
Last Name:	Booth
E-Mail:	nicole@ccddr.org

Address

Street:	PO Box 722
City:	Camdenton
State:	MO
Zip:	65026
Country:	United States

Outlook

Re: NLCDD: Leadership Essentials Workshop (June 2026) - Jennifer Lyon

From Jotform <noreply@jotform.com>
Date Wed 5/6/2026 11:19 AM
To Caitlin Bailey NLC <cbailey@natleadership.org>

Jotform

NLCDD: Leadership Essentials Workshop (June 2026)

Name	Jennifer Lyon
Organization	Camden County Developmental Disability Resources
Job Title	TCM Supervisor
Email	jennifer@ccddr.org

NLCDD Leadership Essentials Workshop	300.00 USD
Subtotal:	300.00 USD
Convenience Fee:	9.00 USD
Total:	$309.00
Transaction ID: 81599299338	
Authorization Code:	07809C

Acct 5855
SVCS-TCM

REGISTER NOW:

Payment Information

First Name:	Jeanna
Last Name:	Booth
E-Mail:	jennifer@ccddr.org

Address

Street:	PO Box 722
City:	Camdenton
State:	MO
Zip:	65020
Country:	United States

You can edit this submission and view all your submissions easily.

Central Bank | Commercial Payments Card Management System

Customer Service Profile Logoff

Payment / Make Payment

Friday, June 12, 2026 4:48:32 PM ET

The following payment has been made and will post to your account.
Please note the tracking number for your records and reference should you need assistance with this payment.

Payment Date	06/12/2026 3:48 PM CT
Account Type	Business Checking
Bank Name	HERITAGE BANK OF THE OZARKS
Bank Routing Number	****9031
Bank Account Number	***4931
Payment Amount	$1,514.26
Payment Tracking Number	666222

BACK TO ACCOUNT MAINT. & STATEMENT

Download Adobe Acrobat Reader

Account Number: ************9588

CAMDEN CO DD RES
CAMDEN CO DD RES
PO BOX 722
CAMDENTON , MO 65020 0722

* **Account Status:** Open
* **Available Balance:** $6,660.57
* **Credit Limit:** $10,000.00
* As Of 06/12/2026 4:46 PM EST

Statement Summary | Cardholder Summary | Transactions & Messages | Payment | Payment Bank Info

The following Bank information is on file for Payments:

Account Type	Bank Routing Number	Bank Name	Bank Account Number
Business Checking	*****9031	HERITAGE BANK OF THE OZARKS	***4931

Select one of the following payment options for the Payment Due Date of 6/23/2026:

- ○ Current Balance as of 06/12/2026 **$ 2,698.59**
- ◉ Statement Balance as of 06/12/2026 **$ 1,514.26**
- ○ Minimum Payment Due as of 06/12/2026 **$ 45.42**
- ○ Other Amount $

- A payment entered by 6:30 PM CT will be reflected in your available balance in 1 business day.
- A payment entered after 6:30 PM CT will be reflected in your available balance in 2 business days.
- The dollar amount displayed in the payment field at 6:30 PM CT is the payment amount that will be processed.
- You can only make one payment per day. If multiple payments are made prior to 6:30 PM CT the system will only proce last payment.

Last payment amount was entered on 06/12/2026 3:48 PM CT for $1,514.26
Checking ***4931 Bank Routing *****9031
Your tracking number is 666222

Resolutions
2026-29, 2026-32, 2026-33, 2026-34, & 2026-35

Camden County Developmental Disability Resources

CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-29

LAI SPECIAL FUNDING REQUEST

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, The Camden County SB 40 Board has historically approved or not approved Special Funding Requests from service providers for Camden County clients based on the projects and/or specific circumstances at the time Special Funding Requests are submitted to the Board for consideration.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", recognizes a Special Funding Request (see Attachment "A" hereto) has been received from Lake Area Industries, hereafter referred to as "LAI".

2. That the Board acknowledges LAI's Special Funding Request is for the construction of a new recycling building, and the Board:

☐ shall approve the funding request.

☐ shall not approve the funding request.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

______________________________________ ______________________
Chairperson/Officer/Board Member Date

______________________________________ ______________________
Secretary/Vice Chairperson/Treasurer/Board Member Date

Attachment “A” to Resolution 2026-29

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES
SPECIAL FUNDING REQUEST

I. AGENCY INFORMATION

Agency Name: Lake Area Industries, Inc.

Address: 1720 N. Business Rt. 5, Camdenton, MO 65020

Phone #: 573-346-7934

Contact Person: Natalie Couch

II. FUNDING REQUESTED

Purpose of this Special Funding Request:

- [ ] New Service and/or Support Program
- [ ] Transportation
- [ ] Community Inclusion
- [ ] Community Employment
- [ ] Housing
- [ ] Vehicle(s)
- [x] Property Acquisition and/or New Construction
- [ ] Other Capital/Major Purchases (Equipment, Renovations, Major Repairs, etc.)
- [ ] Health & Safety Abatement
- [ ] Operational Shortfall
- [ ] Other:

Amount Requested: $ 500,000.00

(All supporting evidence associated with this request MUST be attached. CCDDR Reserves the right to request additional documentation as needed to support this Funding Request. See CCDDR Policy #10)

"I certify to the best of my knowledge and belief that all data supplied with this request is true and correct to the best of my knowledge. This request has been duly authorized by the governing body of the applicant, and I further understand and agree to the conditions and funding policies issued by Camden County Developmental Disability Resources."

Natalie Couch
(Authorized Signature)

5/11/26
(Date)

Printed Name of Authorized Agency Representative: Natalie Couch

LAI
Lake Area Industries

Recycling Building Project Description

Lake Area Industries (LAI) has strived to provide employment for citizens with disabilities in Camden County since 1983. LAI currently employs 58 employees with disabilities, 55 of which are eligible for services through Camden County Developmental Disability Resources (CCDDR). LAI's mission is to provide meaningful employment services for individuals with disabilities in their choice of sheltered or community integrated settings; empowering them to reach their individual career goals and realize economic self-sufficiency.

Over the years LAI has offered many different services to our community to make it possible for adults with disabilities in Camden County who want to work to have meaningful jobs. The sheltered employment program is designed so that the taxpayer's investment into the program is complemented by business revenue generated by the services it provides. This can be more challenging outside of metropolitan areas as it is more difficult to find opportunities where there are not many manufacturers. LAI is very fortunate to have packaging work; we would not be able to provide as many jobs without the customers that have partnered with us for decades. Even with the packaging work we have, it is not enough to keep everyone employed. We have worked hard to fill that gap so that everyone that wants to work at LAI may. We have had a wood shop, a thrift store, a greenhouse, and many other business ventures over the years. While these all provided great jobs, they were not financially sustainable due to challenges such as cash flow, operating expenses, rent, and market competition.

We must find a business that we can sustain financially, but more importantly, the jobs the business creates must be a good match for our employees' skill sets. One area that is underserved in our community and provides matching job opportunities for the individuals we serve is recycling. Recycling jobs are simple, repetitive, and many of our employees like the physical type of work recycling provides as opposed to a job that requires sitting down. Recycling is a natural fit for workshops as we generate a lot of cardboard when providing packaging services. In addition, LAI has been recycling carboard for local business throughout the years. We have also provided secure document destruction, the textiles generated from the thrift store, beverage destruction, glass recycling, etc. Workshops across the state, especially in the more rural areas, provide recycling services and therefore we are robustly supported by our Solid Waste Management Districts and prioritized when it comes to the grants they award. Another benefit of providing recycling services is that it creates opportunities for our employees to have face-to-face contact with our community. Employees often get to help community members bring electronics, cardboard, shredding, and Household Hazardous Waste when they bring it to us for recycling. Our customers love to interact with our employees. Many people discover LAI through our recycling programs and become supporters or use additional services when they learn about us when they are here. When we can show people that we are doing good things in our community and putting their tax investment to good use, they appreciate us and want to help. We get a lot of free advertising with our recycling programs through the city newsletter, the Solid Waste Management District website, our Facebook pages, the Chambers of Commerce, etc.

Our current recycling building is a 1950's lean-to that was inexpensively and poorly enclosed in 1998 to be utilized as a wood shop. The floor is not level making it difficult to secure for our secure document destruction operation and to keep critters out of since the garage doors are not flush with the ground. The wooden frame that enclosed the building is rotting as it sits on the ground and takes on rainwater making it hard to keep our doors latched and secure. The floors are not smooth, making it difficult to sweep up and keep the dust controlled. There is no plumbing in the building therefore making it difficult to clean the floors properly and our employees must travel to another building to use the restroom. Also, the building is not cooled or heated, making the environment uncomfortable when bailing cardboard in hot or cold weather. The current cardboard Baling effort in the warehouse is not ideal; it blocks our warehouse door and exposes our employees to forklift traffic that is necessary to keep packaging operations moving on the production floor. Most of our foam recycling takes place outdoors as the section of the building that houses the densifier is very small and dock foam is very big. Beyond these physical issues with the building, is the fact that our employees deserve a nicer place to work. They deserve to have a climate-controlled environment that is safe, has restrooms nearby, level floors, and is more easily and effectively kept clean and tidy.

Recycling services employed 15% of our employees last year and is the business unit that best covers its cost of business expense with sales, even topping packaging. We shipped 13 loads of Old Corrugated Cardboard (OCC) and 3 loads of Sorted Office Paper (SOP), a load of High-Density Polyethylene (HDPE), a load of Expanded Polystyrene (EPS logs), 2 loads of electronics, and two loads of Household Hazardous Waste in the last 12 months. The market value of all recyclables fluctuates monthly. Below is a history of both OCC and SOP averages: OCC $101/ton in 2025, $120/ton in 2024, $58/ton in 2023, $172/ton in 2022 and SOP $151/ton in 2025, $162/ton in 2024, $207/ton in 2023, and $296/ton in 2022. HDPE, EPS, and electronics are priced when ready to ship. HHW disposal is 100% grant paid.

Shredding is the recycling service that provides the best fitting jobs for our employees as sorting can be done sitting at and they may be paid a commensurate wage very easily since they work independently. Our shredding equipment is in great condition as we took the opportunity to upgrade it in 2022 by purchasing a sort conveyor and bin tipper when another workshop was selling their equipment. We plan to attach the shredder to the baler with a conveyor when reinstalling it in the new building to eliminate the need to manually fill the vertical baler with grabbers. We will still need someone to cycle the baler and push the shredded material across the baling chamber, but it will be more efficient, ergonomic, and tidier. The new building plans include an office that will serve as a shredding witness room and will have a viewing window so that customers can view their shredding being done without entering the secure area. This will also give us a place to secure a register so that we can take payments in the same place where they are dropping off materials, eliminating the need for them to return to the front to pay which also interrupts our front floor supervisor.

We own 7 trailers out in the community collecting cardboard and one to swap out the trailers with when we pick up. We service 4 trailers for Laclede Industries that they own when needed. We also have 2 trailers that we use for public collection which seems to be increasing as more people learn it is available to use. We are to the point with our current balers that we should not add more volume as our balers are being operated at full capacity. This project includes the purchase of a used horizontal baler. Changing our cardboard recycling process from using a vertical baler to an automatic horizontal baler will allow us to bale 3 times more volume with the same labor cost. The horizontal baler we wish to purchase with this project will have an automatic feed conveyor allowing our employees to continuously feed the material into the baler and not having to stop and wait for the baler to cycle. By reducing the labor cost to process our cardboard and increasing our cardboard volume, recycling cardboard will become more profitable. The horizontal baler will also bale the HDPE from dock foam much more efficiently as well, and with the increased throughput, we could possibly take on a new waste stream such as textiles, news/magazine, plastics, etc. A horizontal baler is also a safer baling process for our employees as they simply load material onto a conveyor instead of loading material directly into a confined space. When OSHA's On-site program inspectors came for our consultation last year, they recommended that we have our employees use grabbers or a rake to load the baler with so that they were not crossing the barrier of a permit required confined space. We have them use grabbers to load the shredding baler, however that is impossible to do with cardboard and plastic. The horizontal baler with a feed conveyor would eliminate this hazard altogether.

In late 2024 we began accepting electronics for recycling. We charge $25 for CRT TVs and monitors and $15 for flat screen TVs, but all other electronics are accepted for free. We get a large amount from the Missouri Solid Waste Management District T collection events as well. We sent our first mill direct load of electronics in October 2025 and made over $1,000 in addition to the revenue brought in from customers dropping off TV's. There is potential to squeeze more revenue out of electronics by charging for hard drive destruction, or even potentially disassembling some of the items before shipping if we need the work in the future.

We also began collecting Household Hazardous Waste this year for the MOSWMDT district. They approached us to take on the project after the City of Lebanon discontinued accepting Household Hazardous Waste (HHW). So far it has been well received and appreciated by our community and has helped us reach more customers for shredding, foam, electronics, cardboard, and the garden center as well as simply letting them know we are here. We have sent two loads to Clean Harbors so far. The Solid Waste Management District will always prioritize HHW grants, therefore, we should always be funded for this project (as long as grant funding is received by the district), and our additional requests will be prioritized because we do HHW.

Over the last two years, we have had an increase in dock foam coming in from dock companies. In 2020, we didn't hardly have any, but we had $2,600 in 2021, $5,500 in 2022, $4,200 in 2023, $6,600 in 2024, and $7,484 in 2025 showing this will only continue to grow in time. We were able to ship a load of Expanded Polystyrene logs (to Canada instead of China for the first time) and High-Density Polyethylene in 2025 more than doubling our sales. We purchased a bobcat with $25,000 of grant funds in September which has helped speed up the foam recycling process immensely! We are now baling the plastic to fit more weight on the truck shipping it to the end recycler; however, the baling process is again slow as we must wait for the baler to cycle before loading the material. The end market for foam has improved since the foam is now cleaner. Foam recycling will always be necessary in this area and will continue to increase in volume as the encapsulated foam on the lake ages with time. The typical warranty for dock floats is 15 years, and most were installed before 2008 when Ameren mandated their use, so they should start failing more rapidly with time. Dock foam recycling is very messy, especially when it is windy. If we can keep the mess indoors, as the new building plan will allow, it will be much easier to contain the mess and sweep up the loose foam that is created when breaking it into small enough chunks to go into the machine. Dock foam is waterlogged when it comes to us and therefore it freezes in the winter. It also stays frozen since it is foam (insulated) making it difficult to process in the winter months. The larger space will allow us to store and process it indoors in a temperature-controlled environment, eliminating this problem.

Recycling in general has proven to be a good job provider for our employees and is well supported by our community. We now just need to focus on making our processes more efficient and setting up our facility to be flexible as the recycling market changes over time. We also know that change is constant in the sheltered workshop business and have put much thought into how this building is designed so that it can be used in the future if we need to shift from recycling to something different such as commercial laundry services, day services, vocational skills training, or anything else that would serve our employees. This is why we want to include restrooms, an office, and plumb it so that it will be versatile and adaptable to changes even if it needs to house other operations beyond recycling in the future.

While we are excited about taking on waivered employment services, we know this is also not a solution to keeping everyone employed. We have successfully kept 3 off-site employment crews working for 3 years; providing 12 full-time positions. This has been a wonderful solution to help us keep everyone working, however it is only 12 positions, and not all of our employees can do the type of work required on the crews. Offsite work crews have also come at a cost to LAI due to the low supervisory ratio required. We are hopeful that adding the DMH funding stream will change that, however it has been very slow to start and will be limited as our employees typically want to stay under the earnings threshold needed to maintain their benefits. Another limitation is that we are also only able to provide group supported employment and prevocational services as the other services must be referred to Vocational Rehabilitation. We are hopeful of growing this business unit and one day becoming accredited by CARF (Commission on Accreditation of Rehabilitation Facilities) to pursue a contract with VR so that our employee/clients can stay with LAI for all services. This will be a long and costly process but is our long-term goal. The new building will help us deliver waivered employment services much more easily as we will have an office with a separate entrance where we can deliver some of those services and coordinate for the services taking place in the community. Since we are a sheltered workshop, the Department of Mental Health will not allow us to deliver any waivered employment services in our existing building unless a separate entrance is utilized. Our current building cannot be configured to meet that requirement as our offices are in the center of the building and upstairs. The new building would house an office with a separate entrance to allow us to provide benefits planning services to the individuals we serve without having to coordinate meeting at an offsite location or virtually. We would also be able to complete the onboarding process in a more convenient location and hold meetings on our property with the individuals support team when necessary.

While we know this building and equipment project is needed and well overdue, we needed to get an idea of what it would cost to make a reality. We worked with one of our supporters, Tony Otto, owner of Otto Construction, who volunteered his architect's time to develop a floor plan that would work with all our operations and best utilize the space and land we have available. We went through multiple revisions but in the end decided it would be best to make the building two separate levels to make the best use of the land, existing concrete, best fit the equipment, and be the most cost effective. We also kept accessibility and efficiency for our employees and our operation in mind through this process. In the attached drawings you will see a shredding area which includes two unisex restrooms and an office. The shredding section will be separated from the rest of the building so that it can be secured since it houses sensitive information. This will also allow us to keep the two sections climate controlled separately so that we don't have any unnecessary utility bills if one of the areas isn't being utilized for the day. The cardboard and foam section will be combined so that we can have the largest open space possible to pull trailers completely indoors and control the temperature as well as give us the space needed to process dock foam completely indoors. We would also like to add a lean-to and edge of dock leveler along the back retaining wall. The lean-to would provide covered storage for our cardboard bales, and densified foam to keep dry prior to being shipped. The dock leveler would allow us to have a second loading dock which would come in handy in many situations. When we load recycling trailers, we wouldn't have to take each bale through the warehouse to load the truck, and would also be able to take a delivery or pick-up while we have a load staged on one of the docks like we do when we take in the semi-trailer of cardboard that we process from the Missouri Trapshooting Association. We could potentially use the outdoor loading dock to take in larger recycling loads. One example that it would help with is a moving company that brings us cardboard by the truck load could unload there instead of filling our public drop-off trailer. This would give them a quicker solution and would free up our public trailer to collect more. It could potentially be used to stage a trailer to collect cardboard bales or electronics as our volume increases. An extra dock will always be helpful, and this is a very inexpensive way to add that option. We would also like to relocate where our public collection trailers are parked and make it easier for people to drop off their cardboard and closer for us to haul them to the processing area.

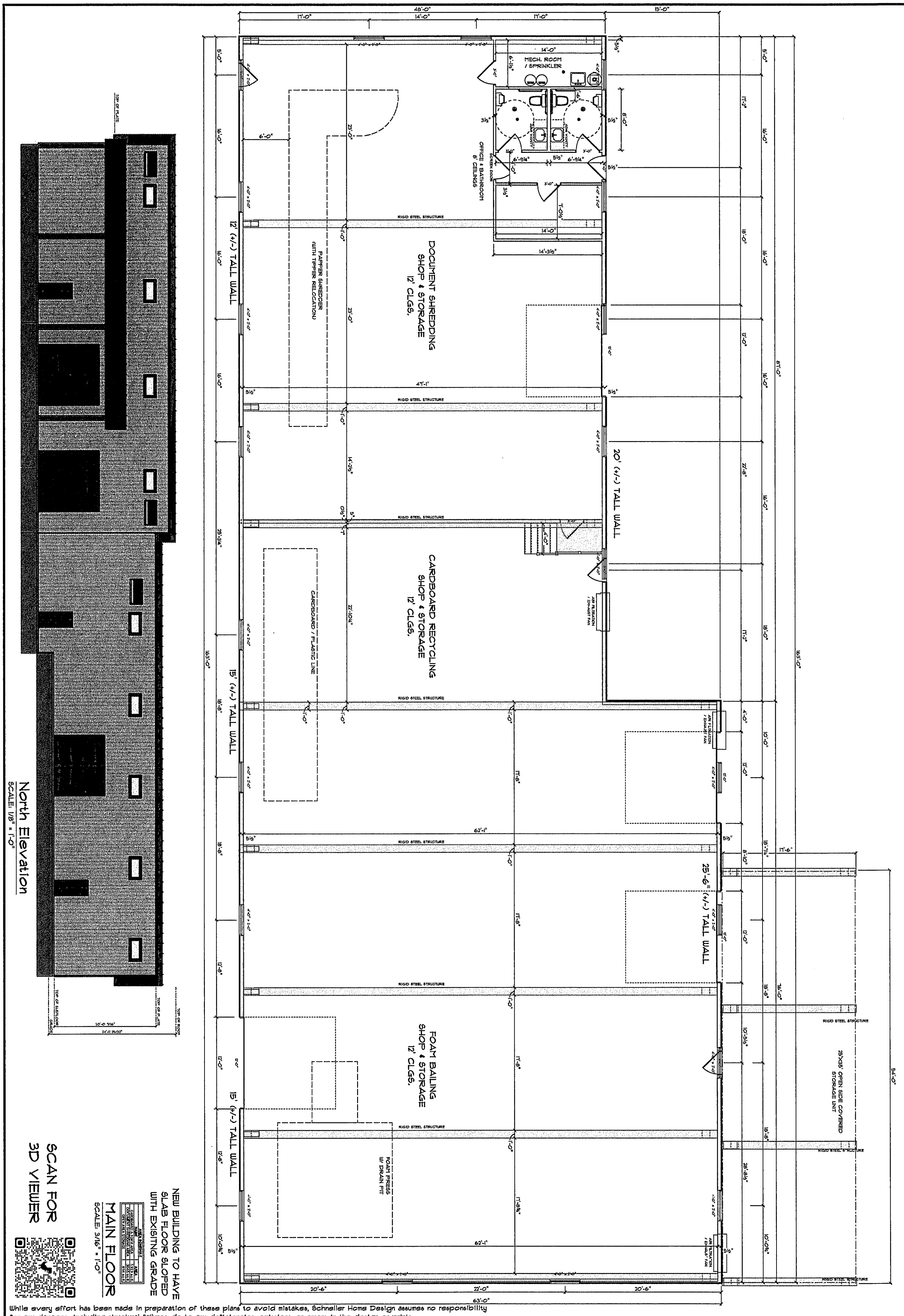
Once we had the best layout configured, we needed to know what it was going to cost, so we decided to put it out to bid. Before issuing the RFP, we developed a scope of work so that we would get comparable bids. Again, Tony helped us out with this process by calling upon his Heating and Cooling and Electrical subcontractors to get correct specifications for what our equipment would require and what the building needs would be. Tony owns a concrete company as well, so he also helped us with the concrete specifications. We had other interested contractors review the specifications and got their feedback prior to posting the RFP and made many revisions to make sure it was detailed and thorough. We then issued the RFP and worked to get as may bidders as possible. We ended up with 5 bids which are charted on the attached bid comparison. We decided to eliminate PCE immediately as their bid was substantially more expensive than the remaining 4 bids. The average of the 4 most competitive bids is $1,222,355. There will be additional expenses to complete the project as we also need to relocate the power lines to allow for construction and expansion of the building and purchase a used baler. Laclede Electric provided an estimate of $16,229 for the overhead power relocation. We also received a quote from DeHart Equipment for a refurbished horizontal baler with a feed conveyor for $113,420. We will also need to get a site survey completed and received an estimate for $4,000 from Alpha Engineering and Surveying. That brings the total project cost to $1,356,004. We have reserved $500,000 of our investments for the purpose of this project as of now. We have up to $850,000 in cash reserves if it becomes necessary for us to spend on this project, but would like to secure other funding sources, so we are not overcommitting our cash reserves as it has taken us almost 10 years to save this much.

Natalie applied for a Neighborhood Assistance Program grant through the Missouri Department of Economic Development on 5/1 asking for $350,000 in 70% tax credits to be sold over a 3-year period so that we can help fill the $500,000 of the gap in funds we currently have. We will find out in early July if our project is awarded any tax credits. If we receive any tax credits, we will then need to sell them to raise the funds which may take additional time. We specifically asked for the tax credit funds to go towards the portions of the project that could potentially be delayed for this reason. Those portions include the sprinkler system- $75,000, the baler- $113,420, the insulation- $22,739, the Lean-to- $42,418, the HVAC- $136,262, the general contracting fees- $70,395, and even a portion of the plumbing- $57,140.

In the meantime, Robert Bixby, LAI Board member who has been leading the project, is working with the 4 contractors to identify any opportunities for savings. He is verifying their proposals are fixed cost so that we don't have unexpected expenses come up throughout the project. He is also verifying that their bids meet the specifications in the scope of work we created, making sure they don't need to add costs for engineered drawings, and verifying they need a site survey. He is also checking to see if any of their subs are willing to reduce their costs as a charitable contribution. We are working to decide if a grinder pump is necessary and if so, where is the best placement. Lastly, he is checking to see if any structural changes are available to reduce the cost of the building and erection of the structure. Our board fears that the cost will rise quickly any amount of time the project is delayed, therefore we are anxious to get started as soon as possible. The contractors have committed to a timeline from 6.5 months to 8 months from start to finish.

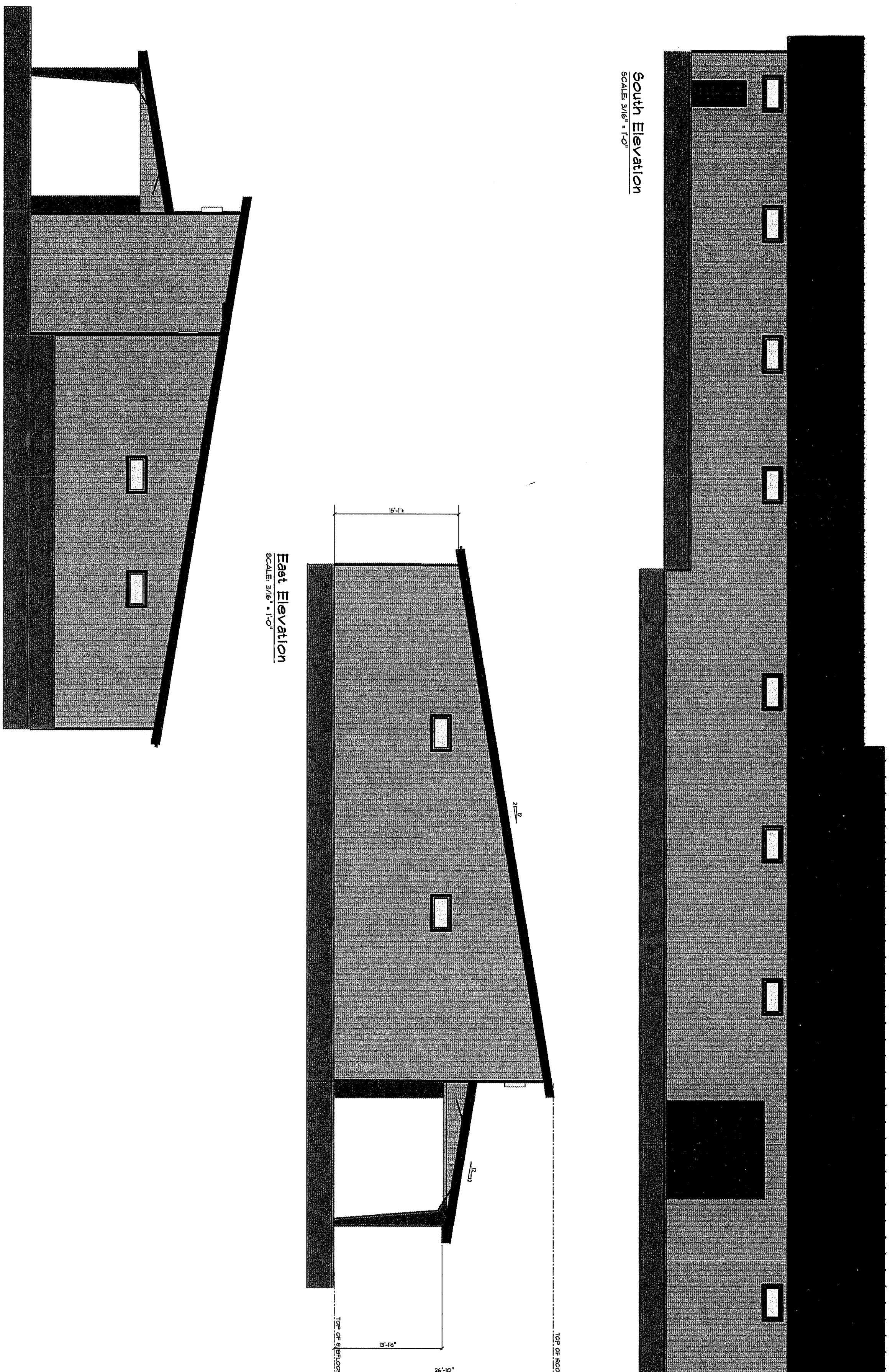
As you can see, we have put a lot of work into trying to make this project a reality for our employees. We are asking for the SB-40 board's assistance with this project so that we can get it started. We are asking for $500,000 so that we can start the project as soon as possible. This would allow us to start the construction and hold off on the items that can be delayed until we know we will receive tax credits and have a chance to sell them to raise the remaining funds.

	Bailey & Hubert	Otto	Dream Home	Drinkard	PCE
1. Excavation	$100,000	$134,548	$45,875	$81,600	$176,400
2. Concrete	$175,000	$206,846	$286,960	$145,200	$401,625
3. Building Structure	$370,000	$348,808	$514,904	$373,345	$540,809
4. Insulation Alternatives	$38,000	$0	$51,956	$48,782	$0
5. Electrical	$99,500	$104,492	$109,216	$148,659	$91,742
6. HVAC	$100,000	$98,800	$124,250	$222,000	$150,000
7. Plumbing	$50,000	$19,886	$100,500	$80,750	$54,350
8. Sprinkler System	$75,000	$58,370	$58,370	$83,918	$45,500
9. Lean-to Loading Ramp and Dock					$50,000
10. Overhead and profit		$191,344	$26,597	$215,943	$464,455
Sum of subcatagories	$1,007,500	$1,163,094	$1,318,628	$1,400,197	$1,974,881
Total Bid Presented	**$998,000**	**$1,104,728**	**$1,260,261**	**$1,486,197**	**$1,974,881**



While every effort has been made in preparation of these plans to avoid mistakes, Schneller Home Design assumes no responsibility for any damages; including structural failures do to any deficiencies, omissions, or errors in the design or prints.
The contractor on the job must verify all details and dimensions and be responsible for the same.
The Contractor to verify site conditions, foundations, beam sizes and structuralframing details. Owner accepts all risk.
These plans are not prepared by a licensed architect or engineer. It is Owner/Builder responsibility to verify window sizes, door swings, and details before ordering, openings have been drawn to standard sizes and may vary from manufacture.
Site setbacks and soil conditions to be verified by others.

Schneller HOME DESIGN 573-680-8035	OTTO CONSTRUCTION PO Box 1821 Lake Ozarks, MO 65049 (573) 693-3772 www.ottoconstruction.biz	LAI GIFTED GARDENS PRELIM. RVSD. 2-25-26	DRAWN BY: DOUG S. SCHNELLER PAPER SIZE: 24x26 DATE:	PAGE #



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CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-32

OATS CONTRACT RENEWAL JULY 1ST, 2026, TO JUNE 30TH, 2027 – EMPLOYMENT TRANSPORTATION

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden County voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board may purchase services from service providers for Camden County clients when warranted and deemed necessary.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", acknowledges the need to purchase transportation services for employment purposes, and authorizes the Executive Director to initiate and sign the Agreement Renewal with OATS, Inc, as identified in Attachment "A" hereto for providing transportation services for eligible Camden County clients.

2. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

__________________________________ ____________________

Chairperson/Officer/Board Member Date

__________________________________ ____________________

Secretary/Vice Chairperson/Treasurer/Board Member Date

Attachment "A" to Resolution 2026-32

Agreement for Services

This agreement is entered into by the **Camden County Developmental Disability Resources (CCDDR)** located at **100 Third St., Camdenton, MO 65020, hereinafter known as the "Contracting Party" and OATS, Inc., 2501 Maguire Blvd., Ste. 101, Columbia, MO 65201**, a general not-for-profit corporation organized under the Laws of the State of Missouri, hereinafter known as "OATS Transit".

The Contracting Party and OATS Transit hereby agree as follows:

1. This Agreement becomes effective on **7/1/2026** and terminates on **6/30/2027**.

2. OATS Transit agrees to transport the Contracting Party to and from various destinations for the purpose of **employment at Lake Area Industries**. Scheduling of requested services is dependent upon vehicle and driver availability. OATS Transit will strive to fulfil all requests made; but makes no guarantee of service availability unless service is of a routine and recurring nature and specific commitment has been made by OATS Transit that service will be made available.

3. In rural areas, OATS Transit provides public transportation services supported by federal financial assistance through the Section 5311 Formula Grants for Rural Areas program (49 U.S.C. 5311), as administered by the Missouri Department of Transportation. In accordance with FTA Circular 9040.1H, all transportation routes and services funded under this program are open to the general public on a regular and continuing basis. While services may be designed to maximize use by transportation-disadvantaged individuals, such as seniors or persons with disabilities, OATS Transit does not restrict service to any specific group and ensures that all members of the public have equal access to these transit services.

4. OATS Transit will invoice the Contracting Party for services rendered by the tenth (10th) day of the following month, and the Contracting Party will pay OATS Transit at a rate of $**36.00** per **Hour**. OATS Transit reserves the right to renegotiate the rate should unforeseen circumstances (such as significant increase in fuel costs) arise.

5. Invoices unpaid 90 days after the due date are considered delinquent. OATS Transit reserves the right to suspend services until the account is current. Delinquent accounts may be referred to a third-party collection agency. The Contracting Party agrees to pay all costs of collection, including reasonable attorney fees and court costs, incurred by OATS Transit in enforcing this agreement.

6. The estimated total amount of compensation for services to be provided under this Agreement is (state specific dollar amount and explanation): $**73,440** (170 hours per month).

7. If service is to be provided by OATS Transit on more than one day, the Contracting Party agrees to schedule OATS Transit service for any particular date at least twenty-four (24) hours in advance. Scheduling will be done through your OATS Transit regional office.

8. Unless otherwise noted below under item nine, OATS Transit will not provide service on the following 13 holidays: New Years Day; Martin Luther King, Jr. Day; Presidents Day; Memorial Day; Juneteenth; 4th of July; Labor Day; Columbus/ Indigenous Peoples Day; Veterans Day; Thanksgiving; the Day After Thanksgiving; Christmas Eve and Christmas Day. Should a holiday fall on a Saturday, the preceding Friday is recognized; if a holiday falls on a Sunday, the following Monday is recognized.

9. In cases of inclement weather OATS Transit's general policy is to use the public school closings as a guideline; however, the final decision rests with the OATS Transit driver. Should weather, or other unforeseen events, necessitate the cancellation of service, the Contracting Party will be notified.

10. This Agreement may be terminated by either party by providing thirty (30) days written notice to the other party.

11. Special conditions (if any) or additional information which applies to this Agreement are as follows:

    Billed services will only apply to CCDDR clients who are not receiving DMH waiver transportation services. Transportation will be provided Monday through Sunday except as noted in paragraph 8, excluding those holidays which occur on a Saturday and Sunday, and as noted in paragraph 9. For holidays not recognized by Lake Area Industries, transportation will be accommodated.

Contracting Party		**OATS, Inc.**	
By:		By:	Dorothy Yeager
Typed Name:		Typed Name:	Dorothy Yeager, Exec. Director
Date:		Date:	6/15/2026
Email:			*Agreement prepared by:*
Phone:		Regional Dir.	Michael Burbank
		RD Signature:	Michael Burbank

OATS Transit Use Only

Funding Source Code: **20-R-5009-00**

Charter: Does this service support OATS program purposes?

☒ YES – Not considered charter; no further action required.

☐ NO – Contact Home Office for instructions

Contractor: **OATS, Inc.** **2501 Maguire Blvd, Ste 101** **Columbia, MO 65201**	*Agreement Description:* ***OATS Employment Transportation Agreement*** *Addendum Description****: Indemnification & Insurance*** *Agreement Effective Date:* ***July 1st, 2026***

This Addendum between **Camden County Developmental Disability Resources (CCDDR)** and **OATS, Inc.** is included as part of the above referenced Agreement:

INDEMNIFICATION. In further consideration of payment made by CCDDR, OATS hereby agrees to indemnify and hold harmless CCDDR from any and all third party actions, causes of action, liabilities, fines, settlements, judgments, losses, or damages alleged or incurred to any individual person, firm, partnership, or corporation which arise out of, or relate to, or result from any act or omission of OATS, except to the extent that such result from, in whole or in part, the negligence, unlawful, or wrongful acts of CCDDR or any other person or entity acting in concert with CCDDR. This indemnification will cover all losses and damages incurred by CCDDR and will include necessary costs and expenses including, but not limited to, attorney fees.

OATS covenants to maintain in full force throughout the term hereof, at all its own cost and expense, continuous commercial general liability insurance and commercial automobile liability insurance adequate and acceptable against liability for injury or death of any person or persons and damage to property. Each such policy shall be issued by an insurer having a minimum Best Rating of B+ and will contain provisions that it cannot be canceled or amended, insofar as it relates to the premises, without at least thirty (30) days prior written notice to CCDDR. On an annual basis, OATS shall provide CCDDR a Certificate of Insurance documenting levels of insurance coverage.

~~~~~~

In witness thereof, the parties below hereby execute this agreement.

______________________________	______________________	____________________
Authorized Signature for OATS, Inc.	Title	Date
______________________________	______________________	____________________
Authorized Signature for CCDDR	Title	Date
~~~~~~

CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-33

APPROVAL OF AMENDED POLICY #12

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden County voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) reviews, amends, and appeals its existing Bylaws, policies, plans, handbooks, manuals, and job descriptions and creates new Bylaws, policies, plans, handbooks, manuals, and job descriptions as needed to remain effective in its Agency administration and remain compliant with regulatory statutes.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to amend Policy #12, Client Intake and Discharge.

2. That the Board hereby amends and adopts Policy #12 (Attachment "A" hereto) as presented.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

____ ______________________

Chairperson/Officer/Board Member Date

____ ______________________

Secretary/Vice Chairperson/Treasurer/Board Member Date

Attachment "A" to Resolution 2026-33

Policy Number: 12 Effective Date: May 1, 2008 Revised: August 15, 2016 September 18, 2017; April 9, 2020; February 14, 2023; July 14, 2026
Subject: Client Intake and Discharge

PURPOSE:

Camden County Developmental Disability Resources (CCDDR) shall have an eligibility determination process policy for Support Coordination and other support services. CCDDR's roles shall be explained in its policy as well. CCDDR shall also have a policy for discharging clients served by CCDDR.

POLICY:

Initial Eligibility Determination

CCDDR will execute and complete the eligibility determination process for support services administered and funded by CCDDR only. CCDDR may assist with the execution and completion of the eligibility determination process for support services administered and funded by the DDD Regional Center; however, the DDD Regional Center may execute and complete the eligibility determination process without CCDDR's assistance or knowledge. Eligibility for DDD Regional Center support services will be determined by the guidelines established in RSMo 630.005 and 9 CSR 45-2.010, 45-2.015, 45-2.017, and 45-2.020. Eligibility for CCDDR only support services will be determined by the guidelines established in RSMo 630.005 and/or RSMo 205.968.

Eligibility Redeterminations

Using a comprehensive evaluation, DDD Regional Centers shall periodically review the eligibility status of clients receiving support services from the DDD Regional Center. The DDD Regional Center may discharge clients who are no longer eligible for DDD Regional Center support services or for whom DDD Regional Center support services are no longer appropriate. Written notice of any reassessment will be provided to the clients and responsible parties, and the possibility of discontinued support services will be addressed.

CCDDR shall periodically review the eligibility status of clients receiving support services from CCDDR only. For those clients who are receiving support services from CCDDR and the DDD Regional Center, CCDDR will defer its eligibility redeterminations to the DDD Regional Center's redetermination process. Should the DDD Regional Center's redetermination process indicate the client is no longer eligible to receive DDD Regional Center support services, CCDDR shall review the client's eligibility status to receive CCDDR support services only based on CCDDR's redetermination process.

Support Coordination

If individuals are determined to be eligible for CCDDR support services only, they are entitled to receive Support Coordination services. If individuals are determined to be eligible to receive DDD Regional Center support services, they are entitled to receive CCDDR Support Coordination services. Medicaid eligible individuals will also be evaluated to determine the need for any other support services through the utilization review process. In Camden County, Medicaid status has no effect on the level of Support Coordination an individual receives, but it may affect the types of other support services an individual receives.

Support Coordinators provide a "single point of entry" into other support services. Support Coordinators help people with developmental disabilities and their families identify and obtain needed support services, which may include natural supports, state/federally funded support services, or locally funded support services. Support Coordinators also advocate for, monitor, and evaluate support services along with the individuals, their families, and/or their guardians. A key role of the Support Coordinator is to assist people with the process and paperwork necessary to obtain support services.

Interdisciplinary Team

The interdisciplinary team consists of, but it not limited to:

- Client, client's family, client's guardian (if applicable), and/or other individuals, support service providers, and/or health professionals involved in the client's life
- DDD Regional Center staff, the Support Coordinator, and other CCDDR staff, including those conducting any part of the eligibility determination, eligibility redetermination, or other comprehensive evaluation process

The interdisciplinary team's roles and responsibilities include, but are not limited to:

- Determining eligibility based on criteria defined above
- Developing a temporary action plan, if needed
- Developing an Person-Centered Support Plan (PCSP)
- Making referrals and monitoring the ability to access supports and support services

Support Coordinator

The Support Coordinator serves as a member of the interdisciplinary team and facilitates the development of the PCSP; collaborates with other members of the interdisciplinary team; provides advocacy to, for, or on behalf of the client; and provides support monitoring services.

CCDDR's Role

CCDDR provides Support Coordination services for all Camden County clients who have been determined eligible by CCDDR, by the DDD Regional Center, or either of the two agencies. Certain direct support services authorized in a client's Person-Centered Plan may be limited due to the availability of resources. Support service availability or access may also be limited based on specific eligibility criteria for various DDD Regional Center and/or CCDDR funded programs and support services.

Criteria for Terminating Support Coordination Services/Discharge

Reasons clients are discharged from Support Coordination services may include, but are not limited to:

- Incarceration
- Non-compliance
- The inability of agency staff to make contact with the client/guardian after an extended period of time
- The client has been determined to be no longer eligible to receive support services
- Upon client or guardian request
- The client relocates out of the county and/or state
- Death

REFERENCES:

- RSMo 630.005
- RSMo 205.968
- 9 CSR 45-2.010, 45-2.015, 45-2.017, 45-2.020
- CARF Standards Manual
- DDD Support Coordination Manual

Camden County Developmental Disability Resources

CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-34

APPROVAL OF AMENDED POLICY #33

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden Co. voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) reviews, amends, and appeals its existing Bylaws, policies, and job descriptions and creates new Bylaws, policies, and job descriptions as needed to remain effective in its Agency administration and remain compliant with regulatory statutes.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to amend Policy #33, Log Notes.

2. That the Board hereby amends and adopts Policy #33 (Attachment "A" hereto) as presented.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

____ ________________________
Chairperson/Officer/Board Member Date

____ ________________________
Secretary/Vice Chairperson/Treasurer/Board Member Date

Attachment "A" to Resolution 2026-34

Policy Number: 33
Effective: January 1, 2013
Revised: September 18, 2017; December 10, 2020; March 11, 2025; July 14, 2026

Subject: Log Notes

PURPOSE:

Camden County Developmental Disability Resources (CCDDR)shall have a policy that log notes are to be maintained electronically, and to document all contact, attempts at contact, and other pertinent information regarding the clients CCDDR serves.

DEFINITIONS:

Log Note (aka Case Note): This is the written documentation of contact and other pertinent information regarding a client, usually written by the Support Coordinator. These log notes are protected under The Health Insurance Portability and Accountability Act (HIPAA) and may contain sensitive information. Log notes are written electronically and saved in CCDDR's online Targeted Case Management database system.

Review Process: This is any regular review of the effectiveness of the services outlined in the Person-Centered Support Plan (PCSP).

PHI: Protected Healthcare Information.

HIPAA: Health Insurance Portability and Accountability Act

POLICY:

Log notes are part of the PHI protected by HIPAA. Log notes will be written in complete sentences, without misspelled words, and shall adequately explain the service provided and time allotted to the note. The note should tell what action occurred and why, and identify the parties involved. The reader should be able to infer from the description of who, what, where, when, why, and the benefit the individual received. The note should include observations, data, activities, and descriptions. The log note should always describe what the Support Coordinator has done. If referring to another document, the note should state the specifics related to that document. Each note must be able to stand on its own, explaining all abbreviations, and explain the connection of each individual person mentioned to the individual being logged upon. Log notes will not be sent to any individual, guardian, agency, or client as part of a regular review process. Log notes will not leave the premises, be they physically printed or in digital correspondence, in the absence of a court order or a valid authorization completed by the client or applicable personal representative, with limited exceptions.

The Targeted Case Management Supervisors, Targeted Case Management Director, Executive Director, or designated CCDDR Privacy Officer should obtain written information regarding the identity of the requestor, the date of the request, the nature and purpose of the request, and any authority that the requestor has to request such information. If other staff receives a completed authorization and/or release form, they shall direct it to the Targeted Case Management Supervisors, Targeted Case Management Director, Executive Director, or designated CCDDR Privacy Officer for review. A Transfer Request received from another TCM entity after a client has re-located shall serve as authorization to release the last 6 months of log notes in an attempt to make the client's transition to new services more efficient.

Any other disclosures that occur shall be limited to the minimum amount of information necessary to meet the purpose of the use or disclosure. Exceptions to the minimum necessary requirement are as follows:

- The client or guardian authorizes the disclosure
- Disclosures required by law

Clients and guardians of clients can access these files according to the guidelines established by HIPAA and Division of Developmental Disabilities Directives.

REFERENCES:

- Division of DD Directive 3.020
- Health Insurance Portability and Accountability Act Of 1996/Public Law 104-191
- DDD Targeted Case Management for Individuals with Developmental Disabilities (Section 7.1)
- Targeted Case Management for Individuals with Developmental Disabilities

CAMDEN COUNTY SB40 BOARD OF DIRECTORS

RESOLUTION NO. 2026-35

APPROVAL OF AMENDED CLIENT-FAMILY HANDBOOK

WHEREAS, Sections 205.968-205.972 RSMo and subsequent passage by Camden County voters of the Senate Bill 40 enabling legislation in August of 1980 allows for the business, property, affairs, administrative control, and management to rest solely with the Camden County SB40 Board of Directors (dba Camden County Developmental Disability Resources).

WHEREAS, the Camden County SB 40 Board (dba Camden County Developmental Disability Resources) reviews, amends, and appeals its existing Bylaws, policies, plans, handbooks, manuals, and job descriptions and creates new Bylaws, policies, plans, handbooks, manuals, and job descriptions as needed to remain effective in its Agency administration and remain compliant with regulatory statutes.

NOW, THEREFORE, BE IT RESOLVED:

1. That the Camden County Senate Bill 40 Board (dba Camden County Developmental Disability Resources), hereafter referred to as the "Board", hereby acknowledges the need to amend the Client-Family Handbook.

2. That the Board hereby amends and adopts the Client-Family Handbook (Attachment "A" hereto) as presented.

3. A quorum has been established for vote on this resolution, this resolution has been approved by a majority Board vote as defined in the Board bylaws, and this resolution shall remain in effect until otherwise amended or changed.

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Chairperson/Officer/Board Member Date

____ ________________________

Secretary/Vice Chairperson/Treasurer/Board Member Date

Attachment “A” to Resolution 2026-35

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES

CLIENT-FAMILY HANDBOOK

(Revised 7/20/2015, 6/15/2017, 3/19/2018, 4/9/2020, 2/14/2023, 2/11/2025, 7/14/2026)

NOTE: The People First Version of this Client-Family Handbook Begins on Page 16

WELCOME TO CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES!

WHO WE ARE

Camden County Developmental Disability Resources (CCDDR) is the "doing business as" (dba) name of the Camden County Senate Bill 40 Board. Our agency was created in August 1980 with passage of the "Senate Bill 40" tax levy in Camden County. The tax levy that supports our agency is authorized by Sections 205.968-205.972 of the Revised Missouri Statutes and is designed to meet the needs of Camden County citizens with intellectual and/or developmental disabilities in areas of employment, residential, and related services. CCDDR is a political subdivision of the state and subject to Missouri's Sunshine Law.

The Board typically meets monthly, and these meetings are held at a specific time and location determined by the Board. Public notice of the meeting date, time, and location is provided on the agenda per the Missouri Sunshine Law. Unless otherwise indicated, all meetings are open to the public per the Missouri Sunshine Law.

Agencies which either receive funds or are eligible to receive funds from CCDDR include, but are not limited to:

- Lake Area Industries
- Children's Learning Center
- I Wonder Y Preschool
- Our Saviors Lighthouse Child and Family Development Center
- Other children's support service organizations supporting children with intellectual and/or developmental disabilities
- All direct support providers operating in Camden County supporting individuals with intellectual and/or developmental disabilities
- Independent Living Resource Center
- OATS
- Other transportation support service organizations supporting individuals with intellectual and/or developmental disabilities
- Other community agencies and/or CCDDR partners supporting individuals with intellectual and/or developmental disabilities

CCDDR's Support Coordination program was initiated in 2006. The Board provides Support Coordination to all Medicaid-eligible individuals with intellectual and/or developmental disabilities on a contract basis with the Department of Mental Health, Division of Developmental Disabilities (DMH/DDD); all Medicaid-ineligible individuals with intellectual and/or developmental disabilities; and all individuals with intellectual and/or developmental disabilities in Camden County who choose to receive this service.

Eligibility to receive services is determined by CCDDR and/or the DMH/DDD according to statutory guidelines that define an intellectual and/or a developmental disability.

The nine-member Board of Directors of CCDDR is appointed by the Camden County Commissioners. Board members serve three-year terms and in many cases are family members of individuals with intellectual and/or developmental disabilities.

OUR MISSION

"We provide individuals with intellectual and/or developmental disabilities the necessary tools to achieve self- determined lives, while ensuring quality services."

VALUES

We believe our community thrives when all individuals become capable of participating in the spectrum of community life; we respect and promote the recognition of individual dignity and self-worth; we promote accountability to taxpayers regarding prudent use of tax funds and accountability to clients and family members with regard to effectiveness and quality of services funded and/or provided; and we recognize the value and synergy of partnering with affiliated agencies in working to better the lives of individuals with intellectual and/or developmental disabilities.

THE PERSON-CENTERED PLANNING PROCESS

In years past, services authorized in the annual plans for people with intellectual and/or developmental disabilities were focused on the individual's deficits and trying to fit the individual into existing programs and facilities. In short, the focus was on the disability, not the individual, and on the needs of the provider, not the unique needs of the individual.

Today, we focus on an individual's strengths and abilities and how the individual wants to live. Rather than trying to fit our clients into existing programs and facilities, supports are tailored to meet each of our clients' unique needs. In short, our focus today is on the client, not the disability, and on tailoring supports to meet our clients' unique needs instead of trying to fit our clients into a particular program or facility.

Person-Centered Planning recognizes these essential components and empowers clients and families to make fundamental decisions about how they are supported.

Essential Aspects of Person-Centered Planning are:

- A commitment to know our clients and seek to understand them
- A conscious resolve to be of genuine service to each client and/or family
- A willingness to be guided by the client
- A willingness to struggle to achieve difficult goals
- Flexibility, creativity, and openness in trying what might be possible
- A willingness to enhance the humanity and dignity of the client
- A commitment to "look for the good in people and help bring it out"

Person-Centered Plans:

- Use ordinary language and images rather than professional jargon
- Actively search for a client's gifts and capacities in the context of community life
- Strengthen the voice of the client and those who know the client best
- Define desirable changes in the client's life
- Create personal outcomes and goals in six domains:
    - Daily Life and Employment
    - Community Living
    - Social and Spirituality
    - Healthy Living
    - Safety and Security
    - Citizenship and Advocacy
- Result in actions that achieve those desired changes

Each member of the Planning Team, including the family and/or client, plays a vital role in developing the plan and ensuring continued action towards the achievement of the client's desired goals and outcomes.

<u>Roles of the Various Team Members</u>

The family and/or client:

- Identifies the people to invite into the planning meeting
- Works with the Support Coordinator/Plan Facilitator in designing the planning session and subsequent meetings
- Is open to sharing ideas, interests, and aspirations
- Actively participates in developing outcomes and goals
- Follows through on commitments
- Provides honest feedback to the team

The Support Coordinator:

- Assists the family and/or client in setting up the meeting and inviting others as requested and/or needed
- Makes sure that appropriate documentation is completed
- Reviews other assessments that have been conducted (health, behavioral, risk, etc.) prior to developing or updating a plan
- Ensures that recommendations regarding support or service needs are addressed in the plan
- Knows when plans are due and assures that planning meetings are conducted in a timely fashion
- Makes sure plans are dated and signed at least annually by the client and/or their guardian, the Support Coordinator, and any provider working with the client
- Ensures that addendums are dated and signed by the client and/or the client's guardian, the Support Coordinator, and any provider working with the client

- Reviews the plan to be sure the Person-Centered Support Plan (PCSP) guidelines and criteria are met
- Assists the client and those who are writing the plan in understanding Person-Centered Planning
- Ensures the client, the guardian, and the support staff have copies of the plan
- Assist clients in meeting their personal needs and goals and in obtaining the greatest degree of independence and inclusion possible in everyday community life

Planning Guidelines

Other members of the Planning Team, referred to as the Support Team, are those additional individuals who will make sure that necessary action is taken to achieve plan outcomes. The Team may include family members, friends, teachers, professionals, and community members—anyone who is responsible for doing something for or with the client. The people at the table should be those who can construct the most potentially successful plan. The client and the Support Coordinator should work together to determine who is responsible for inviting these individuals to attend the Planning Meeting.

The Support Team should:

- Engage in active and respectful listening
- Be willing to focus on the positive and possible
- Make meaningful and relevant contributions
- Be committed to assisting in setting goals and taking action steps
- Participate in subsequent meetings until involvement is no longer needed
- Follow through on commitments

The Division of Developmental Disabilities Person-Centered Planning Guidelines

The DMH/DDD has published a document called "The Person-Centered Support Plan Guide". The purposes of the Guide are to:

- Describe the Division's values in supporting people
- Ensure that plans meet Home and Community Based Waiver requirements
- Provide consistency in what information must be in a plan, particularly information concerned with supporting the person's health and safety
- Describe the role of each Planning Team member
- Provide examples of different planning tools

A copy of the Division's Person-Centered Planning Guidelines may be found at https://dmh.mo.gov/dev-disabilities/manuals or may be obtained from your Support Coordinator.

WHAT TYPES OF SERVICES ARE AVAILABLE?

Through the Person-Centered Planning Process, each client served will have a Person-Centered Support Plan, which outlines the various services, generic and specialized, required to meet the client's unique needs. Service options and supports which are identified for the client in the plan shall foster:

- Personal competencies and control over his/her life
- Active participation in the community
- Relationships with non-disabled peers
- Natural environments for health, education & habilitation
- Protection of rights
- Effective use of public resources

The following are examples of programs and paid services that may be authorized in a client's PCSP to address needs that are identified in the plan. Programs and services may have additional eligibility guidelines and may be subject to available funding:

- Autism services
- Respite services
- Crisis intervention services
- Self-Directed Services
- Medicaid Home & Community Based Waiver programs (includes a variety of long-term services for those eligible for this program, such as Residential Habilitation, Day Habilitation, Personal Assistant Services, Employment Services, etc.)

  - Missouri Children's with Developmental Disabilities Waiver
  - Partnership for Hope Waiver
  - Community Support Waiver
  - Comprehensive Waiver

The availability of services is dependent upon available resources – county, state, and federal – to fund the services outlined in the plan. If funding for a service is not available, the client will be placed on a waiting list for the service until funding becomes available. As funds become available, clients on the waiting list will be served based upon their priority of need. Individuals with a higher priority of need will be served first.

WHAT SHOULD I EXPECT FROM MY SERVICES?

1. They are available when you need them.
2. They meet your individual needs.
3. You are involved in the planning of the services.
4. Provider agencies' staff are properly trained to provide the services authorized in the PCSP.
5. You have a choice of who provides the service.
6. You have a choice of the type of job and where you work.
7. You and your family are satisfied with the quality of your life and services.
8. Your services lead to greater independence.

TARGETED CASE MANAGEMENT

Any person with an intellectual and/or developmental disability in Missouri who has been determined eligible to receive services from the DMH/DDD and is Medicaid-eligible is entitled to have a Support Coordinator (Case Manager). CCDDR also provides a Support Coordinator for individuals with intellectual and/or developmental disability who are not Medicaid-eligible and/or have been determined to be eligible to receive CCDDR's services. Support Coordinators assist individuals with intellectual and/or developmental disabilities to access the services they need and achieve the outcomes which have been identified in their PCSP. They act as staunch advocates for the people they serve and monitor the quality and effectiveness of services received by clients from providers of services.

Each person residing in Camden County who has been determined to be eligible for services from CCDDR and/or the DMH/DDD is assigned a specific Support Coordinator employed by CCDDR. Support Coordinators will become acquainted with their clients and work with them to identify, locate, access, and monitor the services that meet each client's specific needs. CCDDR contracts with the DMH/DDD to provide Support Coordination services to all Medicaid-eligible individuals in Camden County. To maintain quality Support Coordination services, our agency strives to maintain caseload sizes no larger than a 1 to 35 ratio (35 individuals assigned to 1 Support Coordinator).

The Targeted Case Management program allows qualified entities to bill Medicaid for some of the time spent assisting Medicaid-eligible clients accessing comprehensive medical, social, educational, and other specialized services. Support Coordinators employed by the DMH/DDD Regional Office, by a County SB 40 Board (such as CCDDR), or by Affiliated Community Service Providers (ACSPs) are professionals who are trained in the field of Mental Health and/or closely related fields. Support Coordinators are required to have a Bachelor's Degree or a Registered Nurse License. Support Coordinators provide "case management" and are sometimes also referred to as "Case Managers".

Support Coordinators log all time they spend communicating directly with or on behalf of the client or other responsible party in person, by telephone, or through written correspondence. Other activities recorded are travel, creation of letters to providers, case documentation, and consultations with other professionals.

Costs for case management and other services can be billed to the SB 40 tax fund; private insurance, when such applicable coverage exists; Medicaid (case management only); or to the client or the client's financially responsible representative if the Department of Mental Health's Standard Means Test or applicable CCDDR determination method has established an ability to pay. These methods provide guidelines to determine if the clients' families or the clients who live in their natural home have the "ability to pay". Case Management services billed to private insurance or to Medicaid are reported on an "Explanation of Benefits" notice as "Targeted Case Management Services".

Examples of case management services (time spent by the Support Coordinator) which may be billed include, but are not limited to:

- Assisting the client and/or client's family in completing applications and submitting appropriate documentation, arranging meetings, etc., to determine the client's eligibility for Medicaid Home and Community Based Waiver programs and/or other DMH/DDD funded services
- Calling a provider to make an appointment or to arrange a specific service

- Talking with a responsible party in person or by telephone who requests assistance in obtaining services or who wishes to discuss changes in the client's life
- Attending to or assisting with crisis situations
- Sending letters to the client, the client's family, and/or service providers to schedule a Person-Centered Plan meeting
- Conducting the PCSP meeting and writing the PCSP
- Visiting the client in the home, including travel time to and from the home
- Reviewing services the client receives on a monthly, quarterly, or other periodic basis and determining if the services continue to meet the client's need
- Writing notes in the client's case record to document all service needs being met, all service needs not being met, continuing efforts made to meet those needs, changes in a client's needs, etc.
- Completing forms and documenting the client's records when the client is discharged or transferred to another case management agency

SUPPORT COORDINATION OUTCOMES

CCDDR has developed Performance Indicators for its Support Coordination services to ensure the quality and effectiveness of services provided. These indicators cover four primary areas:

1. Efficiency
2. Effectiveness
3. Satisfaction
4. Service Access

An annual report is provided to the Board of Directors and other interested parties identifying progress towards meeting the criteria outlined in our Performance Indicators, and this report is available upon request.

SUPPORT COORDINATION MONITORING

Your Support Coordinator will monitor the services you or your family member receives monthly or quarterly, depending on the support services received. Non-residential and host home clients will be contacted via telephone monthly and have a face-to-face visit once per quarter. For clients who receive group home or ISL support services through the Medicaid Home and Community Based Waiver program, the review of services will occur monthly, and clients living in these residential settings must have a face-to-face visit monthly. Monitoring services includes a review of the monthly progress notes written by the provider agency, contact with clients to determine their level of satisfaction with the service/support, on-site observation during the provision of the service/support, and any intervention necessary to assure successful provision of the service/support. Your Support Coordinator will work with you to determine the level of contact you need or your family member needs to best meet the desired outcomes.

AVAILABILITY OF SERVICES

There may be a wait list for some services. CCDDR has been able to offer Support Coordination services to ALL qualified applicants thus far. While it is unlikely that circumstances will develop to cause CCDDR to establish a wait list, the following considerations will determine when services can begin:

- Severity of disability and level of care required
- Availability of natural supports
- Availability of a safe, secure environment
- Likelihood of harming self or others

The DMH/DDD utilizes the Missouri Adaptive Ability Scale (MAAS) Assessment to measure needs. This assessment will be completed by DMH/DDD staff and maintained in the DMH/DDD database. The DMH/DDD will determine a client's position on the wait list for DMH/DDD funded services. CCDDR will use a similar scale used by the DMH/DDD to determine a client's position on the wait list for CCDDR funded services.

GUARDIANSHIP AND CHOICE

Many people receiving Support Coordination services from CCDDR have individuals appointed as their legal guardians or conservators. Our agency will work with the legal guardian(s) or conservator(s) in identifying service/support options available and/or needed, in addition to assisting the client who requires the service/support, to make meaningful choices in selecting a provider agency.

For individuals who receive residential setting support services or other services that provide opportunities for choice, CCDDR and the provider agency will encourage choice-making by the client receiving the service in those areas that do not require an appointed guardian decision. For example, choices in activities, choice of foods, choice in home decorations, choice in employment, etc.

FINANCIAL SERVICES AND RECORDS

The DMH/DDD is mandated to apply benefits (SSI, SSA, Veteran's benefits, etc.) clients may receive toward the cost of their residential services prior to utilizing state tax dollars. Some services clients may want or need will require the clients or their parents, guardians, or conservators to share in the costs of the service. The rate of pay will be determined by a standard means test and is based on a table of ability to pay. DMH/DDD staff will assist in determining this amount, if any.

CLIENT/GUARDIAN COMPLAINT PROCESS

If at any time our clients or their parents/legal guardians have a concern about the services/supports given by a provider agency, they should first discuss their concerns with the identified contact person for the provider agency. If they do not feel their concerns were appropriately resolved, they should contact their Support Coordinator for follow up with the agency. If a resolution is not identified, then the clients or their parents/legal guardians should contact the DMH/DDD Regional Office.

If our clients or their parents/legal guardians are not satisfied with the performance of their

Support Coordinator, they should contact the Support Coordinator's supervisor to discuss possible corrective action. Clients or families making complaints will not be retaliated against in any way. The supervisor will have 10 business days to respond to the complaint. If a resolution is not obtained through the supervisor, a formal grievance/complaint may be filed by completing a CCDDR Grievance/Complaint Form. The Executive Director or Board Chairperson will respond in writing to the complaint within 7 business days. Clients and their families are encouraged to contact the Executive Director or Board Chairperson, if necessary, to discuss their concerns, ask questions, or request a different Support Coordinator.

The following chart identifies the CCDDR management structure:

Support Coordinator: (573)-317-9233

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TCM Supervisor: (573) 317-9233

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TCM Director: (573) 317-9233

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Executive Director: (573) 317-9233

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CCDDR Board Chairperson: (573) 317-9233

As a further procedural safeguard, clients and families served are welcome to file a complaint using the Missouri Department of Mental Health complaint process. This process is outlined at: https://dmh.mo.gov/constituent-services/constituent-rights

The Rolla Satellite Regional Office can also be contacted toll-free at 1-800-828-7604.

CLIENT RIGHTS/CONSENT FOR TREATMENT

CCDDR makes every effort to support and protect the fundamental human, constitutional, and statutory rights of clients served. Individual rights as citizens are not limited except through legal proceedings (such as guardianship), when clients are posing an immediate danger to themselves or others, or if the planning team has agreed to a limitation of rights and a due process procedure has been followed.

CCDDR protects the rights of clients served in accordance with State of Missouri Statutes (RSMo 630.110 and 630.115) and DMH/DDD Rules and Regulations, specifically "Individual Rights of Persons Receiving Services from The Division of Developmental Disabilities", which is located at: https://dmh.mo.gov/media/pdf/individual-rights-persons-receiving-services-division-developmental-disabilities

Consent for all services authorized in the PCSP is obtained from all clients served by CCDDR or their guardian(s). Consent is also obtained to authorize CCDDR to provide Support

Coordination services. Prior to the beginning of service delivery and/or at initiation of service delivery at the initial Person-Centered Plan meeting and annually thereafter, each client served by CCDDR and/or their legal representative is provided with a copy of CCDDR's Client Rights & Responsibilities form, and a signature page is obtained. The explanation of rights is in a form which can be understood by the client. All clients served by CCDDR have their rights reviewed annually.

No client's rights can be limited by the planning team without due process as defined by state regulations, including the guardian's written consent for the limitation and approval by the Due Process Review Committee.

GRIEVANCE PROCESS

If at any time a client and/or their legal guardian feel as though the client's rights have been violated by CCDDR or any other agency in any manner, they are entitled to file a grievance, using the same process outlined previously in the "Client/Guardian Complaint Process" section. CCDDR has policies and procedures in place should a client wish to file a grievance, and the Department of Mental Health, Office of Constituent Services may also be contacted at:

Office of Constituent Services
Department of Mental Health
P.O. Box 687
Jefferson City, Mo 65102
Local: 573-751-8088
Toll Free: 1-800-364-9687
constituentsvcs@dmh.mo.gov

FREQUENTLY ASKED QUESTIONS

***Q:** What is the Department of Mental Health, Division of Developmental Disabilities (DMH/DDD)?*

A: The DMH/DDD is one of three Divisions within the Department of Mental Health with regional offices located around the state. The DMH/DDD provide eligibility determination for DMH/DDD services and referral to contract agencies which specialize in services to individuals with intellectual and/or developmental disabilities. The primary responsibility of the DMH/DDD is to determine eligibility for services, provide funding for services, and provide assistance to families of individuals with intellectual and/or developmental disabilities. There are also state-operated residential facilities for individuals who have intellectual and/or developmental disabilities.

***Q:** Who is eligible to receive services from the DMH/DDD?*

A: A developmental disability is a disability which is attributable to cerebral palsy, epilepsy, head injury, autism, brain dysfunction, or any other mental or physical impairment which occurs before age 22. It must be determined that this disability is likely to continue indefinitely and it results in a substantial functional limitation in two or more of the following six areas of major life activities: self-care; receptive and expressive language development; learning; self-direction; capacity for independent living or economic self-sufficiency; and mobility. Eligibility is determined by what's known as a functional assessment as opposed to linking eligibility to a specific diagnosis (see 9 CSR 45-2.010).

***Q:** Who is eligible to receive services from CCDDR?*

A: Individuals with intellectual and/or developmental disabilities who have been determined eligible to receive services from the DMH/DDD or meet the same requirements as identified in the answer to "***Q:** Who is eligible to receive services from the DMH/DDD"* (see RSMo 630.005) are eligible to receive CCDDR's services. An individual is eligible to receive CCDDR's services if the individual has a disability which is attributable to intellectual disability, cerebral palsy, autism, epilepsy, a learning disability related to a brain dysfunction or a similar condition found by comprehensive evaluation to be closely related to such conditions, or to require habilitation similar to that required for intellectually disabled persons:

1. which originated before age 18, and
2. which can be expected to continue indefinitely.

An individual is also eligible to receive CCDDR services if the individual is lower-range educable or upper range trainable intellectually disabled or who has a developmental disability (See RSMo 205.968). Children aged 0 to their 3rd birthday who are enrolled in Missouri First Steps are also eligible for CCDDR's services.

***Q:** Who should I contact if I believe I am eligible or a member of my family is eligible for services?*

A: There are DMH/DDD Regional and Satellite Regional Offices located throughout the state in the following cities: Albany, Columbia, Hannibal, Joplin, Kansas City, Kirksville, Poplar Bluff, Rolla, St. Louis (North and South), Sikeston, and Springfield. The addresses and phone numbers of these Regional Offices can be located at: https://dmh.mo.gov/dev-disabilities/regional-offices

***Q:** What is the role of a Support Coordinator?*

A: Support Coordinators provide support planning, advocacy, resource referrals, and help to link clients to community services. The Support Coordinator is the primary link to all services and maintains frequent contact with the person receiving services. CCDDR is the statutorily authorized and/or contracted provider for Support Coordination and other services within Camden County for all individuals with intellectual and/or developmental disabilities. The Support Coordinator is also responsible for reviewing the provider's progress notes and modifying the PCSP in conjunction with the Person-Centered Planning Team as needed to provide the best services possible for the client receiving services.

If a child or adult is determined to be eligible for services, a Person-Centered Planning Team, which includes the person with a disability and family members, meet and determine needed services, which are included in the PCSP. The Person-Centered Planning process enables and assists the client to access a personalized mix of paid and non-paid support services that will assist in achieving personally defined outcomes. The Support Coordinator is knowledgeable about where services can be obtained and assists the family or client in accessing the services to meet the outcomes of the personal plan.

***Q:** Does CCDDR provide any other services besides Support Coordination?*

A: CCDDR does not provide direct support services, but CCDDR can contract with other agencies to provide services for Camden County individuals with intellectual and/or developmental disabilities.

***Q:** My son or daughter is approaching graduation from high school. Can CCDDR help?*

A: For many families, this is the time when CCDDR and the DMH/DDD become most involved in coordinating services. Depending on the circumstance and wishes of the person with an intellectual and/or developmental disability, CCDDR and the DMH/DDD can coordinate vocational training and job placement services or other supported activities based upon the needs of the client. Your child is entitled to have a transition plan included in the Individualized Education Program (IEP), and CCDDR Support Coordination staff is available to be involved in your child’s transition IEP.

***Q:** Will I get all of the services I want?*

A: The extent of services received is based upon the needs of the person with an intellectual and/or a developmental disability and available funds. The solution may not always be purchasing a specific service the family is requesting, but it must address the need directly in a way the family feels will work. In some cases, services can be obtained from other agencies and may not require funding from CCDDR and/or the DMH/DDD. If funding is not available for a service which has been determined to be a need for a client served, the client is placed on a waiting list for the service and will be removed from the waiting list once funding becomes available. Individuals with a higher priority of need will be taken off the waiting list first. It is important to remember the services are based on the needs of the client, not necessarily the client's wants.

Q: *How long will it take to get the services I need?*

A: There are several factors involved in the application, eligibility, and service determination process. Typically, CCDDR and/or the DMH/DDD will make an eligibility determination within 30 days of the time an application is received, and additional time may be needed for planning and obtaining the services. If additional documentation or an additional assessment is needed, the time may be extended. If clear information confirming an intellectual and/or a developmental disability is readily available, it will take a much shorter time. In crisis situations when all the required elements are readily available, the determination and initial service plan may be made within a day or two.

Q: *Who should I call if there are problems or concerns with the services I receive?*

A: Your best contact is the Support Coordinator, whose responsibility is to work with you to resolve these concerns.

Q: *Are there costs associated with these services?*

A: Some services are exempt from charges to the client, while others are based on the ability to pay. Your Support Coordinator, in cooperation with other CCDDR staff or the DMH/DDD staff, can provide you with specific information related to your situation.

Q: *I have limited income, who can help me with the cost to become a legal guardian?*

A: Some legal aid agencies may assist if the person wanting to become a legal guardian has limited financial resources. Also, the disabled person's SSI benefits or other income can be saved to pay for guardianship expenses. Your assigned Support Coordinator can assist your family or interested party in locating attorneys in the community who charge reduced rates in the guardianship process.

Q: *Is there an unlimited amount of money available to pay for services?*

A: CCDDR is supported by a county property tax levy. County funds are often leveraged with the DMH/DDD funds and federal funds to obtain needed services. Local, state, and federal funds are limited. This combined with an increasing demand for intellectual and/or developmental disability services throughout the state and nation means not all services can be immediately provided. The Utilization Review process attempts to prioritize county, state, and federal funding of services based upon an objective priority of need basis. Your Support Coordinator will be knowledgeable about these funding options.

Q: *What should I do if I suspect a family member may have been the victim of abuse or neglect?*

A: You should immediately notify the proper authorities and contact your Support Coordinator about your concerns. There are specific statutory requirements under which the DMH/DDD operates and responds to allegations of abuse and/or neglect as well as other state agencies, such as the Department of Health and Senior Services and Children's Division. The Adult Protective Services hotline is 1-800-392-0210, and reports can also be made online at: https://health.mo.gov/safety/abuse/. The Children's Division hotline is 1-800-392-3738, and reports can also be made online at: https://apps.dss.mo.gov/OnlineCanReporting/default.aspx. All calls will be kept confidential, and the caller can choose to remain anonymous. Your Support Coordinator will provide you with information on abuse and neglect annually.

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES
Ethical Conduct and Values Statement

Camden County Developmental Disability Resources (CCDDR) will conduct business in a respectful, honest, and trustworthy manner and will strive to provide the highest quality services to individuals with intellectual and/or developmental disabilities residing in Camden County.

CCDDR employees and Board members will be guided by internal policies (Policy #8) and Missouri State Law (RSMo 630.115) pertaining to the rights of individuals served. Policy #21 shall govern conduct best described as unprofessional or unethical. Policy #14 shall dictate sound governance principles for the Board of Directors to effectively manage the operations and for the agency to accomplish its stated mission. Violations of ethical conduct will be evaluated by management and handled as outlined by state statute or agency policy.

CCDDR leadership will be guided by its Bylaws and policies on leadership and legal requirements. Violations of ethical conduct will be brought to the attention of the Executive Director and/or the Chairperson of the Board of Directors and will be dealt with according to the agency policies and Bylaws.

CCDDR's financial practices will be handled according to the agency's policy on financial management (Policy #17). CCDDR will conduct its financial practices in accordance with applicable federal, state, and local laws as well as its Bylaws. No Board member or employee shall conduct any fundraising on the CCDDR premises or while conducting CCDDR business for personal gain.

CCDDR's marketing activities will be implemented in a manner that respects the dignity and the privacy rights of individuals with intellectual and/or developmental disabilities. CCDDR will never knowingly mislead/misinform the public and will be accountable to the public for its activities.
It shall be recognized that the individuals served by CCDDR and their families should be the guiding force behind the organization. All activities of the organization will be directed toward promoting services that are consistent with developing opportunities for clients to achieve their highest level of independence, productivity, and citizenship. The rights of individuals served will be protected in accordance with state law and organizational policy.

The following is an explanation of this handbook in People First language.

WELCOME TO CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES!

WHO WE ARE

The Camden County Senate Bill 40 Board was created in 1980. CCDDR was started when people in our county had an election and voted to start an agency to meet the needs of individuals with intellectual and/or developmental disabilities. There are nine people in charge of CCDDR, called the Board of Directors. These nine people are asked to be Board members by the Camden County Commissioners, the people in charge of running the county.

CCDDR collects money paid by taxes. This money is used to meet the needs of individuals with intellectual and/or developmental disabilities in our county. CCDDR uses this money and gives some of it to other agencies in the area, like the sheltered workshop. CCDDR also has Support Coordinators who help individuals with intellectual and/or developmental disabilities get the services they want and need.

THE PERSON-CENTERED PLANNING PROCESS

Our Support Coordinators help individuals with intellectual and/or developmental disabilities get the services and supports they need. They do this using what is called an Person-Centered Support Plan. This plan is made after getting people with disabilities, their families, and friends to tell their Support Coordinator what they need. The Support Coordinator is there to work for and serve individuals with intellectual and/or developmental disabilities.

Sometimes the services you need may not be available right away, because there isn't enough money to pay for them. If this happens, your name will be put on something called a waiting list. Individuals who need services the most are taken off the waiting list sooner than those who don't need services as much.

Individuals we serve have the right to expect our Support Coordinators to do a good job. If you don't feel this is happening, you can complain. One way to complain is to contact the Support Coordinator's boss, called a supervisor. If you still are not satisfied, you can contact the boss's boss, called the Executive Director. If you still are not satisfied, you can call the person in charge of the CCDDR Board of Directors, called the Chairperson. Call (573) 317-9233 for any of these people. If you complain, we will not "hold this against you", something called "retaliation". You can also call the Regional Office to complain. Their number is 573-368-2200.

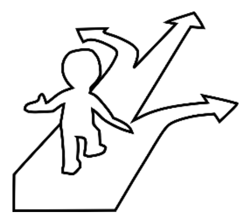
SUPPORT COORDINATION MONITORING

If you get services funded by the state, your Support Coordinator is responsible for making sure these services are good, and you are happy with them. This is called Service Monitoring. If you are in an ISL home or group home, your Support Coordinator will check on your services every month. If you get other services, like in a day program, your Support Coordinator will check on your services every three months. The agencies that provide your services must meet certain standards that show they are doing a good job. Our Support Coordinators are one part of making sure the services you get are good.

TARGETED CASE MANAGEMENT

CCDDR gets paid for providing Support Coordination. Many individuals with disabilities
have Medicaid. Sometimes, CCDDR can have Medicaid pay for the Support Coordination services that we provide. This helps CCDDR pay bills, pay our staff and complete or do other things.

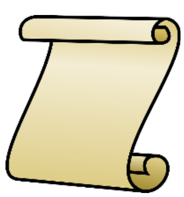
CHOICE OF PROVIDER/SUPPORT COORDINATOR



Individuals with intellectual and/or developmental disabilities we serve can have choices of some things. If you are in a program called the Medicaid waiver, you have a choice of what provider agency provides you with services our Support Coordinators arrange for you. There must be more than one agency available before you can choose. You can also decide to direct your own supports through the self-directed supports program. Let your Support Coordinator know what your choices are.

If you have a guardian, these choices are made by this person.

CLIENT RIGHTS/CONSENT FOR TREATMENT



All individuals have rights, must not be hurt, and must be cared for properly. CCDDR provides you or your guardian with a copy of your rights every year. Some of your rights may be restricted, like if you have a guardian, conservator, or a rights restriction in your plan. Some of your rights cannot be restricted though. Your CCDDR Support Coordinator and your Planning Team work to ensure your rights are protected. Your rights are restricted only if absolutely necessary for your own safety and well-being or for the safety and well-being of others. If you feel your rights have been violated, call these people:

Office of Constituent Services
Department of Mental Health
P.O. Box 687
Jefferson City, Mo 65102

1-800-364-9687

Nobody is ***ever*** allowed to hurt you, take advantage of you, or not care for you properly. This is called abuse and neglect. If someone is hurting you, being mean to you, taking advantage of you (like taking your money), doing something you are not comfortable with (like touching you in private areas), or not taking care of you, ***call your Support Coordinator right away at 573-317-9233 or Adult Protective Services at 1-800-392-0210 if you're over 18 or Division of Family Services at 1-800-392-3738 if you're under 18.***

CCDDR cannot provide you with Support Coordination services until you or your guardian say this is OK. This is called "consent". You or your guardian has the right to give your OK to the services which are determined in your plan.

When a big change to your plan is made during the year, you or your guardian needs to give your OK on this, too.

<u>HAVE QUESTIONS??</u>

If you need help with anything covered in this booklet, please call us at **573-317-9233** or stop by our office at **255 Keystone Industrial Park Dr., Camdenton, MO 65020.**

CAMDEN COUNTY DEVELOPMENTAL DISABILITY RESOURCES

NOTICE OF RECEIPT OF CLIENT-FAMILY HANDBOOK

Print name of client receiving services: ________________________________

My signature below indicates that I have been provided with a copy of the Camden County Developmental Disability Resources Client-Family Handbook.

______________________________________ ___________

(Signature of Client, Parent of Minor Child, or Legally Authorized Representative) (Date)

If signed by a legal representative, relationship to client: ____________________